

# 2021–22 Corporate Plan

## At a glance

### Our purpose

Finance assists the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.

### Performance themes



#### Public sector resourcing and transformation

Finance supports an efficient and high-performing public sector by providing operational support to the Government and Commonwealth entities to maintain effective and efficient use of public resources. We provide leadership on ongoing improvements to public sector governance and resource management arrangements. We are committed to guiding investments in technology and digital capability, reforming business processes including through process automation and enabling public servants to focus on the Government's strategic priorities.

Key activities we will manage to achieve our purpose over the period of this plan include:

- support the proper use and management of public resources
- enable value for money procurements
- provide insurance and risk management support for Commonwealth entities
- support Commonwealth property management
- engage with Government Business Enterprises
- enable investment funds and civilian superannuation.



#### Advising on expenditure

Finance's leadership on the Budget process and the Commonwealth's finances enables us to assist the Government to shape and deliver its fiscal and policy objectives, while ensuring public expenditure programs are effective, sustainable and deliver the best value to the Australian community.

Key activities we will manage to achieve our purpose over the period of this plan include:

- deliver budget updates, Appropriation Bills and Financial Statements
- provide Central Cash Management.



#### Delivering services to, and for, government

Finance is responsible for a range of whole-of-government services, including ICT and support services for Commonwealth entities, parliamentarians and their staff. Finance leads by example in harnessing opportunities to deliver transformative, efficient and cost-effective services to, and for, government.

Key activities we will manage to achieve our purpose over the period of this plan include:

- transform Commonwealth entities through shared services
- modernise the APS through ICT projects
- deliver Ministerial and Parliamentary Services
- manage Finance tenancies.

### Our capabilities and enablers

- Public sector leadership and stewardship.
- Effective public sector governance structures.
- Integrated business planning.
- Robust whole-of-government budget and policy advice and analysis.
- Strategic partnerships.
- Ethical behaviour and decision-making.
- Digital literacy, automation and technology enabled solutions.
- Data analytics, governance and management.
- Continuous improvement and change management.
- Integrity and purposeful leadership.

### Our challenges and opportunities

- Global and domestic uncertainty, requiring budget and policy responses and decision-making in a dynamic and rapidly changing environment.
- Ongoing pressure to: balance short-, medium- and long-term fiscal and policy objectives; manage intergenerational issues influencing Australia's social, economic and demographic trends; and protect the structural integrity of the Budget.
- Public sector operations and an Australian business community significantly shifting due to COVID-19 pandemic.
- Expansion and greater use of common enabling tools and evolving technology to support collaboration across the public sector.

### Our strategic partnerships and cooperative arrangements

The strength and quality of Finance's relationships support the Department to effectively achieve its purpose.

