

From: [CHRISTIE, Jane](#)
To: [Jose, Cameron](#); s22
Cc: [RAUTER, LISA](#); s22; [Webster, David](#); [Hinchcliffe, Suzanne](#)
Subject: RE: Port of Darwin - transaction advice [SEC=OFFICIAL:Sensitive]
Date: Friday, 11 April 2025 5:34:37 PM
Attachments: [image001.jpg](#)
[image002.png](#)

OFFICIAL:Sensitive

Hi Cameron

Thank you so much for the below and apologies for the delay in acknowledging receipt. We're still working through your points and will come back to you on Monday.

s33 I can arrange for that to be provided to you via our Legal team. I'll do this Monday.

Thanks
Jane

OFFICIAL:Sensitive

From: Jose, Cameron <Cameron.Jose@finance.gov.au>
Sent: Thursday, 10 April 2025 9:18 PM
To: CHRISTIE, Jane <Jane.Christie@infrastructure.gov.au>; s22
@infrastructure.gov.au>
Cc: RAUTER, LISA <LISA.RAUTER@infrastructure.gov.au>; s22
@finance.gov.au>; s22 @infrastructure.gov.au>;
David Webster <david.webster@finance.gov.au>; Hinchcliffe, Suzanne
<Suzanne.Hinchcliffe@finance.gov.au>
Subject: RE: Port of Darwin - transaction advice [SEC=OFFICIAL:Sensitive]

OFFICIAL:Sensitive

Hi Jane and s22

Thanks for your time earlier.

Further to our discussion, and with thanks to s22 and Suzanne, below are some points for your consideration in developing the first draft of the Incoming Government Brief (IGB).

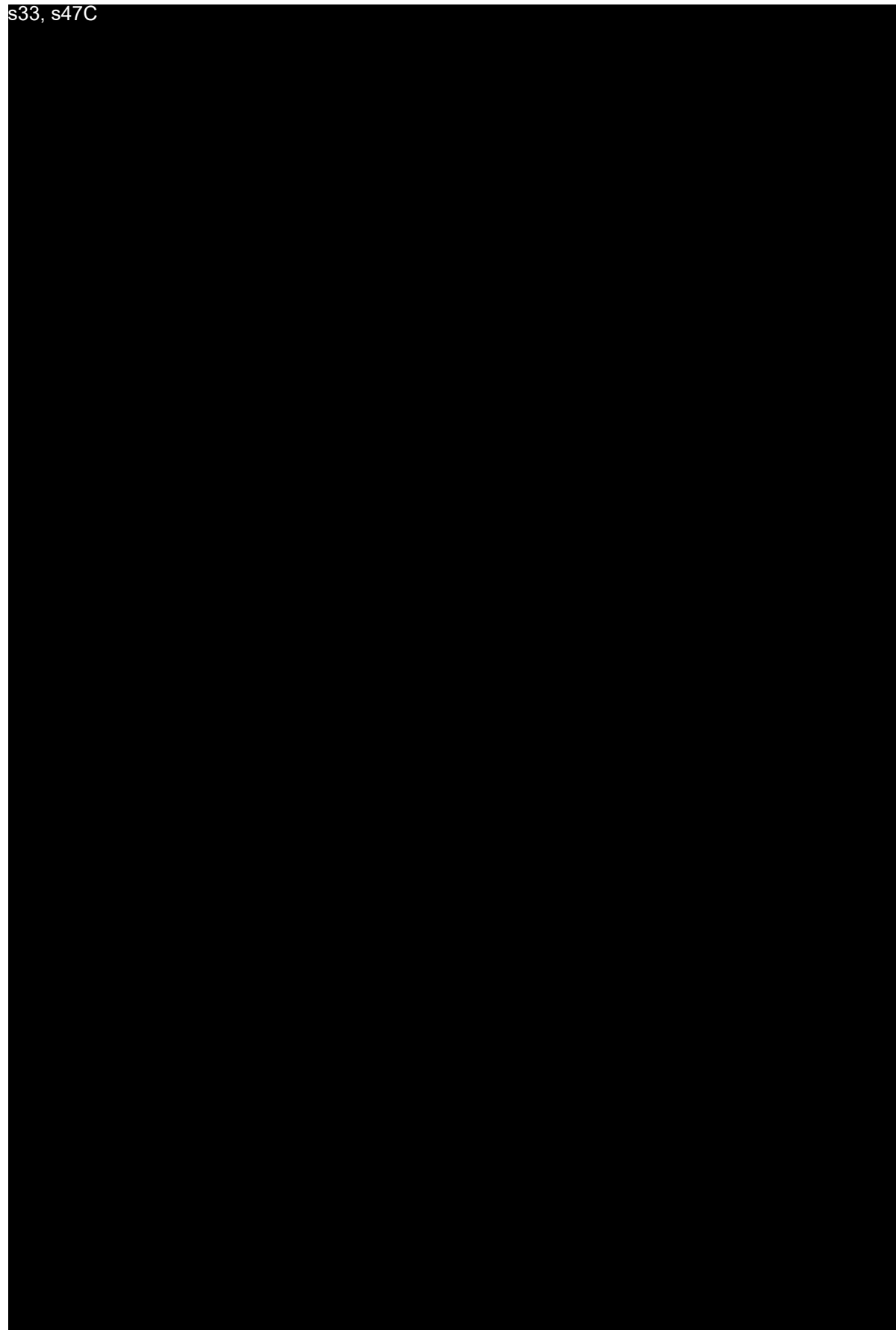
This includes public data on the structure of the 2015 transaction s33, s47C
s33, s47C

s33, s47C



s47C, s47E(d)

s33, s47C



Look forward to discussing further.

Regards,
Cameron.



Cameron Jose | Assistant Secretary
Commercial Policy and Advice Branch | Commercial Investments Division
Department of Finance
T: 02 6215 3142 | s22 | E: cameron.jose@finance.gov.au

s22

A large rectangular area of the page is completely blacked out, representing a significant redaction of content.

s22

From: CHRISTIE, Jane <Jane.Christie@infrastructure.gov.au>
Sent: Wednesday, 9 April 2025 4:48 PM
To: Jose, Cameron <Cameron.Jose@finance.gov.au>
Cc: s22 <[REDACTED]@infrastructure.gov.au>; RAUTER, LISA <LISA.RAUTER@infrastructure.gov.au>
Subject: FW: Port of Darwin - transaction advice [SEC=OFFICIAL:Sensitive]

OFFICIAL:Sensitive

Hi Cameron

s33

[REDACTED] It would be good if we could have a meeting tomorrow to discuss.

To avoid confusion, there is another meeting being hosted by PM&C on our behalf (tomorrow)
s47E(d)

If you could let me know possible availability times for tomorrow and attendees for Finance that would be great and we'll send through a meeting invite.

In the meantime, feel free to give me a call on my mobile to discuss.

Kind regards
Jane

Jane Christie

Assistant Secretary • Northern Australia Investments and Projects Branch • Partnerships and Projects

Jane.Christie@infrastructure.gov.au

P 02 6136 7687 • M s22

GPO Box 594 Canberra, ACT 2601

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*I would like to acknowledge the traditional custodians of this land on which we meet, work and live.
I recognise and respect their continuing connection to the land, waters and communities,
I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islanders.*

OFFICIAL:Sensitive

From: RAUTER, LISA <LISA.RAUTER@infrastructure.gov.au>
Sent: Wednesday, 9 April 2025 2:55 PM
To: David Webster <david.webster@finance.gov.au>
Cc: Cameron.Jose@finance.gov.au; CHRISTIE, Jane <Jane.Christie@infrastructure.gov.au>;
s22 <[REDACTED]@infrastructure.gov.au>
Subject: RE: Port of Darwin - transaction advice [SEC=OFFICIAL]

OFFICIAL

Hi David and Cameron, keen to get input from Finance on options as we pull together the IGB draft for both governments on this matter. Jane Christie is our lead for Darwin Ports, together with s22 [REDACTED]. I will get them to set up a meeting (perhaps without other government stakeholders) to discuss the approach.

OFFICIAL

From: Webster, David <David.Webster@finance.gov.au>
Sent: Wednesday, 9 April 2025 1:54 PM
To: MACKAY, David <David.Mackay@infrastructure.gov.au>
Cc: Jose, Cameron <Cameron.Jose@finance.gov.au>; RAUTER, LISA <LISA.RAUTER@infrastructure.gov.au>
Subject: RE: Port of Darwin - transaction advice [SEC=OFFICIAL]

OFFICIAL

Thanks David and hi Lisa.

David Webster

Department of Finance

T: 02 6215 2693 | s22 [REDACTED]

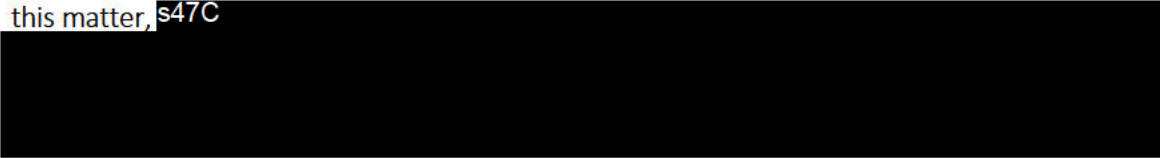
From: MACKAY, David <David.Mackay@infrastructure.gov.au>
Sent: Wednesday, 9 April 2025 12:11 PM
To: Webster, David <David.Webster@finance.gov.au>
Cc: Jose, Cameron <Cameron.Jose@finance.gov.au>; RAUTER, LISA
<LISA.RAUTER@infrastructure.gov.au>
Subject: RE: Port of Darwin - transaction advice [SEC=OFFICIAL]

OFFICIAL

Hi David,

Thanks for getting in touch. I've copied Lisa Rauter, who's holding the pen on the briefing materials at our end and I'm sure will want to be in touch with Cam.

Notwithstanding the differences in approach between the Labor and Coalition commitments on this matter, s47C



Thanks again – I look forward to discussing further with you and your team over the next few weeks.

Best,

David

David Mackay

Deputy Secretary • Regions, Cities and Territories
Integrity and Risk Champion
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Executive Officer: s22  |  @infrastructure.gov.au

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I recognise and respect their continuing connection to the land, waters and communities.
I pay my respects to Elders past and present, and to all First Nations people.*

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From: Webster, David <David.Webster@finance.gov.au>
Sent: Wednesday, 9 April 2025 12:06 PM
To: MACKAY, David <David.Mackay@infrastructure.gov.au>
Cc: Jose, Cameron <Cameron.Jose@finance.gov.au>
Subject: Port of Darwin - transaction advice [SEC=OFFICIAL]

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David

Hope you are well. I understand that your team is leading on the IGB process around Port of Darwin.

FYI My commercial team has been giving some thought to options and “how to” do a transaction and Cam Jose and his crew are happy to assist on discussions on the IGB

When we get to live transaction time I’m suggesting that, given our experience, that team is best placed to lead negotiations and structuring. s22

Happy to chat.

David

David Webster | First Assistant Secretary

Commercial Investments Division

Department of Finance

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EA: s22 | s22 | E: cidexecutive@finance.gov.au

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