

PROTECTED CABINET

PDR Number: MS26-000200
Date sent to MO: 20 March 2026



Australian Government
Department of Finance

MINISTERIAL SUBMISSION

Copies to:

Secretary

Ms Purvis-

Smith

Mr Windeyer

Ms Harmer

Mr Pfitzner

Ms Atkinson

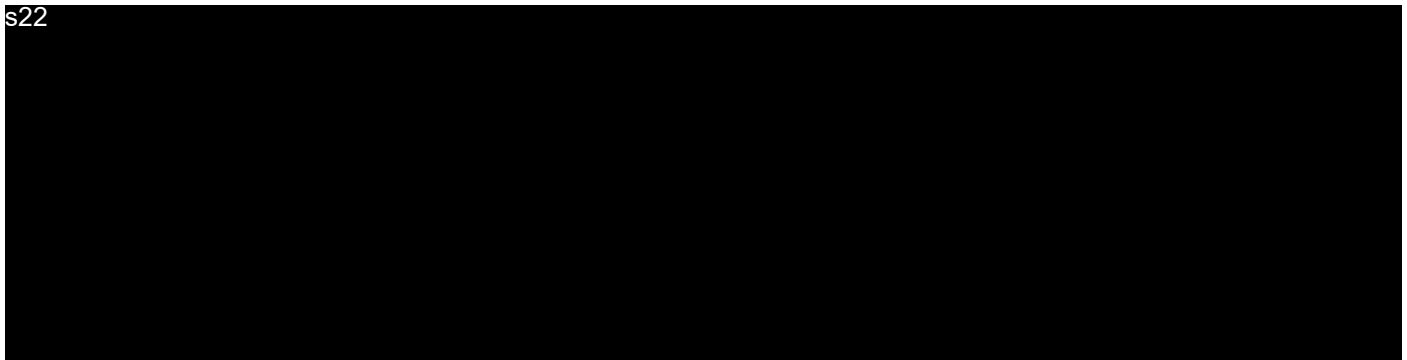
Ms Bruce

Mr Sebar

Minister for Finance

Reducing spending on non-wage costs

s22

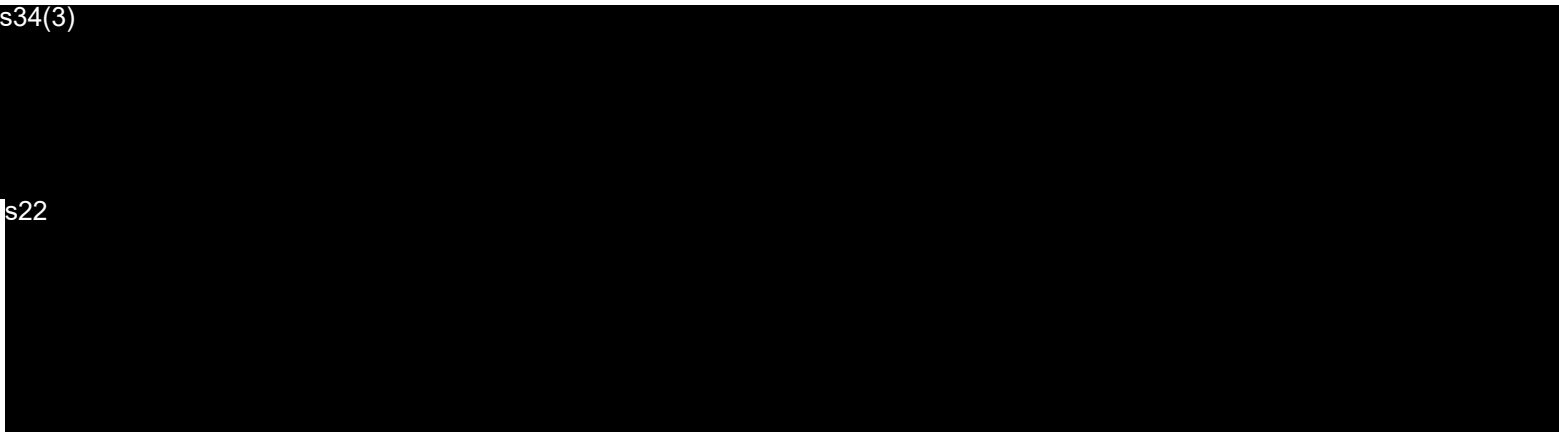


/ /

Katy Gallagher

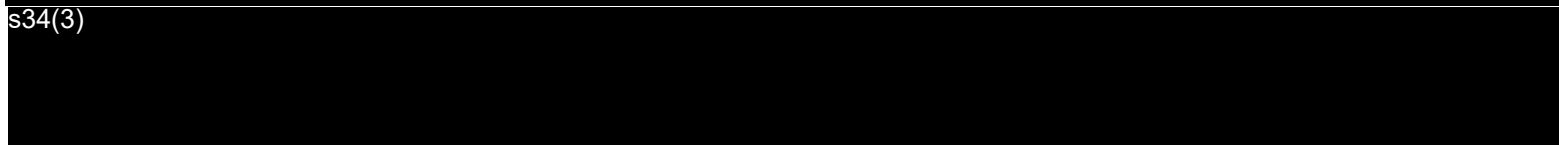
Key Issues:

s34(3)

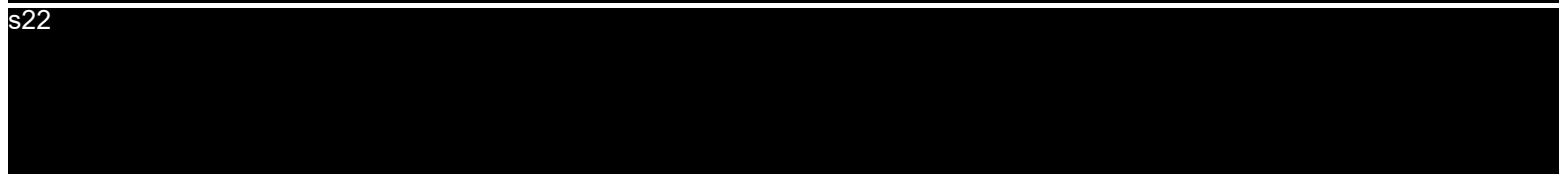


s22

s34(3)



s22



PROTECTED CABINET

s22

Merchandise

3. It is difficult to calculate current expenditure on merchandise. By way of example, national flags are classed as merchandise under our Stationery and Office Supplies (SOS) arrangements.
4. We have understood that the concern around merchandise lies with promotional merchandise (for example, branded notepads, soft toys, stationery etc).
 - a) Finance suggests that only small amounts of promotional merchandise are procured through the Finance SOS arrangements. It is more likely that agencies are directly sourcing promotional merchandise direct from bespoke suppliers.

s47C

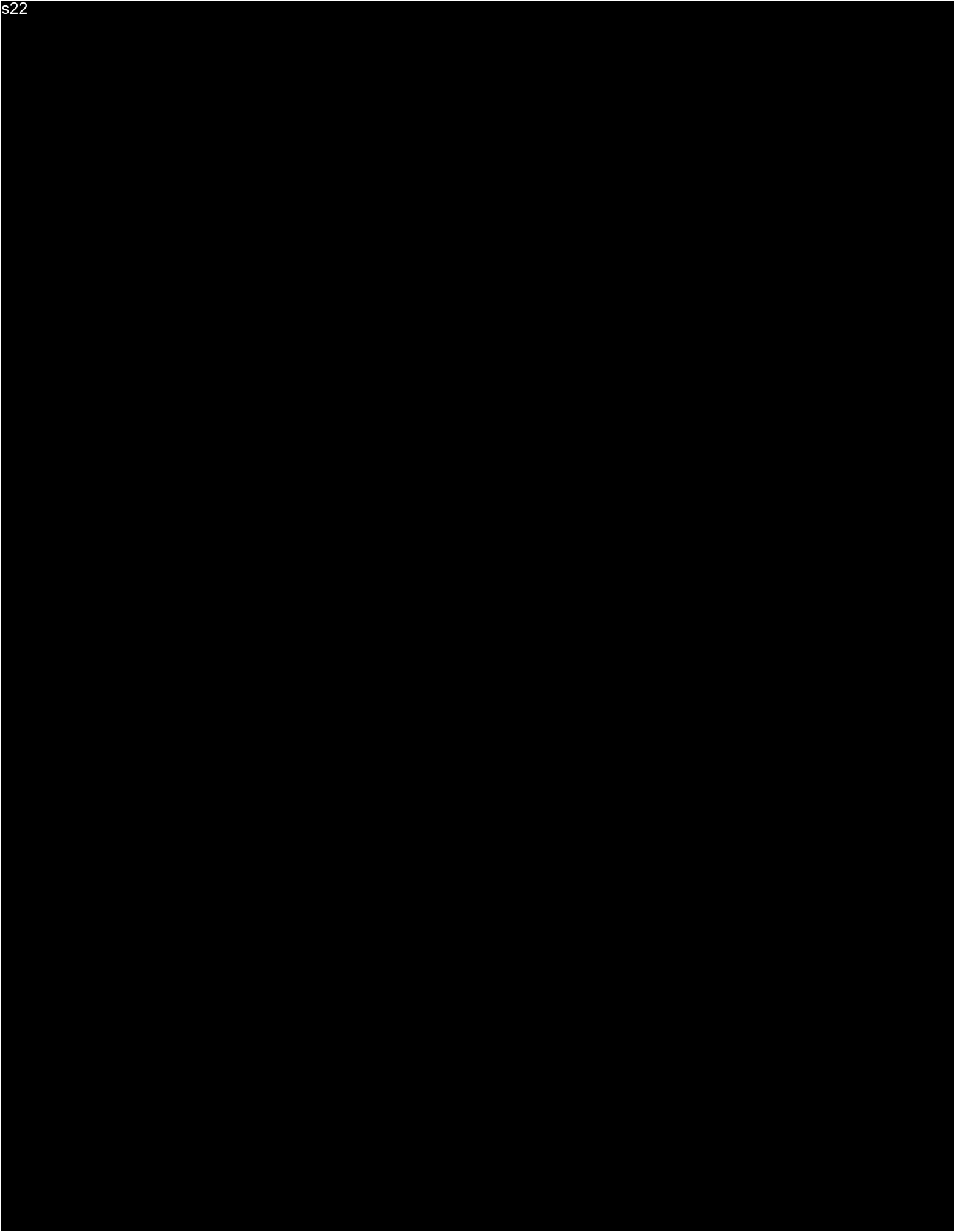
6. Once improved data becomes available, and where that data indicates elevated or ongoing expenditure, Finance will provide you with further briefing

s47C

s22

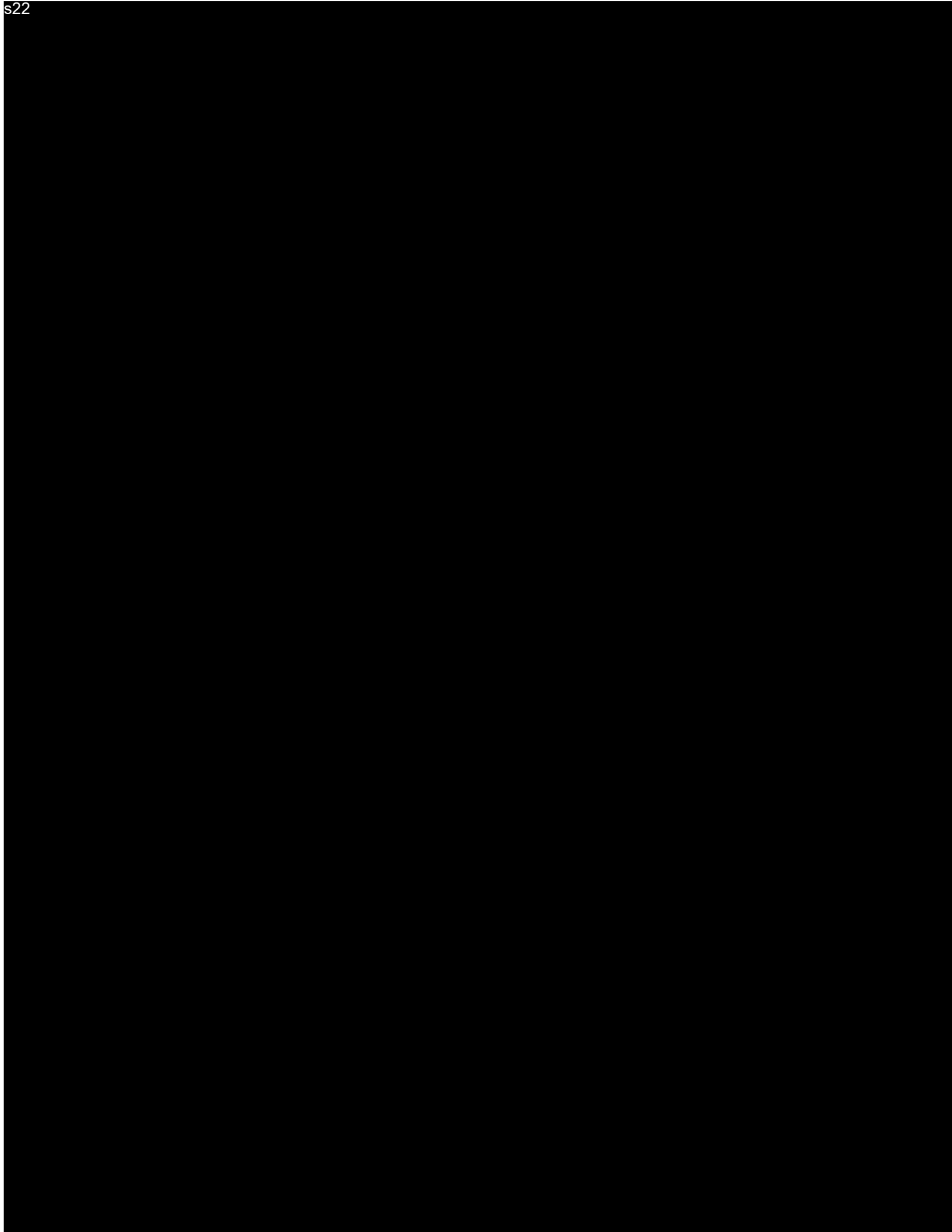
PROTECTED CABINET

s22



PROTECTED CABINET

s22



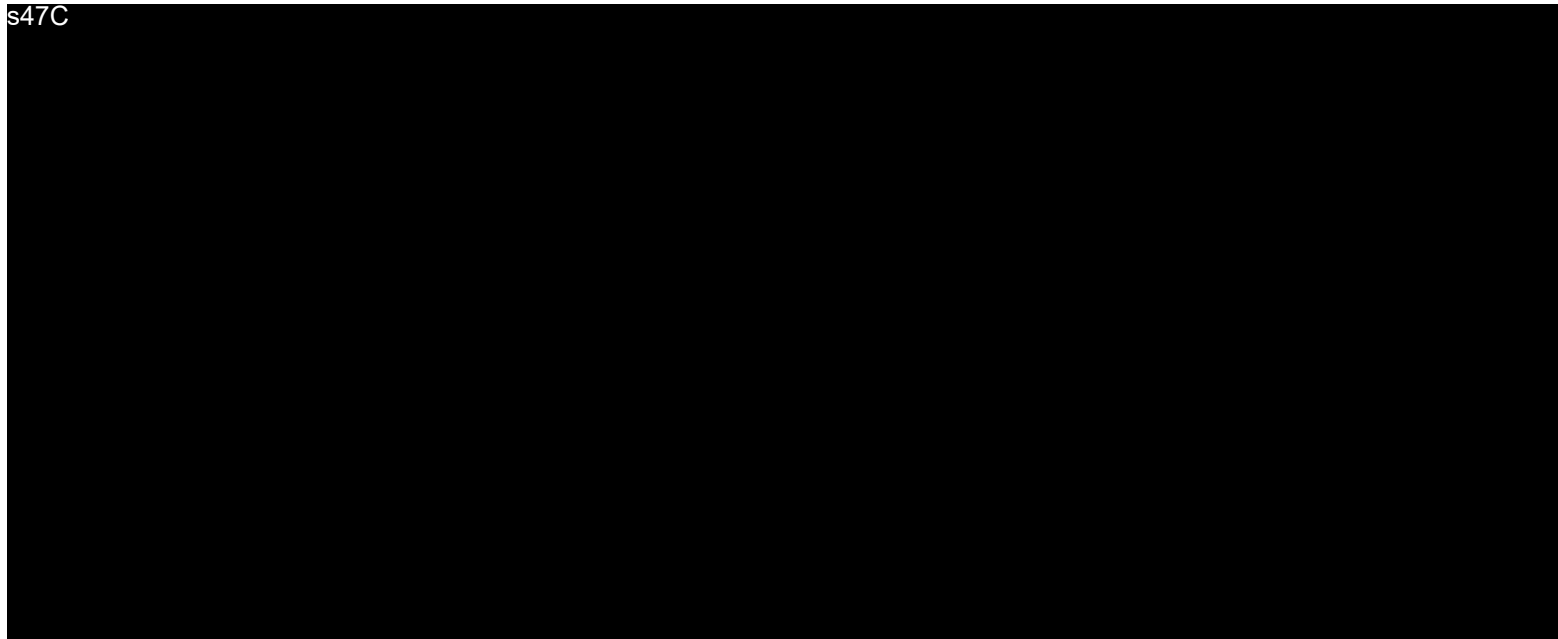
PROTECTED CABINET

s47C



Airline lounge membership

s47C

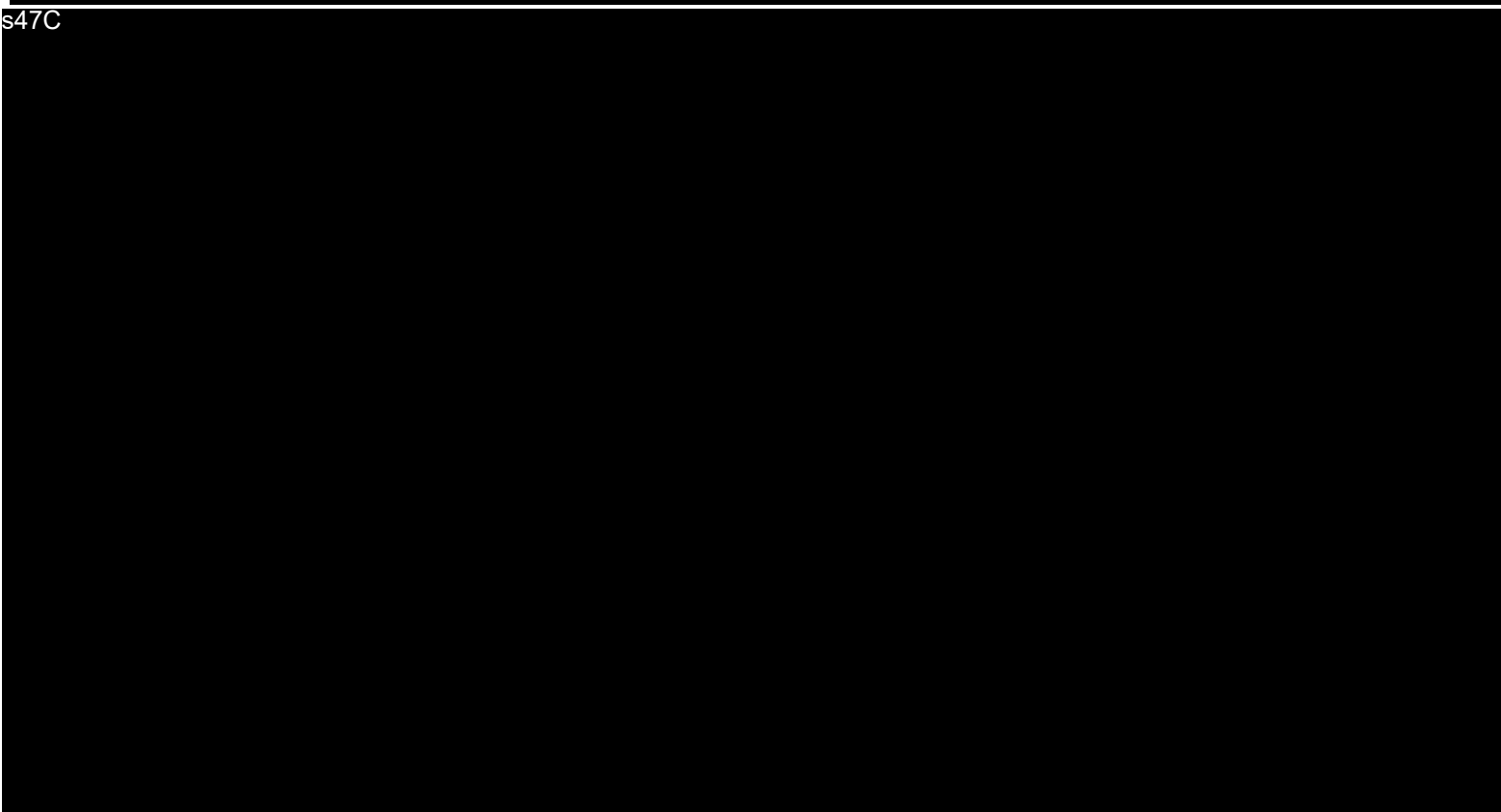


21. In relation to SES officers, lounge memberships are often embedded within entity individual SES remuneration arrangements. s47C

s47C

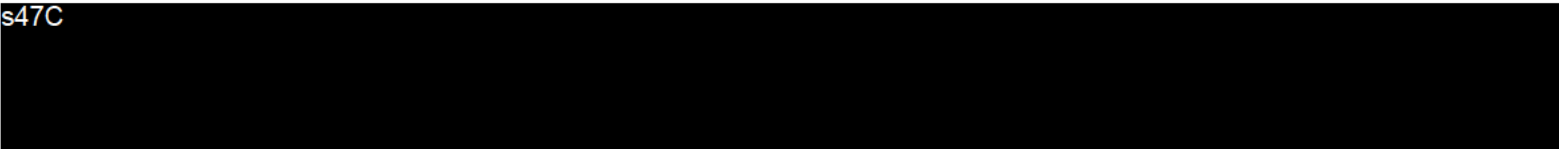


s47C

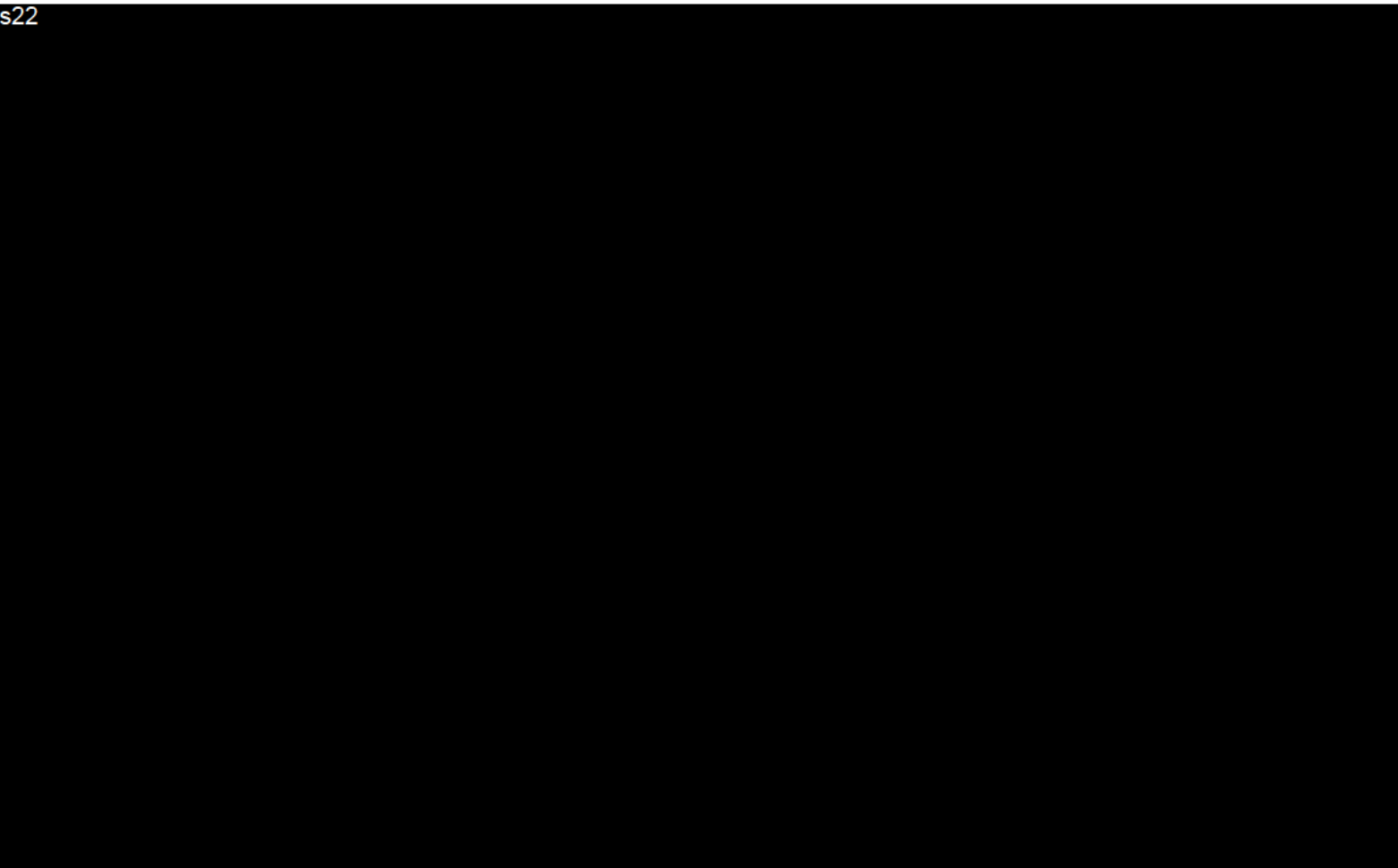


PROTECTED CABINET

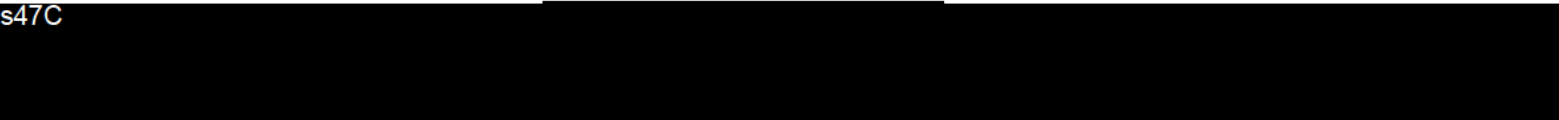
s47C

A large rectangular area of the document is completely redacted with a solid black box.

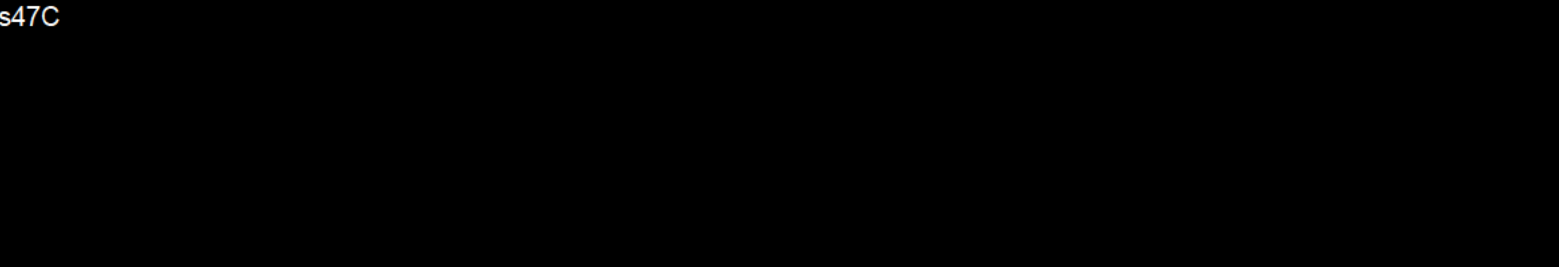
s22

A large rectangular area of the document is completely redacted with a solid black box.

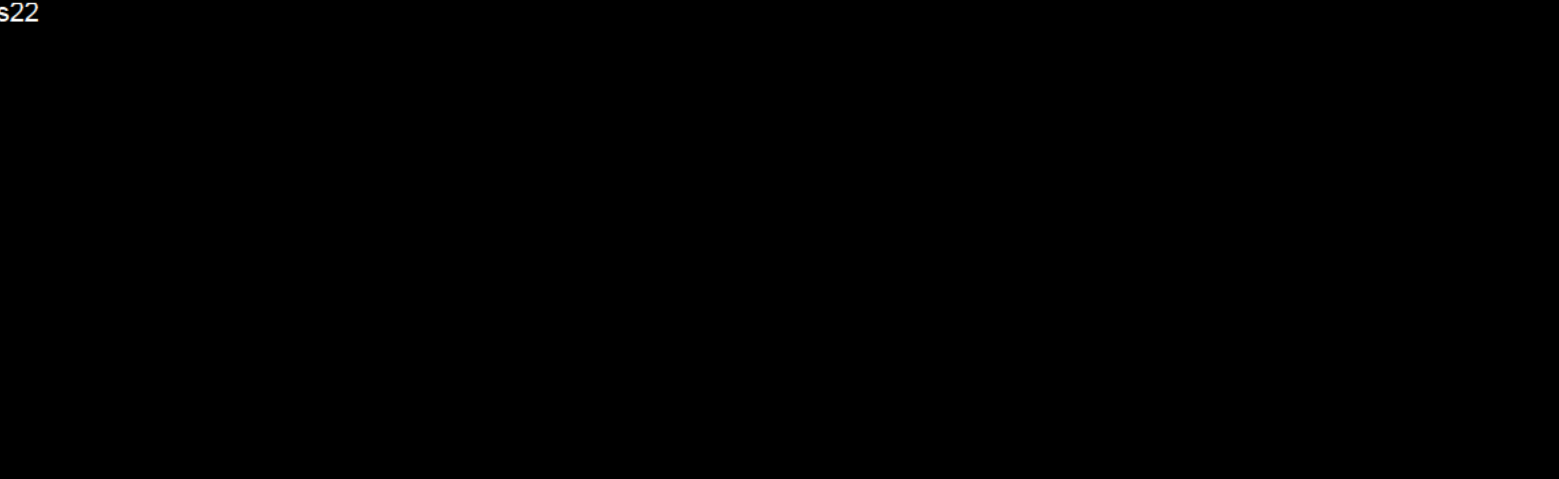
s47C

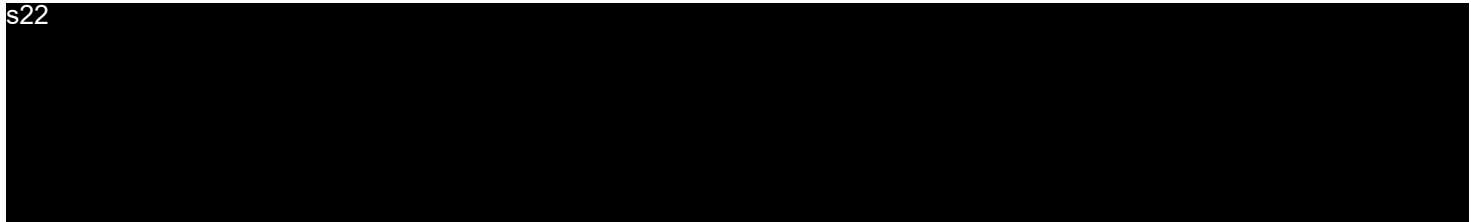
A rectangular area of the document is completely redacted with a solid black box.

s47C

A rectangular area of the document is completely redacted with a solid black box.

s22

A large rectangular area of the document is completely redacted with a solid black box.

PROTECTED CABINETs22
**Attachment:**Attachment A – s22
***Approved for electronic transmission***

Andrew Danks
First Assistant Secretary
Procurement Division
02 6215 3996

Contact Officer:	Gareth Sebar
Job Title/Level:	Assistant Secretary, Procurement Policy
Telephone:	02 6215 3516
PDR Number	MS26-000200