

## Appendix A: Entity resource statement and expenses by outcome

Table A1: Agency resource statement, 2018–19

	Actual available appropriations for 2018–19 \$'000 (A)	Payments made 2018–19 \$'000 (B)	Balance remaining 2018–19 \$'000 (A) – (B)
Ordinary annual services <sup>a</sup>			
Departmental appropriation <sup>b</sup>			
Departmental appropriation	417,613	352,702	64,911
Section 75 transfers	_	_	-
Total	417,613	352,702	64,911
Administered expenses			
Outcome 1	_	_	
Outcome 2°	12,701	11,889	
Outcome 3°	287,063	282,977	
Total	299,764	294,866	
Total ordinary annual services [A]	717,377	647,568	
Other services <sup>d</sup>			
Departmental non-operating			
Equity injections	159,735	47,189	112,546
Total	159,735	47,189	112,546
Administered non-operating			
Administered assets and liabilities	453,969	312,826	
Total	453,969	312,826	
Total other services [B]	613,704	360,015	
Special appropriations			
Special appropriations limited by			
criteria/entitlement			
Medibank Private Sale Act 2006		20	
Superannuation Act 1922		67,060	
Superannuation Act 1976		4,459,709	
Superannuation Act 1990		2,397,465	
Governance of Australian Government			
Superannuation Schemes Act 2011		138	
Parliamentary Contributory			
Superannuation Act 1948		43,253	
Parliamentary Superannuation Act 2004		7,358	
Parliamentary Entitlements Act 1990		154	
Parliamentary Business Resources Act			
2017		234,813	

	Actual available appropriations for 2018–19 \$'000 (A)	Payments made 2018–19 \$'000 (B)	Balance remaining 2018–19 \$'000 (A) – (B)
Governor-General Act 1974		1,537	
Judges' Pensions Act 1968 Federal Circuit Court of Australia		53,267	
Act 1999		465	
Public Governance, Performance and			
Accountability Act 2013		2,058	
Same-Sex Relationships (Equal Treatment in Commonwealth Laws—			
Superannuation) Act 2008		62	
Special appropriations limited by			
amount			
Commonwealth of Australia		- 077	
Constitution Act (s. 66)		5,077	
Total special appropriations [C]		7,272,436	
Special accounts	000 000		
Opening balance	833,303		
Appropriation receipts <sup>e</sup>	87,633		
Non-appropriation receipts to Special Accounts	62,261,691		
Payments made	02,201,001	61,584,486	
Closing balance		01,001,100	1,598,141
Total special accounts [D]	63,182,627	61,584,486	
Total resourcing and payments			
[A+B+C+D]	64,513,708	69,864,505	
Less appropriations drawn from			
annual or special appropriations above and credited to special accounts	87,633		
Total net resourcing and payments for	07,033		
Department of Finance	64,426,075	69,864,505	

- a Appropriation Act (No.1) 2018–19 and Appropriation Act (No.3) 2018–19. The amount includes prior year departmental appropriations and section 74 retained revenue receipts.
- b Includes an amount of \$78.689 million that has been credited to the Property Special Account, \$7.743 million that has been credited to the Comcover Special Account and \$1.201 million that has been credited to the Co-ordinated Procurement Special Account.
- c Includes an amount of \$5.054 million in 2018–19 for the administered capital budget. For accounting purposes, this amount has been designated as 'contributions by owners'.
- d Appropriation receipts from Appropriation Act (No. 1) and Appropriation Act (No. 2) included above.

#### Outcome 1

Table A2: Expenses for Outcome 1, 2018–19

Outcome 1: Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.	Budget <sup>a</sup> 2018–19 \$'000 (A)	Actual expenses 2018–19 \$'000 (B)	Variation 2018–19 \$'000 (A) – (B)
Program 1.1: Budget and financial management			
Departmental expenses			
Departmental appropriation <sup>b</sup>			
Budget advice	54,199	55,525	(1,326)
Financial reporting	30,729	28,948	1,781
Expenses not requiring appropriation in the budget year <sup>c</sup>	23,876	19,750	4,126
Total for Program 1.1	108,804	104,223	4,581
Outcome 1 totals by appropriation type			
Departmental expenses			
Departmental appropriation <sup>b</sup>	84,928	84,473	455
Expenses not requiring appropriation in the budget year <sup>c</sup>	23,876	19,750	4,126
Total expenses for Outcome 1	108,804	104,223	4,581
	2017-18	2018-19	
Average staffing level (number) <sup>d</sup>	408	425	

a Full-year budget, including any subsequent adjustments made in the 2018–19 Portfolio Additional Estimates.

b Departmental appropriation combines ordinary annual services (Appropriation Act Nos. 1 and 3) and retained revenue receipts under section 74 of the *Public Governance, Performance and Accountability Act 2013.* 

c Expenses not requiring appropriation in the budget year is made up of depreciation and amortisation expenses, write-down and impairment of non-financial assets and resources received free of charge.

d Actual average staffing level (ASL) for 2017–18 and 2018–19.

#### Outcome 2

Table A3: Expenses for Outcome 2, 2018–19

public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, sy000 \$000 \$000 \$000 \$000 \$000 \$000 \$00	Outcome 2: Support an efficient and high-performing		Actual	
public sector governance, including through systems, frameworks, policy, advice and service delivery.  Program 2.1: Public Sector Governance  Administered expenses Ordinary annual services (Appropriation Act nos. 1 and 3) Grant in Aid—Australian Institute of Policy and Science 38 38 38 - Grant in Aid—Chifley Research Centre 237 238 (1) Grant in Aid—Green Institute 89 89 9- Grant in Aid—Menzies Research Centre 237 238 (1) Grant in Aid—Page Research Centre 89 115 (26) Grant in Aid—Page Research Centre 89 115 (26) Grant in aid—Royal Humane Society of Australasiab 27 27 27 - Grant in aid—RSPCA Australia Inc 38 38 38 -  Departmental expenses  Departmental appropriationb Financial framework 26,480 20,559 5,921 Government shareholder oversight 5,726 6,007 (281) Special financial claims 3,871 4,291 (420)  Expenses not requiring appropriation in the budget year 647 1,512 (865)  Total for Program 2.1 37,479 33,152 4,327  Program 2.2: Transforming government  Departmental expenses  Departmental appropriationb 27,734 (924) Expenses not requiring appropriation in the budget year 649 3,457 (2,763) Total for Program 2.2 27,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts Property Special Accountb				
frameworks, policy, advice and service delivery.         (A)         (B)         (A) – (B)           Program 2.1: Public Sector Governance           Administered expenses           Ordinary annual services (Appropriation Act nos. 1 and 3)         ————————————————————————————————————				
Program 2.1: Public Sector Governance           Administered expenses           Ordinary annual services (Appropriation Act nos. 1 and 3)         3           Grant in Aid—Australian Institute of Policy and Science         38         38         -           Grant in Aid—Chifley Research Centre         237         238         (1)           Grant in Aid—Green Institute         89         89         -           Grant in Aid—Menzies Research Centre         237         238         (1)           Grant in Aid—Page Research Centre         89         115         (26)           Grant in aid—Royal Humane Society of Australasia®         27         27         -           Grant in aid—RSPCA Australia Inc         38         38         -           Departmental expenses           Departmental appropriation°         5,726         6,007         (281)           Special financial claims         3,871         4,291         (420)           Expenses not requiring appropriation in the budget yeard         647         1,512         (865)           Total for Program 2.1         37,479         33,452         4,327           Program 2.2: Transforming government           Departmental expenses           Departmental expenses <th></th> <th></th> <th></th> <th></th>				
Administered expenses Ordinary annual services (Appropriation Act nos. 1 and 3) Grant in Aid—Australian Institute of Policy and Science 38 38 38 — Grant in Aid—Chifley Research Centre 237 238 (1) Grant in Aid—Green Institute 69 237 238 (1) Grant in Aid—Menzies Research Centre 237 238 (1) Grant in Aid—Page Research Centre 237 238 (1) Grant in Aid—Page Research Centre 89 115 (26) Grant in Aid—Royal Humane Society of Australasiab 27 27 — Grant in aid—RSPCA Australia Inc 38 38 —  Departmental expenses  Departmental appropriations Financial framework 26,480 20,559 5,921 Government shareholder oversight 5,726 6,007 (281) Special financial claims 3,871 4,291 (420) Expenses not requiring appropriation in the budget year 647 1,512 (865)  Total for Program 2.1 37,479 33,152 4,327  Program 2.2: Transforming government  Departmental expenses  Departmental expenses  Departmental appropriation in the budget year 649 3,457 (2,763)  Total for Program 2.2 7,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts Property Special Accounte 129,222 75,150 54,072		(A)	(B)	(A) – (B)
Ordinary annual services (Appropriation Act nos. 1 and 3)  Grant in Aid—Australian Institute of Policy and Science 38 38 38 — Grant in Aid—Chifley Research Centre 237 238 (1) Grant in Aid—Green Institute 89 89 — Grant in Aid—Menzies Research Centre 237 238 (1) Grant in Aid—Page Research Centre 89 115 (26) Grant in Aid—Page Research Centre 89 115 (26) Grant in aid—Royal Humane Society of Australasiab 27 27 — Grant in aid—RSPCA Australia Inc 38 38 —  Departmental expenses  Departmental appropriationc Financial framework 26,480 20,559 5,921 Government shareholder oversight 5,726 6,007 (281) Special financial claims 3,871 4,291 (420) Expenses not requiring appropriation in the budget yeard 647 1,512 (865)  Total for Program 2.1 37,479 33,152 4,327  Program 2.2: Transforming government  Departmental expenses  Departmental appropriation in the budget yeard 694 3,457 (2,763)  Total for Program 2.2 75,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts Property Special Accounte 129,222 75,150 54,072				
nos. 1 and 3)         Grant in Aid—Australian Institute of Policy and Science         38         38         —           Grant in Aid—Chifley Research Centre         237         238         (1)           Grant in Aid—Green Institute         89         89         —           Grant in Aid—Menzies Research Centre         237         238         (1)           Grant in Aid—Page Research Centre         89         115         (26)           Grant in aid—Royal Humane Society of Australasia®         27         27         —           Grant in aid—RSPCA Australia Inc         38         38         —           Departmental expenses           Departmental appropriation®         26,480         20,559         5,921           Government shareholder oversight         5,726         6,007         (281)           Special financial claims         3,871         4,291         (420)           Expenses not requiring appropriation in the budget year®         647         1,512         (865)           Total for Program 2.1         37,479         33,152         4,327           Program 2.2: Transforming government           Departmental expenses           Departmental expenses         26,810         27,734         (924)	-			
Grant in Aid—Australian Institute of Policy and Science         38         38         —           Grant in Aid—Chifley Research Centre         237         238         (1)           Grant in Aid—Green Institute         89         89         —           Grant in Aid—Menzies Research Centre         237         238         (1)           Grant in Aid—Page Research Centre         89         115         (26)           Grant in aid—Royal Humane Society of Australasia®         27         27         —           Grant in aid—RSPCA Australia Inc         38         38         —           Departmental expenses           Departmental appropriation®         Separation and appropriation®         5,726         6,007         (281)           Special financial claims         3,871         4,291         (420)           Expenses not requiring appropriation in the budget year®         647         1,512         (865)           Total for Program 2.1         37,479         33,152         4,327           Program 2.2: Transforming government           Departmental expenses           Departmental appropriation®         26,810         27,734         (924)           Expenses not requiring appropriation in the budget year®         694         3,457				
and Science         38         38         -           Grant in Aid—Chifley Research Centre         237         238         (1)           Grant in Aid—Green Institute         89         89         -           Grant in Aid—Menzies Research Centre         237         238         (1)           Grant in Aid—Page Research Centre         89         115         (26)           Grant in aid—Royal Humane Society of Australasiab         27         27         -           Grant in aid—RSPCA Australia Inc         38         38         -           Departmental expenses           Departmental appropriations         89         5,22         -           Financial framework         38         38         -           Governmental appropriations         5,726         6,007         (281)           Special financial claims         3,871         4,291         (420)           Expenses not requiring appropriation in the budget yeard         647         1,512         (865)           Total for Program 2.1         37,479         33,152         4,327           Program 2.2: Transforming government           Departmental expenses           Departmental expenses         26,810         27,734 <t< td=""><td></td><td></td><td></td><td></td></t<>				
Grant in Aid—Chifley Research Centre         237         238         (1)           Grant in Aid—Green Institute         89         89         —           Grant in Aid—Menzies Research Centre         237         238         (1)           Grant in Aid—Page Research Centre         89         115         (26)           Grant in aid—Royal Humane Society of Australasia <sup>b</sup> 27         27         —           Grant in aid—RSPCA Australia Inc         38         38         —           Departmental expenses           Departmental appropriation <sup>c</sup> Financial framework         26,480         20,559         5,921           Government shareholder oversight         5,726         6,007         (281)           Special financial claims         3,871         4,291         (420)           Expenses not requiring appropriation in the budget year <sup>d</sup> 647         1,512         (865)           Total for Program 2.1         37,479         33,152         4,327           Program 2.2: Transforming government           Departmental expenses           Departmental expenses         26,810         27,734         (924)           Expenses not requiring appropriation in the budget year <sup>d</sup> 694         3,457	_	0.0	00	
Grant in Aid—Green Institute         89         89         -           Grant in Aid—Menzies Research Centre         237         238         (1)           Grant in Aid—Page Research Centre         89         115         (26)           Grant in aid—Royal Humane Society of Australasiab         27         27         -           Grant in aid—RSPCA Australia Inc         38         38         -           Departmental expenses           Departmental appropriationob         5,726         6,007         (281)           Special financial claims         3,871         4,291         (420)           Expenses not requiring appropriation in the budget yeard         647         1,512         (865)           Total for Program 2.1         37,479         33,152         4,327           Program 2.2: Transforming government           Departmental expenses           Departmental appropriationob         26,810         27,734         (924)           Expenses not requiring appropriation in the budget yeard         694         3,457         (2,763)           Total for Program 2.2         27,504         31,191         (3,687)           Program 2.3: Property and construction           Departmental expenses				- (4)
Grant in Aid—Menzies Research Centre         237         238         (1)           Grant in Aid—Page Research Centre         89         115         (26)           Grant in aid—Royal Humane Society of Australasiab         27         27         —           Grant in aid—RSPCA Australia Inc         38         38         —           Departmental expenses           Departmental appropriationob         Separtmental appropriationob         26,480         20,559         5,921           Government shareholder oversight         5,726         6,007         (281)           Special financial claims         3,871         4,291         (420)           Expenses not requiring appropriation in the budget yeard         647         1,512         (865)           Total for Program 2.1         37,479         33,152         4,327           Program 2.2: Transforming government           Departmental expenses           Departmental appropriationob         26,810         27,734         (924)           Expenses not requiring appropriation in the budget yeard         694         3,457         (2,763)           Total for Program 2.2         27,504         31,191         (3,687)           Program 2.3: Property and construction				(1)
Grant in Aid—Page Research Centre         89         115         (26)           Grant in aid—Royal Humane Society of Australasiab         27         27         —           Grant in aid—RSPCA Australia Inc         38         38         —           Departmental expenses           Departmental appropriationob         5726         6,007         (281)           Financial framework         26,480         20,559         5,921           Government shareholder oversight         5,726         6,007         (281)           Special financial claims         3,871         4,291         (420)           Expenses not requiring appropriation in the budget yeard         647         1,512         (865)           Total for Program 2.1         37,479         33,152         4,327           Program 2.2: Transforming government           Departmental expenses           Departmental appropriationob         26,810         27,734         (924)           Expenses not requiring appropriation in the budget yeard         694         3,457         (2,763)           Total for Program 2.2         27,504         31,191         (3,687)           Program 2.3: Property and construction           Departmental expenses           S				
Grant in aid—Royal Humane Society of Australasiab         27         27         -           Grant in aid—RSPCA Australia Inc         38         38         -           Departmental expenses           Departmental appropriationb         26,480         20,559         5,921           Financial framework         26,480         20,559         5,921           Government shareholder oversight         5,726         6,007         (281)           Special financial claims         3,871         4,291         (420)           Expenses not requiring appropriation in the budget yeard         647         1,512         (865)           Total for Program 2.1         37,479         33,152         4,327           Program 2.2: Transforming government           Departmental expenses           Departmental appropriationb         26,810         27,734         (924)           Expenses not requiring appropriation in the budget yeard         694         3,457         (2,763)           Total for Program 2.2         27,504         31,191         (3,687)           Program 2.3: Property and construction           Departmental expenses           Special accounts           Property Special Accounts <td></td> <td></td> <td></td> <td></td>				
Grant in aid—RSPCA Australia Inc         38         38         —           Departmental expenses           Departmental appropriation°         26,480         20,559         5,921           Financial framework         26,480         20,559         5,921           Government shareholder oversight         5,726         6,007         (281)           Special financial claims         3,871         4,291         (420)           Expenses not requiring appropriation in the budget yeard         647         1,512         (865)           Total for Program 2.1         37,479         33,152         4,327           Program 2.2: Transforming government         Departmental expenses           Departmental appropriation°         26,810         27,734         (924)           Expenses not requiring appropriation in the budget yeard         694         3,457         (2,763)           Total for Program 2.2         27,504         31,191         (3,687)           Program 2.3: Property and construction           Departmental expenses           Special accounts           Property Special Accounte         129,222         75,150         54,072	_			(26)
Departmental expenses Departmental appropriation° Financial framework Government shareholder oversight Special financial claims Special special Accounte Special accounts Special accounts Special accounts Special accounte Special sproperty Special Accounte				_
Departmental appropriation° Financial framework Government shareholder oversight Special financial claims Special special Accounte Special financial claims Special special Accounte Special special		38	38	-
Financial framework       26,480       20,559       5,921         Government shareholder oversight       5,726       6,007       (281)         Special financial claims       3,871       4,291       (420)         Expenses not requiring appropriation in the budget yeard       647       1,512       (865)         Total for Program 2.1       37,479       33,152       4,327         Program 2.2: Transforming government         Departmental expenses         Departmental appropriation <sup>c</sup> 26,810       27,734       (924)         Expenses not requiring appropriation in the budget yeard       694       3,457       (2,763)         Total for Program 2.2       27,504       31,191       (3,687)         Program 2.3: Property and construction         Departmental expenses         Special accounts       75,150       54,072				
Government shareholder oversight Special financial claims Special special Accounts Special special Accounts Special special Accounts Special				
Special financial claims  Expenses not requiring appropriation in the budget yeard 647 1,512 (865)  Total for Program 2.1 37,479 33,152 4,327  Program 2.2: Transforming government  Departmental expenses  Departmental appropriationco  Transforming the public sector 26,810 27,734 (924)  Expenses not requiring appropriation in the budget yeard 694 3,457 (2,763)  Total for Program 2.2 27,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Accounte 129,222 75,150 54,072	Financial framework	26,480	20,559	5,921
Expenses not requiring appropriation in the budget yeard 647 1,512 (865)  Total for Program 2.1 37,479 33,152 4,327  Program 2.2: Transforming government  Departmental expenses  Departmental appropriationch  Transforming the public sector 26,810 27,734 (924)  Expenses not requiring appropriation in the budget yeard 694 3,457 (2,763)  Total for Program 2.2 27,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Accounte 129,222 75,150 54,072	Government shareholder oversight	5,726	6,007	(281)
budget yeard 647 1,512 (865)  Total for Program 2.1 37,479 33,152 4,327  Program 2.2: Transforming government  Departmental expenses  Departmental appropriationc  Transforming the public sector 26,810 27,734 (924)  Expenses not requiring appropriation in the budget yeard 694 3,457 (2,763)  Total for Program 2.2 27,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Accounte 129,222 75,150 54,072	Special financial claims	3,871	4,291	(420)
Total for Program 2.1 37,479 33,152 4,327  Program 2.2: Transforming government  Departmental expenses  Departmental appropriationc  Transforming the public sector 26,810 27,734 (924) Expenses not requiring appropriation in the budget yeard 694 3,457 (2,763)  Total for Program 2.2 27,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Accounte 129,222 75,150 54,072	Expenses not requiring appropriation in the			
Program 2.2: Transforming government  Departmental expenses  Departmental appropriation  Transforming the public sector 26,810 27,734 (924)  Expenses not requiring appropriation in the budget yeard 694 3,457 (2,763)  Total for Program 2.2 27,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Accounte 129,222 75,150 54,072	budget year <sup>d</sup>	647	1,512	(865)
Departmental expenses  Departmental appropriationc  Transforming the public sector  Expenses not requiring appropriation in the budget yeard  694  3,457  (2,763)  Total for Program 2.2  27,504  31,191  (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Accounte  129,222  75,150  54,072	Total for Program 2.1	37,479	33,152	4,327
Departmental appropriation <sup>c</sup> Transforming the public sector  Expenses not requiring appropriation in the budget year <sup>d</sup> Total for Program 2.2  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Account <sup>e</sup> 129,222  75,150  1924  (924)  (924)  694  3,457  (2,763)  7,504  31,191  (3,687)  129,222  75,150  74,072	Program 2.2: Transforming government			
Transforming the public sector 26,810 27,734 (924) Expenses not requiring appropriation in the budget year 694 3,457 (2,763)  Total for Program 2.2 27,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Accounte 129,222 75,150 54,072	Departmental expenses			
Expenses not requiring appropriation in the budget yeard 694 3,457 (2,763)  Total for Program 2.2 27,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Accounte 129,222 75,150 54,072	Departmental appropriation <sup>c</sup>			
Expenses not requiring appropriation in the budget yeard 694 3,457 (2,763)  Total for Program 2.2 27,504 31,191 (3,687)  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Accounte 129,222 75,150 54,072	Transforming the public sector	26.810	27.734	(924)
Total for Program 2.2  Program 2.3: Property and construction  Departmental expenses  Special accounts  Property Special Accounte  129,222  75,150  54,072	Expenses not requiring appropriation in the budget year <sup>d</sup>	694	3,457	
Departmental expensesSpecial accounts129,22275,15054,072	Total for Program 2.2	27,504	31,191	
Special accounts Property Special Accounte 129,222 75,150 54,072	Program 2.3: Property and construction			
Property Special Account <sup>e</sup> 129,222 75,150 54,072	Departmental expenses			
	Special accounts			
Total for Program 2.3 129,222 75,150 54,072	Property Special Account <sup>e</sup>	129,222	75,150	54,072
	Total for Program 2.3	129,222	75,150	54,072

Table A3: Expenses for Outcome 2, 2018–19 (continued)

Total for Program 2.4         152,477         193,033         (40,556)           Program 2.5: Technology and procurement services           Departmental expenses         Departmental appropriation°           Technology transformation         18,997         15,608         3,389           Procurement framework         11,300         11,469         (169)           Special accounts         21,672         23,857         (2,185)           Special Account         21,672         23,857         (2,185)           Expenses not requiring appropriation in the budget yeard         3,500         3,836         (336)           Total for Program 2.5         55,469         54,770         699           Program 2.6: Service Delivery Office         32,638         32,006         632           Expenses not requiring appropriation in the budget yeard         699         3,820         (3,121)           Total for Program 2.6         33,337         35,826         (2,489)           Program 2.7: Public Sector Superannuation           Administered expenses         Ordinary annual services (Appropriation Act Nos. 1 and 3)         40,2747         (346)           Act of Grace         2,401         2,747         (346)           Compensation and legal expenses         500         149	Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.	Budget <sup>a</sup> 2018–19 \$'000 (A)	Actual expenses 2018–19 \$'000 (B)	Variation 2018–19 \$'000 (A) – (B)
Special accounts	Program 2.4: Insurance and risk management			
Comcover Special Accountf         152,477         193,033         (40,556)           Total for Program 2.4         152,477         193,033         (40,556)           Program 2.5: Technology and procurement services         Departmental expenses           Departmental expenses         Departmental appropriation <sup>o</sup> Technology transformation         18,997         15,608         3,389           Procurement framework         11,300         11,469         (169)           Special accounts         21,672         23,857         (2,185)           Expenses not requiring appropriation in the budget yeard         3,500         3,836         (336)           Total for Program 2.5         55,469         54,770         699           Program 2.6: Service Delivery Office         Departmental expenses           Departmental appropriation <sup>c</sup> Service Delivery Office           Expenses not requiring appropriation in the budget yeard         699         3,820         (3,121)           Total for Program 2.6         33,337         35,826         (2,489)           Program 2.7: Public Sector Superannuation         Administered expenses           Ordinary annual services (Appropriation Act Nos. 1 and 3)         Act of Grace         2,401         2,74	Departmental expenses			
Total for Program 2.4         152,477         193,033         (40,556)           Program 2.5: Technology and procurement services           Departmental expenses         Departmental appropriation°           Technology transformation         18,997         15,608         3,389           Procurement framework         11,300         11,469         (169)           Special accounts         Coordinated Procurement Contracting Special Account         21,672         23,857         (2,185)           Expenses not requiring appropriation in the budget yeard         3,500         3,836         (336)           Total for Program 2.5         55,469         54,770         699           Program 2.6: Service Delivery Office         23,638         32,006         632           Expenses not requiring appropriation in the budget yeard         699         3,820         (3,121)           Total for Program 2.6         33,337         35,826         (2,489)           Program 2.7: Public Sector Superannuation         Administered expenses           Ordinary annual services (Appropriation Act Nos. 1 and 3)         Act of Grace         2,401         2,747         (346)           Compensation and legal expenses         500         149         351           Superannuation administration costs         9,043 <td< td=""><td>Special accounts</td><td></td><td></td><td></td></td<>	Special accounts			
Program 2.5: Technology and procurement services  Departmental expenses  Departmental appropriation° Technology transformation 18,997 15,608 3,389 Procurement framework 11,300 11,469 (169) Special accounts Coordinated Procurement Contracting Special Account 21,672 23,857 (2,185) Special Account 21,672 23,857 (2,185) Expenses not requiring appropriation in the budget yeard 3,500 3,836 (336)  Total for Program 2.5 55,469 54,770 699 Program 2.6: Service Delivery Office  Departmental expenses Departmental appropriation° Service Delivery Office 32,638 32,006 632 Expenses not requiring appropriation in the budget yeard 699 3,820 (3,121)  Total for Program 2.6 33,337 35,826 (2,489) Program 2.7: Public Sector Superannuation  Administered expenses  Ordinary annual services (Appropriation Act Nos. 1 and 3) Act of Grace 2,401 2,747 (346) Compensation and legal expenses 500 149 351 Superannuation administration costs 9,043 9,043	Comcover Special Account <sup>f</sup>	152,477	193,033	(40,556)
Departmental expenses Departmental appropriation Technology transformation 18,997 15,608 3,389 Procurement framework 11,300 11,469 (169) Special accounts Coordinated Procurement Contracting Special Account 21,672 23,857 (2,185) Expenses not requiring appropriation in the budget year 3,500 3,836 (336)  Total for Program 2.5 55,469 54,770 699 Program 2.6: Service Delivery Office Departmental expenses Departmental appropriation Service Delivery Office 32,638 32,006 632 Expenses not requiring appropriation in the budget year 699 3,820 (3,121)  Total for Program 2.6 Expenses not requiring appropriation in the budget year 699 3,820 (3,121)  Total for Program 2.6 Program 2.7: Public Sector Superannuation  Administered expenses Ordinary annual services (Appropriation Act Nos. 1 and 3) Act of Grace 2,401 2,747 (346) Compensation and legal expenses 500 149 351 Superannuation administration costs 9,043 9,043 -	Total for Program 2.4	152,477	193,033	(40,556)
Departmental appropriation <sup>c</sup> Technology transformation Technology transformation Technology transformation Procurement framework 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 11,300 11,469 12,185) 12,857 12,185) 13,826 13,837 13,836 13,836 13,836 13,836 13,836 13,836 13,836 13,836 13,837 13,826 13,820 13,121) 13,820 13,121) 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 14,830 1	Program 2.5: Technology and procurement services			
Technology transformation 18,997 15,608 3,389 Procurement framework 11,300 11,469 (169) Special accounts Coordinated Procurement Contracting Special Account 21,672 23,857 (2,185) Expenses not requiring appropriation in the budget year 3,500 3,836 (336)  Total for Program 2.5 55,469 54,770 699 Program 2.6: Service Delivery Office  Departmental expenses Departmental appropriation Service Delivery Office 32,638 32,006 632 Expenses not requiring appropriation in the budget year 699 3,820 (3,121)  Total for Program 2.6 33,337 35,826 (2,489) Program 2.7: Public Sector Superannuation  Administered expenses Ordinary annual services (Appropriation Act Nos. 1 and 3) Act of Grace 2,401 2,747 (346) Compensation and legal expenses 500 149 351 Superannuation administration costs 9,043 9,043 -	Departmental expenses			
Procurement framework  Special accounts  Coordinated Procurement Contracting Special Account  Expenses not requiring appropriation in the budget yeard  Total for Program 2.5  Program 2.6: Service Delivery Office  Departmental expenses  Departmental appropriation Service Delivery Office  Expenses not requiring appropriation in the budget yeard  Service Delivery Office  Expenses not requiring appropriation in the budget yeard  Frogram 2.7: Public Sector Superannuation  Administered expenses  Ordinary annual services (Appropriation Act Nos. 1 and 3)  Act of Grace  Compensation and legal expenses  Superannuation administration costs  11,300  11,469  11,300  11,469  11,300  11,469  12,672  23,857  (2,185)  3,836  (336)  389  699  54,770  699  699  74,700  699  75,469  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99  76,99	Departmental appropriation <sup>o</sup>			
Special accounts Coordinated Procurement Contracting Special Account Expenses not requiring appropriation in the budget yeard 3,500 3,836 (336)  Total for Program 2.5 55,469 54,770 699  Program 2.6: Service Delivery Office  Departmental expenses Departmental appropriation <sup>c</sup> Service Delivery Office Expenses not requiring appropriation in the budget yeard 699 3,820 (3,121)  Total for Program 2.6 Program 2.7: Public Sector Superannuation  Administered expenses Ordinary annual services (Appropriation Act Nos. 1 and 3) Act of Grace Compensation and legal expenses Superannuation administration costs 9,043 9,043 9,043	Technology transformation	18,997	15,608	3,389
Coordinated Procurement Contracting Special Account Expenses not requiring appropriation in the budget yeard 3,500 3,836 (336)  Total for Program 2.5 55,469 54,770 699  Program 2.6: Service Delivery Office  Departmental expenses Departmental appropriation <sup>c</sup> Service Delivery Office  Expenses not requiring appropriation in the budget yeard 699 3,820 (3,121)  Total for Program 2.6 Program 2.7: Public Sector Superannuation  Administered expenses Ordinary annual services (Appropriation Act Nos. 1 and 3) Act of Grace Compensation and legal expenses Superannuation administration costs 9,043 9,043 9,043	Procurement framework	11,300	11,469	(169)
Special Account Expenses not requiring appropriation in the budget year <sup>d</sup> 3,500 3,836 (336)  Total for Program 2.5 55,469 54,770 699  Program 2.6: Service Delivery Office  Departmental expenses Departmental appropriation <sup>c</sup> Service Delivery Office 32,638 32,006 632  Expenses not requiring appropriation in the budget year <sup>d</sup> 699 3,820 (3,121)  Total for Program 2.6 33,337 35,826 (2,489)  Program 2.7: Public Sector Superannuation  Administered expenses Ordinary annual services (Appropriation Act Nos. 1 and 3) Act of Grace 2,401 2,747 (346) Compensation and legal expenses 500 149 351 Superannuation administration costs 9,043 9,043 -	Special accounts			
Expenses not requiring appropriation in the budget year 3,500 3,836 (336)  Total for Program 2.5 55,469 54,770 699  Program 2.6: Service Delivery Office  Departmental expenses  Departmental appropriation Service Delivery Office 32,638 32,006 632  Expenses not requiring appropriation in the budget year 699 3,820 (3,121)  Total for Program 2.6 33,337 35,826 (2,489)  Program 2.7: Public Sector Superannuation  Administered expenses  Ordinary annual services (Appropriation Act Nos. 1 and 3)  Act of Grace 2,401 2,747 (346)  Compensation and legal expenses 500 149 351  Superannuation administration costs 9,043 9,043 -		21,672	23,857	(2,185)
Program 2.6: Service Delivery Office  Departmental expenses  Departmental appropriation <sup>c</sup> Service Delivery Office  Expenses not requiring appropriation in the budget year <sup>d</sup> Total for Program 2.6  Program 2.7: Public Sector Superannuation  Administered expenses  Ordinary annual services (Appropriation Act Nos. 1 and 3)  Act of Grace  Compensation and legal expenses  Superannuation administration costs  Program 2.7: Public Sector Superannuation  Administered expenses  Ordinary annual services (Appropriation Act Nos. 1 and 3)  Act of Grace  Superannuation and legal expenses  Superannuation administration costs  9,043  9,043			3,836	(336)
Program 2.6: Service Delivery Office  Departmental expenses  Departmental appropriation Service Delivery Office  Expenses not requiring appropriation in the budget year 699 3,820 (3,121)  Total for Program 2.6 33,337 35,826 (2,489)  Program 2.7: Public Sector Superannuation  Administered expenses  Ordinary annual services (Appropriation Act Nos. 1 and 3)  Act of Grace 2,401 2,747 (346)  Compensation and legal expenses 500 149 351  Superannuation administration costs 9,043 9,043 —	Total for Program 2.5	55,469	54,770	699
Departmental appropriation <sup>c</sup> Service Delivery Office 32,638 32,006 632 Expenses not requiring appropriation in the budget year <sup>d</sup> 699 3,820 (3,121)  Total for Program 2.6 33,337 35,826 (2,489)  Program 2.7: Public Sector Superannuation  Administered expenses Ordinary annual services (Appropriation Act Nos. 1 and 3) Act of Grace 2,401 2,747 (346) Compensation and legal expenses 500 149 351 Superannuation administration costs 9,043 9,043 —	Program 2.6: Service Delivery Office			
Service Delivery Office 32,638 32,006 632 Expenses not requiring appropriation in the budget year 699 3,820 (3,121)  Total for Program 2.6 33,337 35,826 (2,489)  Program 2.7: Public Sector Superannuation  Administered expenses  Ordinary annual services (Appropriation Act Nos. 1 and 3)  Act of Grace 2,401 2,747 (346)  Compensation and legal expenses 500 149 351  Superannuation administration costs 9,043 9,043 -	Departmental expenses			
Expenses not requiring appropriation in the budget year <sup>d</sup> 699 3,820 (3,121)  Total for Program 2.6 33,337 35,826 (2,489)  Program 2.7: Public Sector Superannuation  Administered expenses  Ordinary annual services (Appropriation Act Nos. 1 and 3)  Act of Grace 2,401 2,747 (346)  Compensation and legal expenses 500 149 351  Superannuation administration costs 9,043 9,043 —	Departmental appropriation <sup>c</sup>			
Total for Program 2.6  Program 2.7: Public Sector Superannuation  Administered expenses  Ordinary annual services (Appropriation Act Nos. 1 and 3)  Act of Grace  Compensation and legal expenses  Superannuation administration costs  33,337  35,826  (2,489)  33,337  35,826  (2,489)  35,826  (2,489)	Service Delivery Office	32,638	32,006	632
Program 2.7: Public Sector Superannuation  Administered expenses  Ordinary annual services (Appropriation Act Nos. 1 and 3)  Act of Grace 2,401 2,747 (346)  Compensation and legal expenses 500 149 351  Superannuation administration costs 9,043 9,043 -	Expenses not requiring appropriation in the budget yeard	699	3,820	(3,121)
Administered expenses Ordinary annual services (Appropriation Act Nos. 1 and 3) Act of Grace 2,401 2,747 (346) Compensation and legal expenses 500 149 351 Superannuation administration costs 9,043 9,043 -	Total for Program 2.6	33,337	35,826	(2,489)
Ordinary annual services (Appropriation Act Nos. 1 and 3)  Act of Grace 2,401 2,747 (346)  Compensation and legal expenses 500 149 351  Superannuation administration costs 9,043 9,043 –	Program 2.7: Public Sector Superannuation			
and 3)       Act of Grace       2,401       2,747       (346)         Compensation and legal expenses       500       149       351         Superannuation administration costs       9,043       9,043       -	Administered expenses			
Compensation and legal expenses 500 149 351 Superannuation administration costs 9,043 9,043 –				
Superannuation administration costs 9,043 9,043 -	Act of Grace	2,401	2,747	(346)
	Compensation and legal expenses	500	149	351
	Superannuation administration costs	9,043	9,043	_
Special appropriations	Special appropriations			
Federal Circuit Court of Australia Act 1999 961 962 (1)	Federal Circuit Court of Australia Act 1999	961	962	(1)
Governance of Australian Government		1,000	138	862

Table A3: Expenses for Outcome 2, 2018–19 (continued)

Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.	Budget <sup>a</sup> 2018–19 \$'000 (A)	Actual expenses 2018–19 \$'000 (B)	Variation 2018–19 \$'000 (A) – (B)
Governor-General Act 1974	13,303	663	12,640
Judges' Pensions Act 1968	89,761	89,761	-
Parliamentary Contributory Superannuation Act 1948	42,049	42,048	1
Parliamentary Superannuation Act 2004	7,735	7,358	377
Same-Sex Relationships (Equal Treatment in Commonwealth Laws—General Law Reform)	40	0.50	(0.4.0)
Act 2008	46	358	(312)
Superannuation Act 1922	16,622	16,622	-
Superannuation Act 1976	2,446,420	2,446,420	-
Superannuation Act 1990	5,838,714	5,838,714	-
Departmental expenses			
Departmental appropriation <sup>c</sup>			
Public Sector Superannuation	4,053	4,151	(98)
Expenses not requiring appropriation in the budget year <sup>d</sup>	115	175	(60)
Total for Program 2.7	8,472,723	8,459,309	13,414
Program 2.8: Australian Government Investment Funds			
Administered expenses			
Special Accounts			
DisabilityCare Australia Fund Special Account	3,016,703	2,220,199	796,504
Medical Research Future Fund Special Account	241,970	275,466	(33,496)
Building Australia Fund Special Account	2,861	38,694	(35,833)
Education Investment Fund Special Account	6,301	64,074	(57,773)
Aboriginal and Torres Strait Islander Land and Sea Future Fund Special Account	_	308	(308)
Total for Program 2.8	3,267,835	2,598,741	669,094

Table A3: Expenses for Outcome 2, 2018–19 (continued)

Outcome 2: Support an efficient and high- performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.	Budget <sup>a</sup> 2018–19 \$'000 (A)	Actual expenses 2018–19 \$'000 (B)	Variation 2018–19 \$'000 (A) – (B)
Outcome 2 totals by appropriation type			
Administered expenses			
Ordinary annual services (Appropriation Act nos. 1 and 3)	12,699	12,722	(23)
Special appropriations	8,456,611	8,443,044	13,567
Special accounts	3,267,835	2,598,741	669,094
Departmental expenses			
Departmental appropriation <sup>c</sup>	129,875	121,825	8,050
Special accounts	303,371	292,040	11,331
Expenses not requiring appropriation in the budget year <sup>d</sup>	5,655	12,800	(7,145)
Total expenses for Outcome 2	12,176,046	11,481,172	694,874
	2017-18	2018-19	
Average staffing level (number) <sup>9</sup>	655	615	

a Full-year budget, including any subsequent adjustments made in the 2018–19 Portfolio Additional Estimates.

b Amount paid from Departmental appropriation.

c Departmental appropriation combines ordinary annual services (Appropriation Act Nos. 1 and 3) and retained revenue receipts under section 74 of the Public Governance, Performance and Accountability Act 2013.

d Expenses not requiring appropriation in the budget year is made up of depreciation and amortisation expenses, write-down and impairment of non-financial assets and resources received free of charge.

e Excludes income tax equivalent expenses.

f Excludes internal charging of insurance premiums paid by Finance.

g Actual average staffing level (ASL) for 2017–18 and 2018–19.

#### Outcome 3

Table A4: Expenses for Outcome 3, 2018–19

Outcome 3: Support for Parliamentarians and others as required by the Australian Government	Budget <sup>a</sup>	Actual expenses	Variation
through the delivery of, and advice on, work	2018–19	2018–19	2018–19
expenses and allowances, entitlements and targeted programs.	\$'000 (A)	\$'000 (B)	\$'000 (A) – (B)
Program 3.1: Ministerial and Parliamentary	(1-1)	(5)	(A) (D)
Services			
Administered expenses			
Ordinary annual services (Appropriation Act nos. 1 and 3)			
Electorate and ministerial support costs	291,472	281,167	10,305
Australian Political Exchange Program	927	306	621
Australian Political Parties for Democracy Program	2,200	2,443	(243)
Special appropriations			
Commonwealth of Australia Constitution Act (s. 66)	5,230	5,087	143
Parliamentary Entitlements Act 1990	_	228	(228)
Parliamentary Business Resources Act 2017	221,253	290,093	(68,840)
Expenses not requiring appropriation in the			
budget year <sup>b</sup>	1,514	19,903	(18,389)
Departmental expenses			
Departmental appropriation <sup>c</sup>			
Services to Senators, Members and their staff	30,127	36,050	(5,923)
Car-with-driver and associated transport services	478	578	(100)
Expenses not requiring appropriation in the	1 100	0.004	(000)
budget year <sup>b</sup>	1,492	2,384	(892)
Total for Program 3.1	554,693	638,239	(83,546)
Outcome 3 totals by appropriation type			
Administered expenses			
Ordinary annual services (Appropriation Act nos. 1 and 3)	294,599	283,916	10,683
Special appropriations	226,483	295,408	(68,925)
Expenses not requiring appropriation in the	220,100	200, 100	(00,020)
budget year <sup>b</sup>	1,514	19,903	(18,389)

Table A4: Expenses for Outcome 3, 2018–19 (continued)

Outcome 3: Support for Parliamentarians and others as required by the Australian Government through the delivery of, and advice on, work expenses and allowances, entitlements and targeted programs.	Budget <sup>a</sup> 2018–19 \$'000 (A)	Actual expenses 2018–19 \$'000 (B)	Variation 2018–19 \$'000 (A) – (B)
Departmental expenses			
Departmental appropriation <sup>c</sup>	30,605	36,628	(6,023)
Expenses not requiring appropriation in the budget year <sup>e</sup>	1,492	2,384	(892)
Total expenses for Outcome 3	554,693	638,239	(83,546)
	2017-18	2018–19	
Average staffing level (number) <sup>d</sup>	173	173	

a Full-year budget, including any subsequent adjustments made in the 2018–19 Portfolio Additional Estimates.

b Expenses not requiring appropriation in the budget year is made up of depreciation and amortisation expenses, write-down and impairment of non-financial assets and resources received free of charge.

c Departmental appropriation combines ordinary annual services (Appropriation Act Nos. 1 and 3) and retained revenue receipts under section 74 of the *Public Governance, Performance and Accountability Act 2013.* 

d Actual average staffing level (ASL) for 2017–18 and 2018–19.

#### Appendix B: Other management matters

#### Grants

Information on grants awarded by the Department of Finance during the period 1 July 2018 to 30 June 2019 is available on our website, finance.gov.au.

#### Disability reporting

The National Disability Strategy 2010–2020 set out a 10-year national policy framework for improving the lives of people with disability, promoting participation and creating a more inclusive society. A key initiative of the Strategy is the introduction of a periodic high-level report tracking progress against each of the six outcome areas in the Strategy. The report uses trend data based on the six outcome areas. The report is available on the Department of Social Services website.

#### Freedom of information

Entities subject to the Freedom of Information Act 1982 are required to publish information to the public as part of the Information Publication Scheme. This requirement is in Part II of the Act and has replaced the former requirement to publish a section 8 statement in an annual report. Each agency must display on its website a plan showing what information it publishes in accordance with the Scheme's requirements. The Department's plan is available on the Finance website at finance.gov.au/about-us/freedom-information.

Members of the public can provide comments on the Department's information publication plan to the Freedom of Information Team.

#### Advertising and market research

Under section 311A of the *Commonwealth Electoral Act 1918*, Finance is required to disclose payments for advertising and market research that are over the reportable threshold of \$13,800 (GST inclusive).

During 2018–19, Finance's total reportable expenditure for advertising and market research was \$242,672.68 (see Table B1).

While Finance also manages whole-of-government campaign and non-campaign advertising contracts, the lead agency responsible for specific advertising or market research contracts reports the relevant expenditure.

Table B1: Advertising and market research expenditure, 2018–19

Organisation	Purpose	Expenditure (\$, GST inclusive)
Market research organisations		
Australian Market Research Pty Ltd	Customer Survey and Analysis	
	Services	115,770.00
Ebiquity Pty Ltd	Advertising and Media Industry	
	Advisory Services	82,500.00
Media advertising organisations		
Dentsu Mitchell Media Australia	Advertising in relation to electorate	
	offices	15,422.20
Universal McCann	Advertising in relation to electorate	
	offices and property sales	28,980.48
Total reportable payments over \$	13,800 (incl GST)	242,672.68

#### Executive remuneration

#### Executive remuneration disclosure

#### Introduction

The categories of officials covered by the disclosure are:

- · Key management personnel
- · Senior executives
- Other highly paid staff, whose total remuneration exceeds the threshold remuneration amount for the reporting period.

#### Remuneration policy and practices

The Secretary's remuneration is set by the Remuneration Tribunal under section 13 of the Remuneration Tribunal Act 1973.

Remuneration for the Department's senior executive employees is established through individual determinations made under section 24(1) of the *Public Service Act 1999*.

 Salary levels for SES employees are generally set at rates within a salary band applicable to each SES classification.

The Finance Enterprise Agreement 2019 (Finance Agreement), provides remuneration and conditions for all non-SES employees.

• The Finance Agreement also allows individual flexibility arrangements (IFAs) for remuneration arrangements, superannuation, working hours, leave, allowance, overtime rates and penalty rates.

#### Remuneration governance arrangements

The Leadership and Remuneration Subcommittee is a subcommittee of the Executive Board.

• The Subcommittee is responsible for overseeing the Department's remuneration (all staff), staff development and SES recruitment.

The Subcommittee comprises members from across the Department as follows:

- Chair (Secretary)
- Deputy Chair (Deputy Secretary)—nominated by the Chair when needed
- The Deputy Secretaries (position-based members)
- Assistant Secretary, HR Branch (ex-officio member, position-based).

#### Key management personnel

The key management personnel (KMP) for Finance include the Finance Minister, the Assistant Minister for Finance, Charities and Electoral Matters and the members of the Finance Executive Board. Finance's Executive Board consists of seven positions at any one time, the Secretary and the four Deputy Secretaries. In addition, membership of the Board is offered for a period of nine months on a rotating basis to a First Assistant Secretary and Assistant Secretary. The rotations occurred in March 2019 for the First Assistant Secretaries and June 2019 for the Assistant Secretaries. Remuneration paid to members of the Finance Executive Board is disclosed in the information about remuneration for key management personnel table below.

## Information about remuneration for senior executives

Table B2: Information about remuneration for senior executives

		Short-term benefits	enefits	Other Post-employment long-term benefits benefits	Other long-term benefits	Termination Total benefits remu	Total remuneration
Total remuneration bands	Number of senior executives	Average base salary	Average other benefits and allowances	Average superannuation contributions	Average Iong service Ieave	Average termination benefits	Average total remuneration
\$0 - \$220,000	18	70,237	10,137	14,279	(1,691)	14,522	107,485
\$220,001 - \$245,000	17	171,511	24,324	30,556	8,549	I	234,940
\$245,001 - \$270,000	20	182,076	24,285	32,908	8,026	8,656	255,950
\$270,001 - \$295,000	4	206,379	24,920	38,044	11,661	I	281,004
\$295,001 - \$320,000	4	227,927	27,906	36,555	16,176	I	308,564
\$320,001 - \$345,000	4	241,009	26,399	46,055	15,135	I	328,598
\$345,001 - \$370,000	2	255,465	27,910	46,647	15,504	I	345,526
\$370,001 - \$395,000	_	273,367	27,910	46,333	32,702	I	380,312
\$420,001 - \$445,000	_	147,247	17,329	26,554	(6,952)	248,353	432,530

have been promoted, transferred or ceased during the reporting period. Therefore more than one individual may have filled a single The table includes all substantive senior executives who received remuneration during the reporting period, including those who positon over the course of the year.

Long service leave on separation may create a negative leave expense for amounts accrued but not yet vested.

# Information about remuneration for other highly paid staff

Table B3: Information about remuneration for other highly paid staff

		Short-term benefits	enefits	Other Post-employment long-term benefits benefits	Other long-term benefits	Termination Total benefits remu	Total remuneration
Total remuneration bands	Number of other highly paid Average staff	ary	Average other benefits and allowances	Average Average Average benefits and superannuation allowances contributions	Average Iong service Ieave	Average termination benefits	Average total remuneration
\$220,001 - \$245,000	9	132,963	7,848	24,597	4,649	58,511	228,567
\$270,001 - \$295,000	B	116,710	I	23,261	2,436	139,460	281,867
\$295,001 - \$320,000	_	134,705	I	25,461	(3,475)	143,542	300,233

The table includes other highly paid staff who received remuneration during the reporting period, including those who have been promoted, transferred or ceased during the reporting period. Three individuals included were acting as SES for a portion of the year. Seven others received a voluntary redundancy payment. Long service leave on separation may create a negative leave expense for amounts accrued but not yet vested.

### Information about remuneration for key management personnel

Table B4: Information about remuneration for key management personnel

					Post- employment benefits	Other long- term benefits	Termination benefits	Total
Name	Position title	Term as KMP	Base salary <sup>a</sup>	Other benefits & allowances <sup>b</sup>	Superannuation contributions <sup>c</sup>	Long service leaved	Termination benefits	remuneration <sup>e</sup>
Rosemary Huxtable	Secretary	1 July 2018 – 30 June 2019	686,563	2,797	106,002	26,076	_	821,438
David Fredericks	Deputy Secretary	1 July 2018 – 30 June 2019	371,878	27,987	65,680	16,103	_	481,648
Stein Helgeby	Deputy Secretary	1 July 2018 – 30 June 2019	324,210	28,059	65,649	7,180	-	425,098
Andrew Jaggers	Deputy Secretary	1 July 2018 – 30 June 2019	311,742	27,987	56,509	13,487	-	409,726
Katherine Jones	Deputy Secretary	1 July 2018 – 30 June 2019	393,498	27,987	67,829	15,371	_	504,685
Nicholas Hunt	First Assistant Secretary	1 July 2018 – 1 March 2019	169,696	19,629	31,756	10,418	_	231,499
Tracey Carroll		13 March 2019 – 30 June 2019	80,904	8,434	12,417	1,946	-	103,701
Dana Sutton	Assistant Secretary	1 July 2018 – 12 June 2019	168,729	23,756	28,991	7,170	_	228,646
Scott Austin		12 June 2019 – 30 June 2019	13,721	1,301	1,646	303	-	16,971
Total			2,520,941	167,937	436,479	98,054	-	3,223,412

- (a) Base salary includes salary paid and accrued, salary paid while on annual leave, salary paid while on personal leave, annual leave accrued and higher duties allowances.
- (b) Other benefits and allowances include monetary benefits such as car allowances and non-monetary benefits such as provision of a carpark.
- (c) For individuals in a defined contribution scheme (for example PSSap and super choice), superannuation includes superannuation contribution amounts. For individuals in a defined benefit scheme (for example CSS and PSS), superannuation includes the relevant Notional Employer Contribution Rate and Employer Productivity Superannuation Contribution.
- (d) Long service leave comprises the amount of leave accrued and taken for the period.
- (e) Total remuneration is calculated on an accrual basis in accordance with AASB 119 Employee Benefits with the exception of the impact of any promotion on leave balances that existed prior to the promotion. This means there is a difference between the remuneration determined by the Remuneration Tribunal and the remuneration disclosed in this table and note E2 Key Management Personnel presented in the Financial Statements.



## Appendix C: Information on recoverable payments

The Department of Finance is responsible for administering:

- the Parliamentary Contributory Superannuation Scheme (PCSS)
- the Judges' Pensions Scheme
- the Governors-General Pension Scheme.

The legislation for these schemes requires reporting of recoverable payments that may arise on the inadvertent overpayment of benefits (see Table C1).

Such overpayments most often are a consequence of Finance receiving notification of an event that has a retrospective impact on the amount of a pension payment that had previously been made in good faith. In general, recoverable payments arise where:

- · regular pension payments are paid, but Finance is later informed of the death of a member
- in the case of the PCSS, regular pension payments are paid, but Finance is later informed that the member undertook work in a recognised 'office of profit', which would have the effect of reducing the amount of pension entitlement in that earlier period
- there is payment of incorrectly calculated benefits due to system or human error. Note that, for 2018–19, there were no overpayments due to incorrectly calculated benefits.

All amounts are recovered, although annual amounts paid and amounts recovered in a financial year may not align where recovery of amounts is undertaken over consecutive financial years.

The number of recoverable payments and the amounts of those payments can vary significantly between financial years, particularly depending on the number of 'office of profit' positions held by retired parliamentarians in a relevant year.

Information for the three schemes for 2016–17 and 2017–18 were reported in the Finance Annual Report 2017–18. The Commonwealth Superannuation Corporation has administrative responsibility for the Commonwealth civilian and military superannuation schemes and the reporting of recoverable payments for these schemes.

Table C1: Recoverable superannuation scheme payments—parliamentarians, judges and governors-general, 2017–18 and 2018–19

		2018–19		2017–18				
	Number of payments	Amount paid \$'000	Amount recovered \$'000	Number of payments	Amount paid \$'000	Amount recovered \$'000		
Legislation								
Parliamentary Contributory Superannuation Act 1948								
Death								
payments	28	58	67	23ª	45ª	47		
Other payments	96	94	69	145	144	140 <sup>b</sup>		
Total	124	152	136	168	190	187		
Judges' Pensions Act 1968								
Death     payments	6	90	95	3	24	20		
Other payments	-	_	-	-	_	_		
Total	6	90	95	3	24	20		
Governor-General Act 1974								
Death payments	-	_	-	1	0	0		
Other payments	_	_	-	_	_	_		
Total	-	-	-	1	0	0		

a The previously reported number of payments was 22 and the amount previously paid was \$41,000. However, this did not include one death of a pensioner with a recoverable payment of \$4,000 that was notified after the relevant financial year.

b The previously reported amount recovered was \$130,000. However, this did not include \$10,000 that was attributable to June 2018.

#### Appendix D: Staff achievements

#### Secretary's Awards 2018

The following individuals and teams received Secretary's Awards in 2018.

Amkar Das. For building the Department's organisation capability by developing the Government Network Services (GNSB) Network Design Team, through the tireless mentoring and development of its team members.

Karen Incher, Gareth Bollen, Carmen Richardson, Maria Mammoliti, Paramjit Kaur and Michael Navaratnam. For the provision of invaluable support and advice on accounting and budget management within BFR and across the APS.

Dean Fitzsimmons, Gary Tobin and Brett Thistleton. For excellence in collaboration, communication and engagement with stakeholders to ensure the successful delivery of COMCAR's ground transport services during the ASEAN–Australia Special Summit 2018.

Heather Millard, Doug Rutherford, Calandra Colman, Stephanie Streatfeild, Jacob Hermes, Diane Pirret, Brenda Turner, Belinda Apps, Natasha Clark, Brianna Cayirylys, Jade Power and Chrysanthe Psychogios. For outstanding collaboration in establishing and supporting the operation of the Secretaries APS Reform Committee.

Elizabeth Eaton. For outstanding dedication and sustained contribution to the Indigenous community inside and outside of Finance; and promoting the importance of identity, community and shared knowledge.

Ben Riley. For exemplifying APS leadership qualities through his role in the acquisition of Snowy Hydro Limited and the successful transitioning of the company to Commonwealth ownership.

Radovan Dragojlovic. For sustained excellence over many years in the development and effective delivery of the National Disability Insurance Scheme.

Tom Gladwin. A picture is worth a thousand words: infographics as briefing material in PCD.

Louise O'Rance. For demonstrating excellence in building the Government Business Analytic Unit, providing high-quality data analysis and enhancing the Department's reputation for collaboration.

Damien Pratley, Max McConchie, Alif Rahman, Mitchel Boeg and Rajat Grover. For building a consistent, well-governed approach to process automation across government.

Lucelle Veneros. For leadership pivotal to transforming the Service Delivery Office, unlocking capacity, and achieving innovative initiatives to deliver better outcomes, experience and savings for government.

#### Australia Day Awards 2019

The following individuals and teams received an Australia Day Award in 2019.

Chi Tran. For transforming the way Finance engages with Chief Financial Officer (CFO) areas across the APS in relation to monthly financial reporting.

Jessica Wilson, Ashlee Livingstone, Kathleen Clisby, James Caesar and Priscilla Phommaly. For outstanding APS leadership and policy stewardship in the development of the GBE Intergovernmental Community of Practice, Company Secretaries Forum and Customised Education Program.

Hew Atkin. For outstanding leadership and support in developing innovative financing solutions for the Inland Rail project and Snowy Hydro.

Cleo Boutzios, Demo Bonu, Bianca Wu, Joseph Parisi, Jurgen Parsons and Lisa King. For their ongoing commitment to excellence in business continuity planning.

Steven Blazevski. For developing strong collaborative working relationships in the coordination of Finance's Freedom of Information (FOI) requests.

Kate Charlton, Angela di Pauli, Alistair O'Neill, Jade Power, Calan McKay, Eric Robson, Aaron McCreadie, Josh French, Brett Thomson, Liam Madge, Brian Nedic, Su Hong and Meena Bainbridge. For successful collaboration in preparing, producing and publishing Finance's 2017–18 Annual Report including piloting the Digital Annual Reporting Tool—a Finance led whole-of-government initiative.

Richard Adams, Kelly Carn, Lucy Sheers, James Hague, Rach Lewis, Taylor McLeod and Ellena Buckman. For working collaboratively with Budget and Financial Reporting (BFR) Group and central agency colleagues to deliver high-quality Green Briefs (expenditure briefs) under intense pressure.

Cathryn Martin. For exceptional management in delivering and supporting the new Commonwealth Budget Management System infrastructure and providing leadership to whole-of-government IT initiatives.

Marcel Gabriel, Ellen Saunders, Michael Pronin and Joanne Ruyssenaers. For delivering an innovative whole-of-government digital collaboration service that enables new and improved ways of working together across the APS.

Amelia Dang. For ongoing commitment to excellence through the delivery of high-quality and timely contributions to the work of the Department, including the recent Policy Sprint.

Jane Wagner, Robert Whild, Michelle Dymowski, Emma Mortimer and Elise Paine. For continuously demonstrating stewardship and engaging constructively and collaboratively with key stakeholders, leading to the successful completion of significant Free Trade Agreements.



#### External awards

2018 Australasian Evaluation Society Awards for Excellence in Evaluation Brad Cook and Dave Morton

Awarded the Rosalind Hurworth prize for the paper Evaluators and the Enhancement of the Poper Evaluators and the Enhancement of the Poper Evaluators and the Enhancement of the Enh

Awarded the Rosalind Hurworth prize for the paper Evaluators and the Enhanced Commonwealth Performance Framework.

2019 Australasian HR Institute Awards

Career Starter Program, Department of Finance

The Susan Ryan Age Diversity category recognising excellence in age diversity initiatives and programs in the workplace.

2019 Australasian Reporting Awards

Kate Charlton, Angela di Pauli and Jade Power

The Department of Finance Annual Report 2017–18 received a bronze award for the presentation, communication and navigation of the report website.

## Appendix E: Corrections to previous annual report

#### Part 4—Our people

Page 84—2017 casual figures for Queensland, South Australia, Tasmania, Victoria and Western Australia listed in *Table E1: Employment type by location at 30 June 2017 and 2018* have been updated.

Table E1: Employment type by location, at 30 June 2017 and 2018

	Employment type							
Location	Ongoing		Non-ongoing		Casual		Total	
Location	2017	2018	2017	2018	2017	2018	2017	2018
ACT	1,359	1,345	31	28	167	142	1,557	1,515
NSW	12	12	-	1	49	47	61	59
NT	1	1	-	_	2	1	3	2
QLD	7	7	_	_	25	19	32	26
SA	4	4	-	_	11	9	15	13
TAS	1	1	1	1	3	1	5	3
VIC	10	8	-	1	33	31	43	40
WA	6	5	1	_	13	13	20	18
Total	1,400	1,383	33	30	303	263	1,736	1,676