

From: s22
To: s22
Cc: s22 [Zwangobani, Elliot](#)
Subject: RE: Centre for National Resilience Perth – concept paper and site visit [SEC=OFFICIAL:Sensitive]
Date: Wednesday, 14 January 2026 3:44:00 PM
Attachments: [image001.jpg](#)
[image002.png](#)
[image003.png](#)
[image004.jpg](#)
s22

OFFICIAL:Sensitive

Hi s22

Good to speak with you, s22 and s22 last Friday.

Following our call, I contacted the AFP to request operating costs for the CNR in Brisbane. The AFP said they will be able to provide this information and I am hopeful I will receive it from them around the end of this week. I will forward once received.

As indicated on the call, Finance's baseline care and maintenance of the Perth Centre is in the order of \$4.5 – 6 million per year. This is at 0 % occupancy rate and includes the following services in our facilities management contract:

- HVAC
- Building management systems
- Cleaning
- Energy use
- Fire protection
- Grounds maintenance
- Pest control
- Security (physical and network)
- Electrical and general maintenance
- FM fees

We completed some scenario analysis a few years ago for Perth which indicated an additional +12 % in operational costs at the 50 % occupancy level and an additional +21 % at the 80 % occupancy level, both presented relative to 0 % occupancy. This modelling included increased cleaning and utilities costs. As mentioned, the modelling does not include additional wear and tear/maintenance at higher occupancy rates, so you would need to determine an additional representative level in your estimate.

We have also provided the functional design brief for Perth, which has provision for an additional 500 people to a total of 1000. Please don't distribute this beyond those working on the feasibility study.

Hope to get back to you soon with the information from AFP.

Thanks,

s22



s22 | Director, Strategic Property Planning
Property Management and Projects Branch
Department of Finance

T: s22 | M: s22

E: s22 @finance.gov.au

A: Ngunnawal Country, One Canberra Avenue, Forrest ACT 2603

From: s22

Sent: Thursday, 8 January 2026 5:40 PM

To: s22 @justice.wa.gov.au>

Cc: s22 @justice.wa.gov.au>; s22

s22 @finance.gov.au>; s22 @finance.gov.au>; Zwangobani,
Elliot <Elliot.Zwangobani@finance.gov.au>

Subject: RE: Centre for National Resilience Perth – concept paper and site visit [SEC=OFFICIAL]

OFFICIAL

Hi s22 no worries. I'm just caught up with something so tomorrow would be good. I'll send something through and just let me know if the time doesn't suit.

Thanks and speak to you then,

s22

From: s22 @justice.wa.gov.au>

Sent: Thursday, 8 January 2026 5:17 PM

To: s22 @finance.gov.au>

Cc: s22 @justice.wa.gov.au>; s22

s22 @finance.gov.au>; s22 @finance.gov.au>; Zwangobani,
Elliot <Elliot.Zwangobani@finance.gov.au>

Subject: RE: Centre for National Resilience Perth – concept paper and site visit [SEC=OFFICIAL]

Many apologies s22 just catching up now.

I'm free now for 1hr – or I can make any time tomorrow work.

s22

s22 [REDACTED] Major Infrastructure & Corporate Services Projects
Department of Justice | Level 11 Gordon Stephenson House
140 William Street, PERTH WA 6000
m: s22 [REDACTED] | e: s22 [REDACTED] [@justice.wa.gov.au](mailto:s22@justice.wa.gov.au) | w: www.justice.wa.gov.au

From: s22 [REDACTED] [@finance.gov.au](mailto:s22@finance.gov.au)
Sent: Wednesday, 7 January 2026 2:15 PM
To: s22 [REDACTED] [@justice.wa.gov.au](mailto:s22@justice.wa.gov.au)
Cc: s22 [REDACTED] [@justice.wa.gov.au](mailto:s22@justice.wa.gov.au); s22 [REDACTED]
[REDACTED] [@finance.gov.au](mailto:s22@finance.gov.au); s22 [REDACTED] [@finance.gov.au](mailto:s22@finance.gov.au); Zwangobani,
Elliot <Elliot.Zwangobani@finance.gov.au>
Subject: RE: Centre for National Resilience Perth – concept paper and site visit [SEC=OFFICIAL]

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OFFICIAL

Hi s22 [REDACTED]

I wanted to see if you would be free for a call to speak further about the cost information you are after so we can best help. Do you have any availability tomorrow afternoon (AEDT)?

Thanks,

s22 [REDACTED]



s22 [REDACTED] | Director, Strategic Property Planning
Property Management and Projects Branch
Department of Finance
T: s22 [REDACTED] | M: s22 [REDACTED]
E: s22 [REDACTED] [@finance.gov.au](mailto:s22@finance.gov.au)
A: Ngunnawal Country, One Canberra Avenue, Forrest ACT 2603

From: Zwangobani, Elliot <Elliot.Zwangobani@finance.gov.au>
Sent: Monday, 5 January 2026 11:40 AM
To: s22 [REDACTED] [@justice.wa.gov.au](mailto:s22@justice.wa.gov.au)
Cc: s22 [REDACTED] [@justice.wa.gov.au](mailto:s22@justice.wa.gov.au); s22 [REDACTED]
[REDACTED] [@finance.gov.au](mailto:s22@finance.gov.au); s22 [REDACTED] [@finance.gov.au](mailto:s22@finance.gov.au); s22 [REDACTED]
[REDACTED] [@finance.gov.au](mailto:s22@finance.gov.au)
Subject: RE: Centre for National Resilience Perth – concept paper and site visit [SEC=OFFICIAL]

OFFICIAL

Hi s22

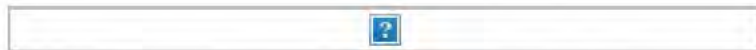
Thanks for getting in touch and for the chat last week.

As discussed, we are back on deck this week and can provide some information to assist you.

s22 – over to you please.

Cheers

Elliot



Elliot Zwangobani | Assistant Secretary
Property Management & Projects Branch
Property and Construction Division | Commercial Group | Department of Finance
T: 02 6215 2399 | M: s22 | E: elliot.zwangobani@finance.gov.au
A: One Canberra Ave, Forrest ACT 2603

s22 | Executive Assistant
T: s22 | E: s22@finance.gov.au



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*I work flexibly at the Department of Finance and I may send emails out of ordinary work hours.
I don't expect you to read, action or respond until it is convenient to you.*

From: s22 <s22@justice.wa.gov.au>
Sent: Monday, 29 December 2025 6:29 PM
To: Zwangobani, Elliot <Elliot.Zwangobani@finance.gov.au>
Cc: s22 <s22@justice.wa.gov.au>
Subject: RE: Centre for National Resilience Perth – concept paper and site visit [SEC=OFFICIAL]

Afternoon Elliot,
Hope you are having a good break,

s22 (CC'd) and I been asked by the A/Commissioner to prepare a feasibility analysis for the Bullsbrook facility,

We are trying to find some information re expected maintenance/operating costs which we could use as the starting point for the analysis?

I don't suppose there is anything you have which may be able to assist, i.e. planning estimates, quotes from operators, actuals from other facilities, etc.

Give me a call if you wanted to discuss,

s22
[REDACTED]

[REDACTED] | **Major Infrastructure & Corporate Services Projects**
Department of Justice | Level 11 Gordon Stephenson House
140 William Street, PERTH WA 6000
m: s22 | e: s22 @justice.wa.gov.au | w: www.justice.wa.gov.au

-----Original Appointment-----

From: Zwangobani, Elliot <Elliot.Zwangobani@finance.gov.au>

Sent: Monday, 15 December 2025 1:48 PM

To: Zwangobani, Elliot; s22

Commissioner Diary

Cc: Pelecky, Libor; s22

Subject: Centre for National Resilience Perth – concept paper and site visit [SEC=OFFICIAL]

When: Wednesday, 17 December 2025 12:00 PM-12:30 PM (UTC+10:00) Canberra, Melbourne, Sydney.

Where: Microsoft Teams Meeting

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OFFICIAL

16/12 – Updating to include below agenda and attached documents ahead of tomorrow's meeting.

Agenda and indicative timing

- Introductions (5 mins)
- Background / current status of Centre – C'wealth (5 Mins)
- WA proposal – WA (5 Mins)
- Discussion / Q&A – all (10 mins)
- Next steps (post WA visit) – (5 mins)

Microsoft Teams [Need help?](#)

[Join the meeting now](#)

Meeting ID: s22 [redacted]
Passcode: s22 [redacted]

Dial in by phone

s22 [redacted]

[Find a local number](#)

Phone conference s22 [redacted]

For organizers: [Meeting options](#) | [Reset dial-in PIN](#)



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From: s22
To: s22
Subject: RE: CNRP [SEC=UNOFFICIAL]
Date: Monday, 9 February 2026 4:48:00 PM
Attachments: [image002.png](#)
[image003.jpg](#)
s22

Hi s22

Here is an info pack which has been shared to some people at Justice, not sure who though.

This doc has the breakdown of modules - CNRP-AEC-AR-02-1113-5.pdf

The spreadsheet had the site building layout and breakdown

Block staff admin should have the staff hub details

And yep, let me know when you have an indication on site visit, I can sort it out with the site FM

Cheers

s22

From: s22 @omid.wa.gov.au>
Sent: Friday, 6 February 2026 2:00 PM
To: s22 @finance.gov.au>
Subject: RE: CNRP [SEC=UNOFFICIAL]

OFFICIAL

Hi s22

You too, it was nice to see a familiar face at that meeting

I know, I can't believe we're back talking about CNRP!!!

I'm catching up with s22 (from Corrective Services) on Tuesday so I'll let you know when she wants to go out there. It might be good to have some simple layout drawings to assist her with planning for what it could be used for. Do you have anything that's ok to share with Corrective Services that show:

- A whole site showing the different building names
- Anything showing the layout of each village (showing the accommodation types single/family/double etc)
- The village admin building layouts (showing the admin seating area and meeting rooms in those buildings).

Thanks

s22

s22

Office of Major Infrastructure Delivery

34 Stirling Street

Tel: s22

Email: s22 @omid.wa.gov.au | Web: Office of Major Infrastructure Delivery



We acknowledge the Traditional Custodians of the land and pay respect to Elders past and present.

From: s22 @finance.gov.au>

Sent: Friday, 6 February 2026 7:38 AM

To: s22 @omid.wa.gov.au>

Subject: CNRP [SEC=UNOFFICIAL]

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Hey s22

Good to cya in the meeting, Justice/CNRP was not on my 2026 bingo card, but its interesting!

As always, I'm happy to help you and the team anyway I can so reach out if there's any info you need

Cheers

s22



s22 | Assistant Director

Property Management and Projects Branch

Department of Finance

T: s22 @finance.gov.au

A: One Canberra Avenue, FORREST ACT 2603, Ngunnawal Country

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s22 - email outside scope of request - not between Finance and WA Government

From: s22 <[redacted]@omid.wa.gov.au>
Sent: Tuesday, February 17, 2026 2:15 PM
To: s22 <[redacted]@finance.gov.au>; s22 <[redacted]>
Subject: FW: CNRP [SEC=UNOFFICIAL] - Department of Justice Visit 18/2 12.30pm

You don't often get email from s22 <[redacted]@omid.wa.gov.au>. [Learn why this is important](#)

Caution: Message from external sender

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Hi s22 and s22

Seems like a couple of others (DoJ Infrastructure team members) have been invited so just adding a few more names – I've yellow-highlighted everyone who's accepted so hopefully still 18 or less.

s22 I'll aim to arrive around midday if that's ok, everyone else should be arriving around 12.30pm, my number is below if you need to call me.

Invitees

Department of Justice

- Director General Department of Justice - Kylie Maj
- Commissioner Corrective Services - Brad Royce APM
- s22 Justice Reform - s22
- s22 Finance and Procurement - s22
- s22 Major Infrastructure & Corporate Services Projects - s22
- Deputy Commissioner Adult Male Prisons - s22
- Assistant Commissioner Adult Male Prisons - s22
- Assistant Commissioner s22
- s22 - s22
- s22 Governance and Assurance - s22
- s22 - s22
- s22 - s22
- s22 Infrastructure and Environment - s22
- s22 Infrastructure - s22

- s22 Infrastructure - s22
- Infrastructure/Maintenance - s22
 - Infrastructure/Maintenance - s22

The following Corrective Services Deputy Commissioners have been invited as optional:

- DC s22
- DC s22
- DC s22

Other Government Agencies

- s22, Office of Major Infrastructure Delivery - s22
- s22, Department of Treasury and Finance - s22
- s22 State Security & Defence Policy - s22

Thanks

s22
s22
Office of Major Infrastructure Delivery
34 Stirling Street
Mob s22
Email: s22@omid.wa.gov.au | Web: Office of Major Infrastructure Delivery



We acknowledge the Traditional Custodians of the land and pay respect to Elders past and present.

From: s22
Sent: Monday, 16 February 2026 9:30 AM
To: s22@finance.gov.au>
Subject: RE: CNRP [SEC=UNOFFICIAL]

Hi s22

Below is the list of people invited (but I was told that some may not know if they can come until the last minute [I assume that will be the most important people on the list])

As a high-level description some people have visited previously but I understand they all

want to attend together to look at the feasibility of running the facility as it has been proposed by s22 (low security supported accommodation / pre-release). The extra people invited are the Director General of Department of Justice and the Corrective Services Executive Team (Commissioner and his team of Deputy and Assistant Commissioners - who report to the Director General of Justice), plus people from Department of Treasury and Finance and Department of Premier and Cabinet.

Invitees

Department of Justice

- Director General Department of Justice - Kylie Maj
- Commissioner Corrective Services - Brad Royce APM
- s22 Justice Reform - s22
- s22 Finance and Procurement - s22
- s22 Major Infrastructure & Corporate Services Projects - s22
- Deputy Commissioner Adult Male Prisons - s22
- Assistant Commissioner Adult Male Prisons - s22
- Assistant Commissioner s22
- s22 - s22
- s22 Governance and Assurance - s22
- s22 - s22
- s22 - s22

The following Corrective Services Deputy Commissioners have been invited as optional:

- DC s22
- DC s22
- DC s22

Other Government Agencies

- s22, Office of Major Infrastructure Delivery - s22
- s22, Department of Treasury and Finance - s22
- s22 State Security & Defence Policy - s22

Thanks

s22
s22
Office of Major Infrastructure Delivery
34 Stirling Street
Mob: s22
Email: s22@omid.wa.gov.au | Web: Office of Major Infrastructure Delivery

s22 - outside scope of request



From: s22 [redacted] <[redacted]@finance.gov.au>
Sent: Wednesday, 11 February 2026 1:21 PM
To: s22 [redacted] <[redacted]@omid.wa.gov.au>
Subject: RE: CNRP [SEC=UNOFFICIAL]

CAUTION: This email originated from outside of DOT. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi s22 [redacted]

Definitely can accommodate a visit, I'm just talking with my colleagues to see if we can come across as well

Is there any flexibility for Tuesday or Thursday?

And if you can send through the names, I can pass onto our FM team – I'll put you as the contact for the day.

Hope to confirm ASAP if we can be there too.

Cheers
s22 [redacted]

From: s22 [redacted] <[redacted]@omid.wa.gov.au>
Sent: Tuesday, 10 February 2026 5:25 PM
To: s22 [redacted] <[redacted]@finance.gov.au>
Subject: RE: CNRP [SEC=UNOFFICIAL]

OFFICIAL

Hi s22

Assistant Commissioner s22 was hoping to visit CNRP on Wednesday 18/2 at about 12.30pm for approximately 1 – 1.5hrs. Will that be ok?

I'll meet her out there and I'm happy to show her around the site but if any of your team would like to be there you're more than welcome to join us.

Assuming that date works, I think it there will be about 5 of us in total, do you want me to send through names?

Thanks

s22
s22
Office of Major Infrastructure Delivery
34 Stirling Street
Mob: s22
Email: s22@omid.wa.gov.au | Web: [Office of Major Infrastructure Delivery](#)



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Duplicate of Document 2

From: s22
To: [REDACTED]
Subject: RE: s22 [SEC=OFFICIAL]
Date: Thursday, 26 February 2026 9:52:00 AM
Attachments: [image001.jpg](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)

OFFICIAL

Great thanks s22

From: s22 @justice.wa.gov.au>
Sent: Wednesday, 25 February 2026 8:08 PM
To: s22 @finance.gov.au>
Subject: RE: s22 [SEC=OFFICIAL]

Thanks s22 – apologies, have provided the cost information to s22 now

From: s @finance.gov.au>
Sent: Tuesday, 24 February 2026 1:42 PM
To: s22 @justice.wa.gov.au>
Subject: RE: s22 [SEC=OFFICIAL]

OFFICIAL

Thanks for this s22 reached out and I spoke to her this morning – she explained she will advise us the outcome of this stage of consideration, which will hopefully be around the end of next week. At that point it could be an appropriate time for s22 to share the proposal. Also I did mention the costing information I had previously provided to you – maybe when s22 was on leave. She didn't seem aware of it so if you think appropriate, could you forward to her?

Thanks,

s22

From: s22 @justice.wa.gov.au>
Sent: Friday, 20 February 2026 4:47 PM
To: s22 @finance.gov.au>
Subject: RE: s22 [SEC=OFFICIAL]

Afternoon s22
Apologies for the delayed response.

I understand that the visit went very well (I wasn't able to attend unfortunately).

I've asked s22 to reach out to you and provide an update on the paper.

Happy to discuss further if you wanted to give me a call.

s22
[REDACTED]

s22 | Major Infrastructure & Corporate Services Projects
Department of Justice | Level 11 Gordon Stephenson House
140 William Street, PERTH WA 6000
m: s22 [justice.wa.gov.au](mailto:s22@justice.wa.gov.au) | w: www.justice.wa.gov.au

From: s22 [@finance.gov.au](mailto:s22@finance.gov.au)
Sent: Thursday, 19 February 2026 10:44 AM
To: s22 [@justice.wa.gov.au](mailto:s22@justice.wa.gov.au)
Subject: RE: s22 [REDACTED]
[REDACTED] [SEC=OFFICIAL]

OFFICIAL

Hi s22

Thanks again for sharing this and for speaking with me a couple of weeks ago. I thought I'd check in with you to see how the site visit to the Centre for National Resilience went yesterday? I also wanted to see if you're able to please share the paper you mentioned that outlines the proposal for potentially using the Centre.

Thanks in advance,

s22
[REDACTED]



s22 | Director, Strategic Property Planning
Property Management and Projects Branch
Department of Finance
T: s22 [REDACTED]
E: s22 [@finance.gov.au](mailto:s22@finance.gov.au)
A: Ngunnawal Country, One Canberra Avenue, Forrest ACT 2603

From: s22 [REDACTED] <[\[REDACTED\]@justice.wa.gov.au](mailto:[REDACTED]@justice.wa.gov.au)>

Sent: Friday, 6 February 2026 1:53 PM

To: s22 [REDACTED] <[\[REDACTED\]@finance.gov.au](mailto:[REDACTED]@finance.gov.au)>

Subject: FW: s22 [REDACTED]
[REDACTED]

s22 - outside scope of request - emails not between Finance and WA Government

From: s22
To: s22; [Zwangobani, Elliot](#); s22
Cc: s22
Subject: Centre of National Resilience in Bullsbrook – Western Australia - information request
Date: Wednesday, 11 March 2026 4:46:30 PM

Good afternoon

I work for the Department of Justice of Western Australia (WA) and I am emailing you to kindly seek a point of contact for the current contracts in place of Security and Maintenance of the Centre of National Resilience in Bullsbrook in WA.

I understand the new base services contract in WA is split into two parts, with ISS being successful with the Living & Working (soft services) contract & Ventia with the Property & Asset Services (hard services) contract.

I seek a point of contact to understand details of the existing management and contract of the current CRN. Thank you.

Kind Regards

s22 Operational Contract Management | Operational Support
Department of Justice | David Malcolm Justice Centre, 28 Barrack St, PERTH WA 6000
t: s22 | w: www.justice.wa.gov.au

Work Days – Mon to Thur



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From: s22
Sent: Monday, 16 March 2026 9:46 AM
To: s22
Cc:
Subject: RE: Information requested by Commonwealth - The Centre for National Resilience Perth [SEC=OFFICIAL]

OFFICIAL

Hi s22
Likewise, thank you and s22 for your time last week. Many thanks for sending the below information. I note the confidential nature of the information. This is very helpful in assisting us understand the nature of your proposal better and start preparing internally so that we can be in a better position to engage with you s47B(a), 47B(b) & 47D.
Thank you once again,
s22

s22 | Director, Strategic Property Planning
Property Management and Projects Branch
Commercial Group
Department of Finance
T s22
A One Canberra Avenue, Forrest ACT 2603



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From: s22 @justice.wa.gov.au>
Sent: Friday, 13 March 2026 6:44 PM
To: s22 @finance.gov.au>
Cc: s22 @justice.wa.gov.au>
Subject: Information requested by Commonwealth - The Centre for National Resilience Perth

Good afternoon s22

Thank you for the meeting yesterday. s22 and I are looking forward to working with you, Elliot and the team over the coming months.

I am unable to forward any full documents, as the details remain Cabinet in Confidence.

I also note we have not progressed any confidentiality formalities between both agencies, but I kindly note the information bellow is in confidence and should not be further distributed or discussed with any other parties, especially external parties at this stage.

s47B(a), 47B(b) & 47D

The SPRC is currently a 500bed facility, allowing for a larger cohort, and the commercial kitchen, laundry and warehousing was designed for a capacity of 1000.

1. Systemic response: Improve assessment processes, and scale rehabilitation and through-care programs to remand and short-sentence cohorts to reduce reoffending and ease pressure on the system.

I am completing work on potential Network Design for minimum security, as per below.

s47B(a), 47B(b) & 47D



Suitability & Constraints

- Pros: Ready accommodation, services, roads/utilities, clinic/basebuild; designed for infection control, with quality individual amenities; lends itself to low minimum, prerelease with security uplift.

As an annexure of an alternate site there are shared functions and VFM to be achieved.

Requirement:

- Ability for minor works upgrades to ensure facility is fit for purpose
- Ability to have it gazetted as a prison site.

Constraints s47B(a), 47B(b) & 47D

Minor Infrastructure upgrades

required such as oval and park style gym area.

- Community & approvals: Requires Commonwealth agreement, local engagement, and proclamation as a prison under *Prisons Act 1981 / Regulations 1982*.

Security Uplift (Integration Works Package)

- s47B(a), 47B(b) & 47D Dependent on Commonwealth negotiations community acceptance and cohort approval (may not be approved/ required if there is a sufficient cohort to meet open security standards).
- s47B(a), 47B(b) & 47D
- **Cultural security:** Dedicated healing spaces, family visit areas, and culturally safe program delivery to support First Nations men.

Operating Model & Workforce

- **Dynamic security:** Emphasis on relational practice; lower custodial density, higher vocational support, allied health, AOD and education staffing mix.

Proposed Program Model & Cohort

Education, vocational training, and criminogenic programs are facilitated across the estate but these services are often constrained by custodial demands. In contrast, a dedicated prerelease facility would provide a stable, lower security environment where industry training, employment preparation, and modular, rolling entry programs form the core daily routine. These programs including evidence informed AOD support, psychoeducation such as Men's Behaviour Change, and employment and life skills readiness would be delivered in open group weekly units with throughcare continuity post release, similar to Victorian models like ATLAS and Diffuse. Leveraging proven expertise in integrated education and reintegration services across justice settings ensures that practical training and targeted programs work together to drive successful transition into the community.

- **Proposed Cohort (low risk minimum security males with 24 months or less until release, subject to risk screening) including:**
 - Bail with surety – up to 100 at any one time (stabilisation & program completion prior to court outcomes).
 - Short term sentenced offenders: Focus on AOD/Men's Behavioural Change/life-skills/employment.
 - Prisoners denied parole due to unmet treatment needs and/or unsuitable accommodation.

- o Minimum security: to focus on low-scoring minimum-security prisoners who are approved for participation in external activities.
- o Exclusions: No sex offenders; strict offence-based exclusions and Electronic Monitoring where warranted (to further alleviate community safety fears).

I hope this information helps.

Kind regards

s22 | Assistant Commissioner Operational Support Services | Operational Support | Corrective Services
Department of Justice | David Malcom Justice Centre, L 5 28 Barrack Street PERTH WA 6000
t: s22 | w: www.justice.wa.gov.au



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From: s22
To: [REDACTED]
Cc: [Zwangobani, Elliot](#)
Subject: RE: Centre for National Resilience Perth [SEC=OFFICIAL]
Date: Monday, 30 March 2026 12:55:05 PM
Attachments: ~WRD2917.jpg

Hi s22

Thank you for your email. We will accept the meeting today at:

- Today 2:30-3pm AEST

Looking forward to meetign with you, thank you again.

Kind Regards

s22 Operational Contract Management | Operational Support
Department of Justice | David Malcolm Justice Centre, 28 Barrack St, PERTH WA 6000
t: s22 | w: www.justice.wa.gov.au

Work Days – Mon to Thur

From: s22@finance.gov.au>
Sent: Monday, 30 March 2026 9:35 AM
To: s22@justice.wa.gov.au>
Cc: s22@justice.wa.gov.au>; Zwangobani, Elliot
<Elliot.Zwangobani@finance.gov.au>
Subject: RE: Centre for National Resilience Perth [SEC=OFFICIAL]

OFFICIAL

Hi s22
Thanks for updating us with s47B(a), 47B(b) & 47D

Very happy to have a call today or tomorrow, if not too short notice, are you available at any of these times:

- Today 2:30-3pm AEST
- Tomorrow 11:30-12:30 AEST
- Tomorrow 2:30-3:30 AEST

Please let me know if any of the above suit and I will send over a Teams invite.

Look forward to speaking with you soon,

s22

From: s22@justice.wa.gov.au>
Sent: Friday, 27 March 2026 3:43 PM
To: Zwangobani, Elliot <Elliot.Zwangobani@finance.gov.au>; s22

s22 [redacted]@finance.gov.au>
Cc: s22 [redacted]@justice.wa.gov.au>
Subject: Centre for National Resilience Perth

Good afternoon Elliot and s22 [redacted]

s47B(a), 47B(b) & 47D [redacted]
[redacted]

Are you free on Monday or early next week for a catch up? s22 [redacted] and I are hoping this means you will be planning a visit soon.

Kind regards

s22 [redacted] Assistant Commissioner Operational Support Services | Operational Support |
Corrective Services

Department of Justice | David Malcom Justice Centre, L 5 28 Barrack Street PERTH WA
6000

t: s22 [redacted] | w: www.justice.wa.gov.au

Image removed by sender. email signature block



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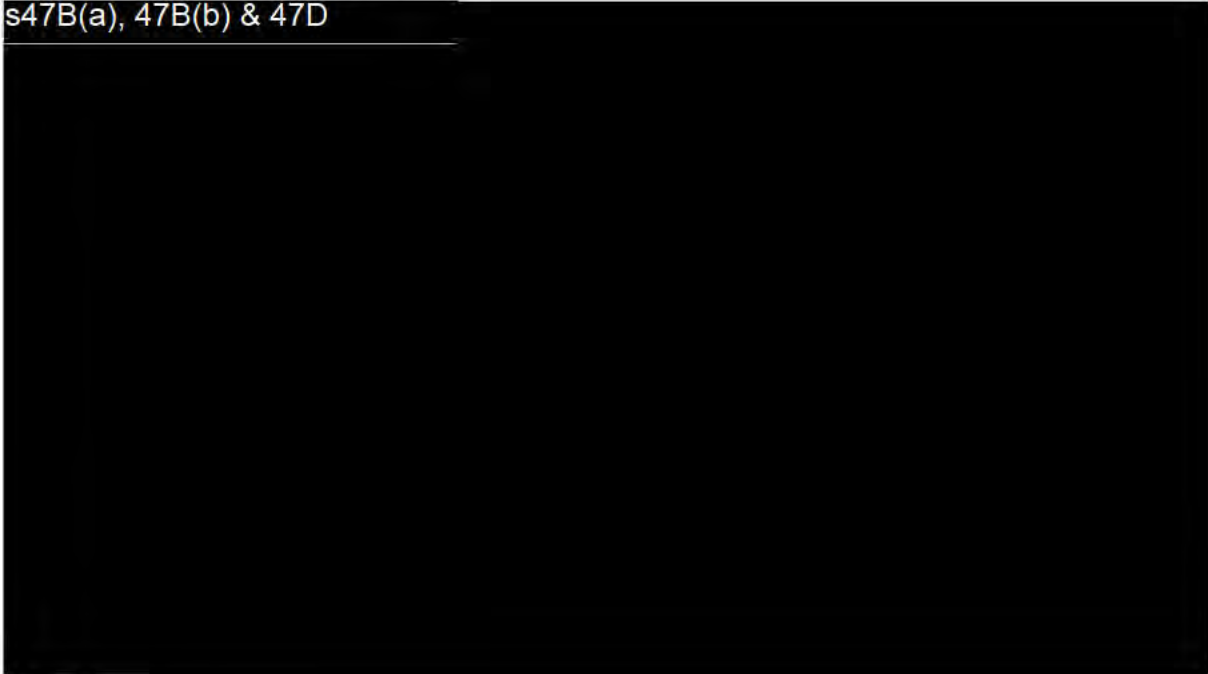
From: s22
To: [REDACTED]
Cc: [Zwangobani, Elliot](#); s22
Subject: FW: Centre for National Resilience Perth - Bullsbrook [SEC=OFFICIAL]
Date: Monday, 13 April 2026 1:30:07 PM
Attachments: [image001.jpg](#)
Importance: High

Commercial in confidence

Cabinet in confidence

Good morning, s22

s47B(a), 47B(b) & 47D



Kind Regards

s22 Operational Contract Management | Operational Support
Department of Justice | David Malcolm Justice Centre, 28 Barrack St, PERTH WA 6000
t: s22 | w: www.justice.wa.gov.au

From: s22@finance.gov.au>
Sent: Friday, 10 April 2026 1:33 PM
To: s22@justice.wa.gov.au>; s22@justice.wa.gov.au>
Cc: Zwangobani, Elliot <Elliot.Zwangobani@finance.gov.au>
Subject: RE: Centre for National Resilience Perth - Bullsbrook [SEC=OFFICIAL]

OFFICIAL

Hi s22

Thanks for checking – we have been working on some other information that we will need for our visit.

Are you/s22 able to provide an outline of your timeline please? I would like to understand your decision points and what you are seeking approval for and when – this will help us do the work on our end to fit within your process.

Thank you,

s22

From: s22 <[redacted]@justice.wa.gov.au>
Sent: Friday, 10 April 2026 2:57 PM
To: s22 <[redacted]@finance.gov.au>; s22 <[redacted]@justice.wa.gov.au>
Cc: Zwangobani, Elliot <Elliot.Zwangobani@finance.gov.au>
Subject: RE: Centre for National Resilience Perth - Bullsbrook [SEC=OFFICIAL]

Good afternoon s22

Are there any details as to when you and Elliot will be visiting Perth.

Kind regards

s22 | Assistant Commissioner Operational Support Services | Operational Support |
Corrective Services

Department of Justice | David Malcom Justice Centre, L 5 28 Barrack Street PERTH WA
6000

s22 |w: www.justice.wa.gov.au

From: s22 <[redacted]@finance.gov.au>
Sent: Thursday, 9 April 2026 2:22 PM
To: s22 <[redacted]@justice.wa.gov.au>
Cc: s22 <[redacted]@justice.wa.gov.au>; Zwangobani, Elliot <Elliot.Zwangobani@finance.gov.au>
Subject: RE: Centre for National Resilience Perth - Bullsbrook [SEC=OFFICIAL]

OFFICIAL

Hi s22

Thank you and likewise, I hope you had a nice Easter.

Thanks for checking back with us – we are working on pulling the maintenance details together for you and hope to share them in the next few days.

If you have any more insights on the concept/potential for s47B(a), 47B(b) & 47D – including how it might come about – that would be helpful for us.

I hope to revert back soon with the information you have asked for.

Thank you,

s22

From: s22 <[REDACTED]@justice.wa.gov.au>

Sent: Thursday, 9 April 2026 12:22 PM

To: Zwangobani, Elliot <Elliot.Zwangobani@finance.gov.au>; s22

[REDACTED] <[REDACTED]@finance.gov.au>

Cc: s22 <[REDACTED]@justice.wa.gov.au>

Subject: RE: Centre for National Resilience Perth - Bullsbrook [SEC=OFFICIAL]

Good afternoon Elliot and s22

I hope you are well and have had a good Easter Break.

We are seeking an update from our last meeting regarding the CNR site in Bullsbrook and s47B
, 47B(b) & 47D [REDACTED].

Is there anything you require from us and if there any maintenance details you could share?

Looking forward to hearing from you.

Kind Regards

s22 [REDACTED] Operational Contract Management | Operational Support
Department of Justice | David Malcolm Justice Centre, 28 Barrack St, PERTH WA 6000
t: s22 [REDACTED] | w: www.justice.wa.gov.au

Work Days – Mon to Thur

Duplicate of Document 08

**RE: Centre for National Resilience Perth
-Bullsbrook**

s22 [REDACTED] <[\[REDACTED\]@justice.wa.gov.au](mailto:[REDACTED]@justice.wa.gov.au)>

04/13/2026 05:52:17 PM AEST

To: "Zwangobani, Elliot" <Elliot.Zwangobani@finance.gov.au>

Hi Elliot

s47B(a), 47B(b) & 47D



Kind Regards

s22 [REDACTED]

-----Original Message:

From: "Zwangobani, Elliot" <Elliot.Zwangobani@finance.gov.au>

To: "s22 [REDACTED]" <[\[REDACTED\]@justice.wa.gov.au](mailto:[REDACTED]@justice.wa.gov.au)>,

s22 [REDACTED] <[\[REDACTED\]@finance.gov.au](mailto:[REDACTED]@finance.gov.au)>

CC: s22 [REDACTED] <[\[REDACTED\]@justice.wa.gov.au](mailto:[REDACTED]@justice.wa.gov.au)>, s22 [REDACTED]

[REDACTED] <[\[REDACTED\]@finance.gov.au](mailto:[REDACTED]@finance.gov.au)>

Date: 04/13/2026 06:46:45 AM GMT

Subject: RE: Centre for National Resilience Perth - Bullsbrook

Hi s22

Thanks again for the engagement today on other matters.

s22 is off for a couple of days, so just jumping in.

s47B(a), 47B(b) & 47D



Hope that helps and happy to clarify anything further over the phone if needed.

Rest assured we are actively gathering necessary information to ensure our planned engagement is productive and effective.

Regards

Elliot

Elliot Zwangobani | Assistant Secretary

Property Management & Projects Branch

Property and Construction Division | Commercial Group | Department of Finance

T: 02 6215 2399 | s22 | E: elliott.zwangobani@finance.gov.au
