



Highlights Report DOF



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RESPONSES:
1,280 of 1,361

RESPONSE RATE:
94%

EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



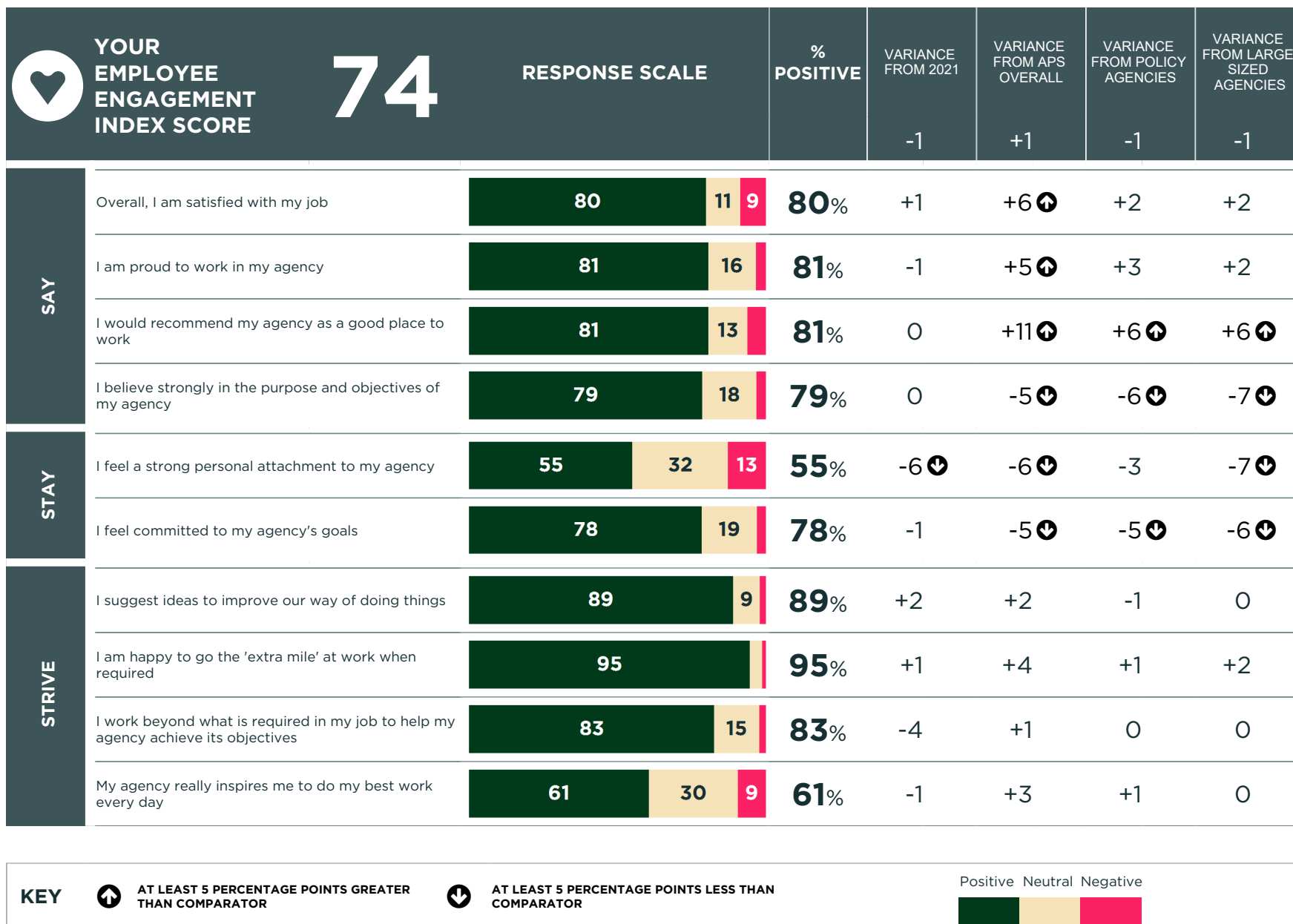
Generally a difference of ± 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE ENGAGEMENT IS MORE THAN SIMPLY JOB SATISFACTION OR COMMITMENT TO AN ORGANISATION. IT IS THE EXTENT TO WHICH EMPLOYEES ARE MOTIVATED, INSPIRED AND ENABLED TO IMPROVE AN ORGANISATION'S OUTCOMES.



LEADERSHIP - IMMEDIATE SUPERVISOR



IMMEDIATE SUPERVISOR

THE IMMEDIATE SUPERVISOR SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SUPERVISOR IN LINE WITH THE *APS LEADERSHIP CAPABILITY FRAMEWORK*.

YOUR IMMEDIATE SUPERVISOR INDEX SCORE		79	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Immediate Supervisor	My supervisor engages with staff on how to respond to future challenges	84	10	84%	+1	+5⬆	+3	+3
	My supervisor can deliver difficult advice whilst maintaining relationships	82	12	82%	0	+3	+2	+2
	My supervisor invites a range of views, including those different to their own	85	10	85%	+1	+4	+1	+1
	My supervisor encourages my team to regularly review and improve our work	87	9	87%	+4	+5⬆	+4	+4
	My supervisor is invested in my development	80	14	80%	+3	+4	+2	+2
	My supervisor ensures that my workgroup delivers on what we are responsible for	93		93%	+3	+6⬆	+3	+4
Other similar questions								
	My supervisor provides me with helpful feedback to improve my performance	81	12	81%	+4	+3	+3	+2
	My supervisor actively ensures that everyone can be included in workplace activities	88	9	88%	-	+4	+2	+2
KEY		⬆ AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR			⬇ AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR			Positive Neutral Negative

LEADERSHIP - SES MANAGER



SES MANAGER

THE SES MANAGER SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SES MANAGER IN LINE WITH THE *APS LEADERSHIP CAPABILITY FRAMEWORK*.

YOUR SES MANAGER LEADERSHIP INDEX SCORE		75	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
					-1	+6 ↑	+1	+2
SES Manager	My SES manager clearly articulates the direction and priorities for our area	78	15	78%	+4	+9 ↑	+2	+5 ↑
	My SES manager presents convincing arguments and persuades others towards an outcome	74	20	74%	+1	+12 ↑	+1	+5 ↑
	My SES manager promotes cooperation within and between agencies	80	17	80%	+1	+13 ↑	+3	+7 ↑
	My SES manager encourages innovation and creativity	75	19	75%	0	+9 ↑	+3	+5 ↑
	My SES manager creates an environment that enables us to deliver our best	77	16	77%	+3	+12 ↑	+3	+6 ↑
	My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	84	13	84%	+2	+10 ↑	+2	+5 ↑
Other similar questions								
All SES	In my agency, the SES work as a team	62	28	62%	-1	+9 ↑	+2	+4
	In my agency, the SES clearly articulate the direction and priorities for our agency	69	21	69%	+4	+6 ↑	+1	+2
	In my agency, communication between SES and other employees is effective	62	24	62%	+2	+8 ↑	+1	+3
KEY ↑ AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR ↓ AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR Positive Neutral Negative								

COMMUNICATION AND CHANGE



COMMUNICATION

THE COMMUNICATION SCORE MEASURES COMMUNICATION AT THE INDIVIDUAL, GROUP AND AGENCY LEVEL.

CHANGE

EFFECTIVE COMMUNICATION IS AN IMPORTANT PART OF ANY CHANGE PROCESS. NOTE THESE QUESTIONS DO NOT CONTRIBUTE TO THE ABOVE INDEX SCORE.

YOUR COMMUNICATION INDEX SCORE	72	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
				-1	+3	+1	+1

Communication	My supervisor communicates effectively	85	9	85%	0	+4	+3	+2
	My SES manager communicates effectively	79	13	79%	+1	+9	+2	+4
	Internal communication within my agency is effective	64	22	64%	-4	+7	+2	+4

Other similar questions

Change	When changes occur, the impacts are communicated well within my workgroup	75	14	11	75%	+7	+6	+2	+3
	Staff are consulted about change at work	53	35	12	53%	+6	+3	0	+1
	Change is managed well in my agency	49	32	19	49%	-2	+4	+2	+4

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My job gives me opportunities to utilise my skills	84 9	84%	-4	+5 ↑	+2	+2
I have a choice in deciding how I do my work	69 24	69%	+4	+6 ↑	-2	-2
Where appropriate, I am able to take part in decisions that affect my job	77 14 9	77%	+1	+7 ↑	0	+2
I am clear what my duties and responsibilities are	81 15	81%	+5 ↑	+1	+2	+1
I am satisfied with the recognition I receive for doing a good job	76 15 10	76%	+3	+9 ↑	+1	+3
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	77 12 11	77%	0	+16 ↑	+4	+8 ↑
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	83 9 8	83%	+1	+7 ↑	+3	+3
I am satisfied with the stability and security of my job	90	90%	+2	+9 ↑	+5 ↑	+8 ↑
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	82 10 7	82%	+2	+4	0	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
I feel a strong personal attachment to the APS	<div><div>64</div><div>27</div><div>9</div></div>	64%	-4	+2	+1	+2
I understand how my role contributes to achieving an outcome for the Australian public	<div><div>92</div><div></div><div></div></div>	92%	+5⬆	0	+1	0
I believe strongly in the purpose and objectives of the APS	<div><div>84</div><div>14</div><div></div></div>	84%	0	-1	-3	-2

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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What best describes your current workload?

Well above capacity - too much work	<div><div></div></div>	18%	-4	-5⬇	-3	-4
Slightly above capacity - lots of work to do	<div><div></div></div>	37%	-3	-3	-2	-3
At capacity - about the right amount of work to do	<div><div></div></div>	33%	+5⬆	+3	+3	+3
Slightly below capacity - available for more work	<div><div></div></div>	10%	+2	+4	+1	+3
Well below capacity - not enough work	<div><div></div></div>	3%	+1	+1	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



INCLUSION AND FLEXIBLE WORKING

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	81 14	81%	-1	+2	-1	-1
My supervisor actively ensures that everyone can be included in workplace activities	88 9	88%	-	+4	+2	+2
I receive the respect I deserve from my colleagues at work	84 12	84%	+3	+3	0	+1

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Do you currently access any of the following flexible working arrangements? [Multiple Response]						
Part time		10%	0	-4	-3	-4
Flexible hours of work		22%	-3	-4	+2	-3
Compressed work week		4%	-1	+1	+1	+1
Job sharing		0%	0	0	0	0
Working away from the office/working from home		61%	+6 ↑	+6 ↑	0	-4
None of the above		27%	-6 ↓	0	0	+4

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

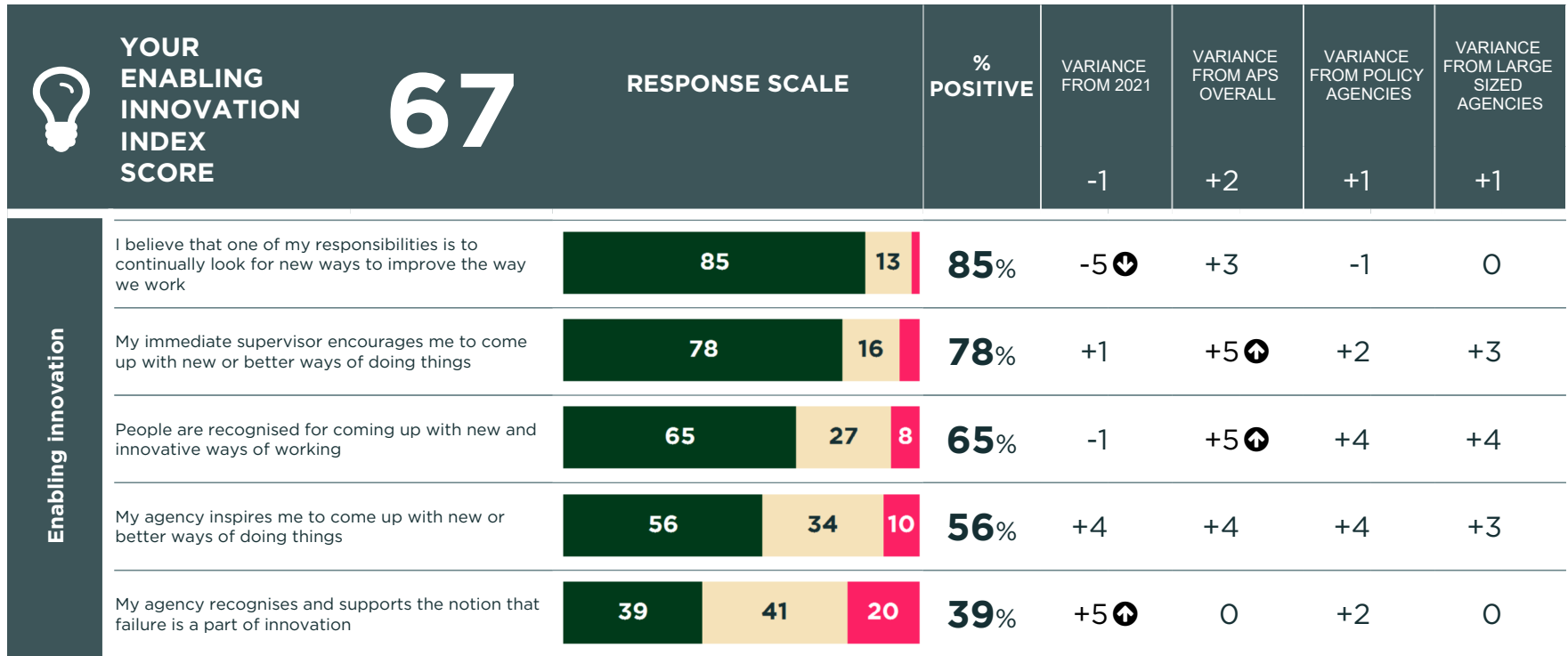


ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.



KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND HEALTHY WORKING ENVIRONMENT.

YOUR WELLBEING POLICIES AND SUPPORT INDEX SCORE			71	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
						0	+2	+1	0
Wellbeing policies and support	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	68	24	9	68%	-6⬇️	+3	+2	+1
	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	66	23	11	66%	-1	+2	+2	0
	My agency does a good job of promoting health and wellbeing	68	23	10	68%	+1	+4	+3	+2
	I think my agency cares about my health and wellbeing	67	22	10	67%	+4	+6⬆️	+3	+2
	I believe my immediate supervisor cares about my health and wellbeing	90			90%	+4	+4	+2	+2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WELLBEING

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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How often do you find your work stressful?

Always	<div></div>	4%	0	0	+1	+1
Often	<div></div>	25%	+1	-1	+1	0
Sometimes	<div></div>	49%	-1	-1	-2	-2
Rarely	<div></div>	19%	+1	+1	0	+1
Never	<div></div>	2%	0	0	0	0

To what extent is your work emotionally demanding?

To a very large extent	<div></div>	5%	-1	-2	0	-1
To a large extent	<div></div>	17%	-1	-3	0	-2
Somewhat	<div></div>	40%	0	+1	+1	+1
To a small extent	<div></div>	25%	+1	+1	-2	0
To a very small extent	<div></div>	12%	+1	+3	+1	+2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR








AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR






WELLBEING

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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I feel burned out by my work

Strongly agree		7%	-1	-1	0	-1
Agree		24%	+1	-1	+1	0
Neither agree nor disagree		33%	+2	+1	+2	+2
Disagree		30%	-1	0	-2	-1
Strongly disagree		7%	-1	+1	0	0

In general, would you say that your health is:

Excellent		11%	-1	0	0	0
Very good		36%	+1	+2	0	+1
Good		37%	+1	-1	0	0
Fair		13%	0	-1	0	0
Poor		3%	-1	0	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PERFORMANCE

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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In the last month, please rate your workgroup's overall performance

Excellent	<div></div>	34%	-2	+7 ⬆	+4	+5 ⬆
Very good	<div></div>	54%	+4	-1	-1	-1
Average	<div></div>	10%	-2	-5 ⬆	-3	-3
Below average	<div></div>	1%	0	-1	0	0
Well below average		0%	0	0	0	0

In the last month, please rate your agency's success in meeting its goals and objectives

Excellent	<div></div>	25%	-3	+9 ⬆	+7 ⬆	+8 ⬆
Very good	<div></div>	60%	+3	+5 ⬆	+3	+4
Average	<div></div>	13%	-1	-11 ⬆	-7 ⬆	-9 ⬆
Below average	<div></div>	1%	0	-3	-2	-2
Well below average		0%	0	-1	-1	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	82 11	82%	-1	+2	0	+1
My workgroup has the tools and resources we need to perform well	69 15 16	69%	-1	+8 ↑	+4	+7 ↑
The people in my workgroup use time and resources efficiently	82 11 7	82%	+1	+4	+2	+2
My workgroup can readily adapt to new priorities and tasks	86 10	86%	-3	+2	0	+1
The people in my workgroup cooperate to get the job done	91	91%	+2	+2	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



RETENTION



EMPLOYEES WHO INDICATED THAT THEY WANTED TO LEAVE THEIR CURRENT POSITION AS SOON AS POSSIBLE OR WITHIN THE NEXT 12 MONTHS WERE ASKED WHAT THEIR PLANS WERE.

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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Which of the following statements best reflects your current thoughts about working in your current position?

I want to leave my position as soon as possible	<div></div>	9%	-1	0	+1	+1
I want to leave my position within the next 12 months	<div></div>	28%	+2	+5	0	+3
I want to stay working in my position for the next one to two years	<div></div>	43%	-2	+6	0	+2
I want to stay working in my position for at least the next three years	<div></div>	20%	+1	-11	-1	-5

What best describes your plans involved with leaving your current position?

I am planning to retire	<div></div>	5%	+2	-1	+1	+1
I am pursuing another position within my agency	<div></div>	36%	-8	-4	-3	-5
I am pursuing a position in another agency	<div></div>	34%	0	+9	+5	+9
I am pursuing work outside the APS	<div></div>	9%	+3	-3	-1	-2
It is the end of my non-ongoing, casual or contracted employment	<div></div>	1%	-1	-3	-4	-5
Other	<div></div>	15%	+5	+3	+2	+2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

RETENTION







EMPLOYEES WERE ALSO ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

ONLY THE FIVE REASONS FOR LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
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What is the primary reason behind your desire to leave your current position? (5 highest responses):

I wish to pursue a promotion opportunity		21%	-	-	-	-
I am looking to further my skills in another area		15%	-	-	-	-
I have achieved all I can in my current position		10%	-	-	-	-
I want to try a different type of work or I'm seeking a career change		8%	-	-	-	-
Other		6%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF DISCRIMINATION WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?						
Yes	<div></div>	8%	-2	-2	-1	-1
No	<div></div>	92%	+2	+2	+1	+1
Did this discrimination occur in your current agency?						
Yes	<div></div>	87%	+2	-5⬇️	0	-2
No	<div></div>	13%	-2	+5⬆️	0	+2
Basis for the discrimination that you experienced (3 highest responses):						
Age	<div></div>	31%	-	-	-	-
Race	<div></div>	29%	-	-	-	-
Gender	<div></div>	25%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO PERCEIVED HARASSMENT OR BULLYING IN THE LAST 12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR BULLYING THEY EXPERIENCED. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE OPTIONS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

HARASSMENT AND BULLYING

RESPONSE SCALE

%

VARIANCE FROM 2021

VARIANCE FROM APS OVERALL

VARIANCE FROM POLICY AGENCIES

VARIANCE FROM LARGE SIZED AGENCIES

During the last 12 months, have you been subjected to harassment or bullying in your current workplace?

Yes	<div></div>	8%	-3	-2	-1	-1
No	<div></div>	88%	+4	+3	+1	+1
Not sure	<div></div>	4%	-2	-1	0	0

Types of harassment or bullying experienced (3 highest responses):

Interference with work tasks (e.g. withholding needed information, undermining or sabotage)	<div></div>	48%	-	-	-	-
Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)	<div></div>	43%	-	-	-	-
Inappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to learning and development)	<div></div>	29%	-	-	-	-

Did you report the harassment or bullying?

I reported the behaviour in accordance with my agency's policies and procedures	<div></div>	38%	+4	+5 ⬆	+6 ⬆	+4
It was reported by someone else	<div></div>	5%	0	-2	-2	-2
I did not report the behaviour	<div></div>	56%	-4	-3	-3	-2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO INDICATED THAT THEY HAD WITNESSED POTENTIAL CORRUPT BEHAVIOUR WERE ASKED TO DESCRIBE THE BEHAVIOUR. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF CORRUPT BEHAVIOURS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?						
Yes	<div></div>	2%	-1	-1	-1	-1
No	<div></div>	93%	+3	+3	0	+1
Not sure	<div></div>	3%	-2	-1	0	0
Would prefer not to answer	<div></div>	2%	0	0	0	0
Types of corrupt behaviours witnessed (3 highest responses):						
Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit	<div></div>	57%	-	-	-	-
Fraud, forgery or embezzlement	<div></div>	14%	-	-	-	-
Theft or misappropriation of official assets	<div></div>	14%	-	-	-	-
Did you report the potentially corrupt behaviour?						
I reported the behaviour in accordance with my agency's policies and procedures	<div></div>	33%	+7 ↑	+14 ↑	+17 ↑	+15 ↑
It was reported by someone else	<div></div>	19%	+6 ↑	+3	+2	+5 ↑
I did not report the behaviour	<div></div>	48%	-12 ↓	-17 ↓	-19 ↓	-20 ↓
<div>KEY</div> <div> AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR </div>						

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
How do you describe your gender?						
Man or male	<div></div>	43%	-1	+5 ⬆	+7 ⬆	+6 ⬆
Woman or female	<div></div>	52%	0	-7 ⬇	-9 ⬇	-8 ⬇
Non-binary		0%	0	0	0	0
I use a different term		0%	0	0	0	0
Prefer not to say	<div></div>	5%	0	+2	+2	+2
Do you identify as an Australian Aboriginal and/or Torres Strait Islander person?						
Yes	<div></div>	4%	0	0	0	+1
No	<div></div>	96%	0	0	0	-1
Do you have an ongoing disability?						
Yes	<div></div>	10%	+1	0	+1	0
No	<div></div>	90%	-1	0	-1	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM POLICY AGENCIES	VARIANCE FROM LARGE SIZED AGENCIES
Do you have carer responsibilities?						
Yes	<div></div>	41%	+1	0	0	0
No	<div></div>	59%	-1	0	0	0
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes	<div></div>	8%	0	+1	-1	-1
No	<div></div>	92%	0	-1	+1	+1
In which country were you born?						
Australia	<div></div>	78%	+2	+2	-1	0
Other country	<div></div>	22%	-2	-2	+1	0
Do you speak a language other than English at home?						
No, English only	<div></div>	79%	0	-1	-3	-3
Yes, other	<div></div>	21%	0	+1	+3	+3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

TIME TO TAKE ACTION



CELEBRATE

What things do we do well?

THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.



INVESTIGATE FURTHER WITH OUR TEAMS

Are there any other opportunities coming out of the results that we want to explore further?

HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?



OPPORTUNITIES

Areas we need to focus on and turn into action plans:

WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?



USE THIS PAGE TO START YOUR LOCAL ACTION PLANS

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



POSITIVE RESPONSE Neutral response Negative response

$$\frac{\text{number of respondents who answered the question}}{\text{POSITIVE RESPONSE}} = \% \text{ POSITIVE}$$

ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.