# Commonwealth Superannuation Corporation

Entity resources and planned performance

# **Commonwealth Superannuation Corporation**

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# **Commonwealth Superannuation Corporation**

# Section 1: Entity overview and resources

#### Strategic direction statement 1.1

Commonwealth Superannuation Corporation (CSC) is responsible for the investment of funds and administration of the Public Superannuation Scheme Accumulation Plan (PSSap); the Public Sector Superannuation Scheme (PSS); the Commonwealth Superannuation Scheme (CSS); the Military Superannuation and Benefits Scheme (MSBS); and the Australian Defence Force Superannuation Scheme (ADF Super). In addition, CSC administers six 'unfunded' superannuation schemes: the Defence Forces Retirement Benefits Scheme (DFRB), the Defence Force Retirement and Death Benefits Scheme (DFRDB), the Defence Force (Superannuation) (Productivity Benefit) Scheme (DFSPB), the 1922 Scheme, the Papua New Guinea Scheme (PNG), and the Australian Defence Force Cover Scheme (ADF Cover).

CSC seeks to achieve its outcome agreed with the government by delivering consistently competitive and risk-managed investment performance, efficient scheme administration for contributors and beneficiaries, and effective interaction with its other stakeholders.

CSC aspires to maintain its leadership position as a superannuation provider of choice in the Commonwealth sector. CSC will work with the government to improve or modernise scheme design and will work to improve service to members.

As a holder of licences from both Australian Prudential Regulation Authority (APRA) and Australian Securities and Investments Commission (ASIC), CSC will continue to ensure the highest standards are maintained and will seek to meet all compliance obligations.

# 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to CSC for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the October *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Commonwealth Superannuation Corporation resource statement — Budget estimates for 2022-23 as at October Budget 2022

	2021-22	2022-23
	Estimated actual	Estimate
	\$'000	
		\$'000
Opening balance/cash reserves at 1 July	47,592	43,226
Special accounts		
CSC Special Account Departmental	148,285	151,770
Total special accounts	148,285	151,770
Total funds from Government	148,285	151,770
Total net resourcing for Commonwealth Superannuation Corporation	195,877	194,996
	2021-22	2022-23
Average staffing level (a)	452	476

a) Average staffing levels reflect all staff involved in the investment and administration of the schemes. All employee expenses are paid by CSC and CSC on-charges the scheme for the portion of expenses that are referable to the investment of the scheme funds.

Table 1.1: Commonwealth Superannuation Corporation resource statement — Budget estimates for 2022-23 as at October Budget 2022 (continued) Third party payments from and on behalf of other entities

Tima party paymonto from and on bondin or other ordina	2021-22	2022-23
	Estimated actual	Estimate
	\$'000	
		\$'000
Payments made on behalf of another entity		
(as disclosed in the respective entity's resource statement)		
Finance Superannuation Special Appropriations		
Superannuation Act 1922	50,007	46,744
Superannuation Act 1976	4,590,813	4,893,588
Superannuation Act 1990	3,030,738	3,344,858
Laws - Superannuation)	65	62
Governance of Australian Government Superannuation Schemes Act 2011	405	1,000
Defence Superannuation Special Appropriations:		
Defence Forces Retirement Benefits Act 1948	35,475	30,612
Defence Force Retirement and Death Benefits Act 1973	1,684,993	1,740,000
Military Superannuation and Benefits Act 1991	1,603,210	1,660,000
Australian Defence Force Cover Act 2015	49,499	80,000
CSC draws on the following Finance Annual Appropriations		
Appropriation Act (No.1) (a)	372	500
Appropriation Act (No.1) (b)	684	779
Appropriation Act (No.2) (b)	-	1,000
PNG Scheme		
Administered Appropriation Act	3,367	3,277

Prepared on a resourcing (that is, appropriations available) basis.

- a) Compensation and Legal Payments
- b) Act of Grace Payments

# 1.3 Budget measures

No budget measures have been announced since the 2022-23 March Budget that impacts CSC.

# Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

#### Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements - included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for CSC can be found at:

https://www.csc.gov.au/Members/About-CSC/Corporate-governance.

The most recent annual performance statement is included within CSC's 2021-22 Annual Report to Parliament, which can be found at:

https://www.csc.gov.au/Members/About-CSC/Corporate-governance.

# 2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Retirement and insurance benefits for scheme members and beneficiaries, including past, present and future employees of the Australian Government and other eligible employers and members of the Australian Defence Force, through investment and administration of their superannuation funds and schemes.

### Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: Retirement and insurance benefits for scheme members and beneficiaries, including past, present and future employees of the Australian Government and other eligible employers and members of the Australian Defence Force, through investment and administration of their superannuation funds and schemes.

2021-22	2022-23	2023-24	2024-25	2025-26
Estimated	Budget	Forward	Forward	Forward
actual		estimate	estimate	estimate
\$'000	\$'000	\$'000	\$'000	\$'000
overnance				
150,819	151,946	152,128	153,883	155,625
22	22	22	22	23
32	23	23	23	23
150,851	151,969	152,151	153,906	155,648
150,819	151,946	152,128	153,883	155,625
20	22	22	22	22
32	23	23	23	23
150,851	151,969	152,151	153,906	155,648
2021-22	2022-23			
452	476			
	Estimated actual \$'000 overnance  150,819 32 150,851  150,851  2021-22	Estimated actual \$'0000	Estimated actual \$'000 \$'000 \$'000  estimate \$'000 \$'000  estimate \$'000  Estimated \$'000 \$'000  Estimate \$'00	Estimated actual \$'000 \$

a) Expenses reflect only the cost paid by CSC and do not reflect the total cost involved in the investment of funds and administration of the schemes.

b) Average staffing levels reflect all staff involved in the investment and administration for the schemes. All employee expenses are paid by CSC and CSC on-charges the schemes for the portion of expenses that are referable to the investment of the scheme funds.

#### Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of the October 2022-23 Budget measures that have created new programs or materially changed existing programs are provided.

past, present and f	ement and insurance benefits for scheme future employees of the Australian Gover ustralian Defence Force, through investmends and schemes.	nment and other eligible employers and			
Build, support and p	rannuation Scheme Governance rotect better retirement outcomes for all our ent employees and members of the Australia				
Key Activities	<ul> <li>Risk managed investment of member's superannuation balances.</li> <li>Meeting license obligations set out by APRA and ASIC.</li> <li>Development and implementation of industry standard administration services.</li> <li>Provision of information for scheme members including responding to member enquiries and publications, websites and seminars.</li> </ul>				
Year	Performance measures	Performance Results			
Prior year 2021-22	CSC's investment performance for its default accumulation options over a rolling three-year period.  CSC's investment portfolio is maintained within Board approved risk parameters, such that negative returns are expected in no more than four out of every 20 years for the default accumulation options.  Achievement of operational objectives for contributions processing and benefits/pension payments.  Adequate satisfaction levels of customers and employers with	The annual real return target of 3.5% over a rolling three-year period was not met.  The risk objective of delivering no more than 4 negative-return years out of every 20 years, for the default accumulation option, was met.  The target of achieving 90% of each operational objective was met.  The target of increasing the Net Promoter Score (industry			
	the service provided.	standard satisfaction measure) survey result of +10 for employers was met.  The target of increasing the Net Promoter Score survey result for Australian Defence Force customers by two points per annum was met.			

Table continues on next page

Table 2.1.2: Performance measure for Outcome 1 (continued)

customers (being current and former an Defence Force) and their families.  Planned Performance Results
The Assess Assistance and the Alexander
The target of increasing the Net Promoter Score survey result for other customers by two points per annum was not met.
Planned Performance Results
Default accumulation options annual real return of 3.5% over a rolling three year period.
Negative returns in no more than five out of every 20 years for the default accumulation option.
90% of each operational objective achieved.
<ul> <li>Net Promoter Score (industry standard satisfaction measure) survey result of +10 for employers.</li> </ul>
<ul> <li>Annual increases in Net         Promoter Score survey results         for both ADF customers and         other customers of two points         each.     </li> </ul>
As per 2022-23

# Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2022-23 budget year, including the impact of budget measures and resourcing on financial statements.

# **Budgeted financial statements**

#### 3.1.1 Differences between entity resourcing and financial statements

No material differences exist between entity resourcing and the financial statements.

### 3.1.2 Explanatory notes and analysis of budgeted financial statements

CSC is the trustee for the PSSap, PSS, CSS, MSBS and ADF Super regulated superannuation schemes and six 'unfunded' superannuation schemes. The governance arrangements of these schemes are set out in the Governance of Australian Government Superannuation Schemes Act 2011 and various scheme specific Acts, Trust Deeds, legislation, rules and determinations. These requirements prescribe which costs are to be paid from scheme funds, and which costs are to be borne by the fees levied upon Commonwealth entities

CSC receives revenue through fees paid by Commonwealth entities and some entities with residual membership in the schemes, such as the Northern Territory and Australian Capital Territory governments. All CSC fee revenue from Commonwealth entities is managed through a Special Account.

CSC's budgeted departmental expenses shown in this document reflect only the costs paid, and income received, by CSC into its Special Account and does not reflect the total cost involved in the investment of funds and administration of the schemes.

The projected operating losses reflect the estimated accounting losses associated with the cost of replacing CSC's scheme administration systems for its defined benefit schemes. CSC has sufficient cash reserves to fund the operating losses without impacting on the financial viability of CSC in the future.

# 3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual	9	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES (a)					
Employee benefits	74,158	81,440	83,068	84,726	86,419
Suppliers	69,210	68,659	67,951	60,365	60,740
Depreciation and amortisation	10,545	10,738	8,787	8,523	8,197
Finance costs	510	412	378	286	199
Write-down and impairment of assets	-	6	6	6	6
Total expenses	154,423	161,255	160,190	153,906	155,561
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of					
services	150,819	151,946	152,128	153,883	155,625
Interest	32	23	23	23	23
Total own-source revenue	150,851	151,969	152,151	153,906	155,648
Total own-source income	150,851	151,969	152,151	153,906	155,648
Net (cost of)/contribution by					
services	(3,572)	(9,286)	(8,039)	-	87
Surplus/(deficit) attributable to the					
Australian Government	(3,572)	(9,286)	(8,039)	-	87
Total comprehensive income/(loss)					
attributable to the Australian Government	(2.572)	(0.200)	(0.020)		87
Government	(3,572)	(9,286)	(8,039)	-	87

a) Expenses reflect only the cost paid by CSC and do not reflect the total cost involved in the investment of funds and administration of the schemes.

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Total comprehensive income/(loss)					
- as per statement of					
Comprehensive Income plus: depreciation/amortisation	(3,572)	(9,286)	(8,039)	-	87
expenses for ROU assets (a)	3,831	3,592	3,307	3,963	3,963
less: lease principal repayments (a)	4,220	4,306	4,600	4,917	5,502
Net Cash Operating Surplus/ (Deficit)	(3,961)	(10,000)	(9,332)	(954)	(1,452)

a) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

3	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial assets					
Cash and cash equivalents	55,416	49,659	44,353	46,696	47,660
Trade and other receivables	9,768	9,868	10,418	10,418	10,418
Total financial assets	65,184	59,527	54,771	57,114	58,078
Non-financial assets					
Land and buildings	24,266	19,528	18,947	14,085	9,458
Property, plant and equipment	5,124	5,546	4,251	4,114	4,075
Intangibles	10,394	8,572	7,018	6,119	5,888
Other non-financial assets	9,817	9,971	10,380	10,380	10,380
Total non-financial assets	49,601	43,617	40,596	34,698	29,801
Total assets	114,785	103,144	95,367	91,812	87,879
LIABILITIES					
Payables					
Suppliers	7,792	8,311	8,341	8,341	8,341
Other payables	4,568	2,758	2,665	2,572	2,479
Total payables	12,360	11,069	11,006	10,913	10,820
Interest bearing liabilities					
Leases	22,484	18,178	16,885	11,968	6,466
Total interest bearing liabilities	22,484	18,178	16,885	11,968	6,466
Provisions					
Employee provisions	16,121	18,117	18,401	18,401	18,401
Other provisions	2,329	2,329	2,329	2,329	2,329
Total provisions	18,450	20,446	20,730	20,730	20,730
Total liabilities	53,294	49,693	48,621	43,611	38,016
Net assets	61,491	53,451	46,746	48,201	49,863
EQUITY*					·
Parent entity interest					
Contributed equity	35,475	35,475	35,475	35,475	35,475
Reserves	5,816	7,062	8,396	9,851	11,426
Retained surplus (accumulated					
deficit)	20,200	10,914	2,875	2,875	2,962
Total parent entity interest	61,491	53,451	46,746	48,201	49,863
Total equity	61,491	53,451	46,746	48,201	49,863

<sup>\*&#</sup>x27;Equity' is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

	Retained	Asset	Other	Contributed	Total
	earnings	revaluation	reserves	equity/	equity
	· ·	reserve		capital	
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2022					
Balance carried forward from previous period	20,200	2,594	3,222	35,475	61,491
Adjustment for changes in accounting policies	-	-	-	-	-
Adjusted opening balance	20,200	2,594	3,222	35,475	61,491
Comprehensive income					
Other comprehensive income	-	-	-	-	-
Surplus/(deficit) for the period	(9,286)	-	-	-	(9,286)
Total comprehensive income	(9,286)	-	-	-	(9,286)
Transfers between equity components	-	-	1,246	-	1,246
Estimated closing balance as at					
30 June 2023	10,914	2,594	4,468	35,475	53,451
Closing balance attributable to					
the Australian Government	10,914	2,594	4,468	35,475	53,451

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual	budget	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES		· · · · · · · · · · · · · · · · · · ·	·		
Cash received					
Sale of goods and rendering of					
services	148,285	156,852	156,829	153,784	155,526
Interest	32	23	23	23	23
Total cash received	148,317	156,875	156,852	153,807	155,549
Cash used			-		·
Employees	71,505	81,161	82,784	84,726	86,419
Suppliers	70,062	72,895	73,160	60,365	60,740
Borrowing costs	-	12	12	12	12
Net GST paid	382	504	520	-	-
Interest payments on lease liability	431	400	366	274	187
Total cash used	142,380	154,972	156,842	145,377	147,358
Net cash from/(used by)					
operating activities	5,937	1,903	10	8,430	8,191
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant and	0.054	4.000	0.050	0.005	0.000
equipment and intangibles	6,051	4,600	2,050	2,625	3,300
Total cash used	6,051	4,600	2,050	2,625	3,300
Net cash from/(used by)					
investing activities	(6,051)	(4,600)	(2,050)	(2,625)	(3,300)
FINANCING ACTIVITIES					
Cash received					
Other	1,140	1,246	1,334	1,455	1,575
Total cash received	1,140	1,246	1,334	1,455	1,575
Cash used					
Principal payments on lease liability	4,220	4,306	4,600	4,917	5,502
Total cash used	4,220	4,306	4,600	4,917	5,502
Net cash from/(used by)					
financing activities	(3,080)	(3,060)	(3,266)	(3,462)	(3,927)
Net increase/(decrease) in cash					
held	(3,194)	(5,757)	(5,306)	2,343	964
Cash and cash equivalents at the	58,610	55,416	49,659	44,353	46,696
beginning of the reporting period	50,010	33,416	49,009	44,333	40,090
Cash and cash equivalents at					
the end of the reporting period	55,416	49,659	44,353	46,696	47,660

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
NEW CAPITAL APPROPRIATIONS					
PURCHASE OF NON-FINANCIAL					
ASSETS					
Funded internally from departmental					
resources	6,202	4,600	2,050	2,625	3,300
TOTAL	6,202	4,600	2,050	2,625	3,300
RECONCILIATION OF CASH USED					
TO ACQUIRE ASSETS TO ASSET					
MOVEMENT TABLE					
Total purchases	6,202	4,600	2,050	2,625	3,300
Total cash used to acquire assets	6,202	4,600	2,050	2,625	3,300

Table 3.6: Statement of departmental asset movements (Budget year 2022-23)

		•	<u> </u>	
	Buildings	Other	Computer	Total
		property,	software	
		plant and	and	
		equipment	intangibles	
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2022				
Gross book value	7,583	11,134	34,628	53,345
Gross book value - ROU assets	26,282	80	-	26,362
Accumulated depreciation/		(6.063)	(24.224)	(20.207)
amortisation and impairment	-	(6,063)	(24,234)	(30,297)
Accumulated depreciation/amorisation and	(0.500)	(07)		(0,000)
impairment - ROU assets	(9,599)	(27)	-	(9,626)
Opening net book balance	24,266	5,124	10,394	39,784
Capital asset additions				
Estimated expenditure on new				
or replacement assets				
By purchase - other	-	4,100	500	4,600
Total additions	-	4,100	500	4,600
Other movements				
Depreciation/amortisation expense	(1,199)	(3,625)	(2,322)	(7,146)
Depreciation/amortisation on	(2.502)			(2.502)
ROU assets	(3,592)	-	-	(3,592)
Other	53	(53)	-	-
Total other movements	(4,738)	(3,678)	(2,322)	(10,738)
As at 30 June 2023				
Gross book value	7,636	15,181	35,128	57,945
Gross book value - ROU assets	26,282	80	-	26,362
Accumulated depreciation/	(4.400)	(0,000)	(00 550)	(07.440)
amortisation and impairment	(1,199)	(9,688)	(26,556)	(37,443)
Accumulated depreciation/amortisation and	(12 101)	(27)		(42.040)
impairment - ROU assets	(13,191)	(27)	-	(13,218)
impairment - 100 assets				

# Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

CSC has no budgeted income and expenses administered on behalf of the Government.

# Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

CSC has no budgeted assets and liabilities administered on behalf of the Government.

# Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

CSC has no budgetd cash flows administered on behalf of the Government.

# Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)

CSC has no budgeted capital administered on behalf of the Government.

#### Table 3.11: Statement of administered asset movements (Budget year 2022-23)

CSC has no budgeted non-financial assets administered on behalf of the Government.