DEPARTMENT OF FINANCE

ENTITY RESOURCES AND PLANNED PERFORMANCE

DEPARTMENT OF FINANCE

SECT	TION 1: ENTITY OVERVIEW AND RESOURCES	12
1.1	Strategic direction statement	12
1.2	Entity resource statement	13
1.3	Budget measures	17
SECT	TION 2: OUTCOMES AND PLANNED PERFORMANCE	20
2.1	Budgeted expenses and performance for Outcome 1	21
2.2	Budgeted expenses and performance for Outcome 2	25
2.3	Budgeted expenses and performance for Outcome 3	51
SECT	TION 3: BUDGETED FINANCIAL STATEMENTS	56
3.1	Budgeted financial statements	56
3.2	Budgeted financial statements tables	58

DEPARTMENT OF FINANCE

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Department of Finance (Finance) assists the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, the government.

Outcome 1

Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.

To achieve Outcome 1, Finance:

- assists the government to develop and deliver its fiscal and economic policies by producing the Budget and the government's financial statements; and
- contributes to the government's reform agenda by seeking to improve the effectiveness of government spending.

Outcome 2

Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice, and service delivery.

To achieve Outcome 2, Finance:

- contributes to, and fosters, leading practice in public sector governance and accountability, encompassing the public resource management framework, procurement and grants policies and the oversight of GBEs and other commercial entities;
- develops and administers key government policies in relation to Commonwealth land, public works and property management and advertising to ensure leading practice and ongoing improvement in the public sector management of government resources;

- delivers professional services in respect of the government's non-Defence property portfolio within Australia (including major capital works projects), risk management and insurance arrangements (Comcover), WoAG purchasing arrangements (such as travel, office equipment, stationery) to ensure the efficient and effective management of government resources and certain corporate functions delivered by the Service Delivery Office; and
- advises on the government's Investment Funds and administers superannuation arrangements for the government's civilian employees, politicians and judges to support the efficient and effective management of government resources.

Outcome 3 Support for parliamentarians and others as required by the Australian Government through the delivery of, and advice on, work expenses and allowances, entitlements and targeted programs.

To achieve Outcome 3, Finance provides advice and services to Ministers, Office-holders, Senators, Members, their staff and others as required by the government.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to Finance for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for Finance's operations) classifications.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis. The 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Finance resource statement — Budget estimates for 2019-20 as at Budget April 2019

2019-20 as at Budget April 2019		
	2018-19 (a)	2019-20
	Estimated	Estimate
	actual \$'000	\$'000
On partmontal		Ψ 000
De partmental		
Annual appropriations - ordinary annual services (b)	100.010	440.000
Prior year appropriations available (c)	102,946	110,830
Departmental appropriation (d)	257,670	268,648
s 74 retained revenue receipts (e)	71,313	52,132
Departmental capital budget (f)	6,479	6,509
Annual appropriations - other services - non-operating (g)		
Equity injection	42,211	5,672
Total departmental annual appropriations	480,619	443,791
Special accounts (h)		
Opening balance	833,303	790,678
Appropriation receipts (i)	91,891	77,881
Non-appropriation receipts	259,870	267,551
otal special accounts	1,185,064	1,136,110
ess departmental appropriations drawn from annual/special	(04.004)	(77.004)
appropriations and credited to special accounts	(91,891)	(77,881)
Fotal departmental resourcing	1,573,792	1,502,020
Administered		
Annual appropriations - ordinary annual services (b)		
Outcome 1	-	-
Outcome 2	12,456	12,202
Outcome 3	261,729	265,418
Administered capital budget (j)	5,054	5,145
Annual appropriations - other services - non-operating (g)		
Administered assets and liabilities	191,024	278,701
Total administered annual appropriations	470,263	561,466
Total administered special appropriations (h)	8,685,094	8,571,161
Special accounts (h)	***************************************	
Non-appropriation receipts	34,695,716	30,704,279
Fotal special account receipts	34,695,716	30,704,279
Total administered resourcing	43,851,073	39,836,906
Total resourcing for Department of Finance	45,424,865	41,338,926
	2018-19	2019-20
Average staffing level (number)	1,250	1,241

Prepared on a resourcing (i.e. appropriations available) basis.

(a) Annual appropriation amounts appearing for 2018-19 do not include the Appropriation Bills (No. 3) and (No. 4) 2018-2019, as they had not been enacted at the time of publication.

- (b) Appropriation Bill (No. 1) 2019-20.
- (c) Represents estimated unspent appropriations available from 2017-18.
- (d) Excludes departmental capital buget (DCB).
- (e) Estimated External Revenue receipts under s.74 of the PGPA Act.
- (f) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (g) Appropriation Bill (No. 2) 2019-20.
- (h) For further information on special appropriations and special accounts, please refer to Budget Paper No.4 - Agency Resourcing. Please also refer to Table 2.1.1, 2.2.1 and 2.3.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- (i) Amounts credited to the special account(s) from another entity's annual and special appropriations.
- (j) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.

Note: All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

Table 1.1: Department of Finance resource statement — Budget estimates for 2019-20 as at Budget April 2019 (continued)

Third party payments from and on behalf of other entities

Third party payments from and on benail of other enti-	2018-19	2019-20
	Estimated	Estimate
	actual	2511112113
	\$'000	\$'000
Payments made on behalf of another entity (as disclosed in the respective entity's resource statement) Attorney-General's Department		
Law Officers Act 1964	460	460
Payments made by other entities on behalf of Department of Finance (disclosed above) Attorney-General's Department	700	400
Parliamentary Business Resources Act 2017	1,800	1,200
Commonw ealth Superannuation Corporation	1,000	1,200
Governance of Australian Government Superannuation		
Schemes Act 2011	1,000	1,000
Same-Sex Relationships (Equal Treatment in Commonwealth		
Laws - General Law Reform) Act 2008	62	63
Superannuation Act 1922	68,272	62,388
Superannuation Act 1976	4,350,269	4,556,965
Superannuation Act 1990	2,356,012	2,433,761
Appropriation Act (No.1) (a)	500	500
Appropriation Act (No.1) (b)	420	535
Appropriation Act (No.2) (b)	402	307
Department of the House of Representatives		
Commonwealth of Australia Constitution Act (s66)	3,691	3,716
Parliamentary Entitlements Act 1990	-	-
Parliamentary Business Resources Act 2017	42,844	42,812
Parliamentary Superannuation Act 2004	5,182	5,390
Department of Parliamentary Services		
Appropriation Act (No.1)	-	_
Parliamentary Entitlements Act 1990	-	_
Parliamentary Business Resources Act 2017	20,617	20,338
Department of the Senate	.,.	,,,,,,,
Commonwealth of Australia Constitution Act (s66)	1,539	1,550
Parliamentary Entitlements Act 1990	-	-
Parliamentary Business Resources Act 2017	21,268	21,250
Parliamentary Superannuation Act 2004	2,553	2,655
Comcare	2,000	2,000
Parliamentary Entitlements Act 1990	_	_
Parliamentary Business Resources Act 2017	100	100
Fair Work Commission	100	100
Judges' Pensions Act 1968	7,421	7,795
(a) Componentian and logal payments	1,741	1,135

⁽a) Compensation and legal payments.
(b) Act of grace payments.

Note: Figures presented on a payment (cash) basis.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to Finance are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: Department of Finance 2019-20 Budget measures
Part 1: Measures announced since the 2018-19 Mid-Year Economic and Fiscal
Outlook (MYEFO)

outlook (III i El O)						
	Program	2018-19	2019-20	2020-21	2021-22	2022-23
	***************************************	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue measures						
Establish the Emergency Response Fund (a)	2.8					
Administered revenues		-	116,100	191,000	200,100	217,700
Total		-	116,100	191,000	200,100	217,700
Expansion of the Commonw ealth Divestment Program (b)	2.3					
Departmental revenues		nfp	nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp	nfp
National Disability Insurance Scheme - transitioning to full Scheme (c)	2.8					
Administered revenues		-	-	-	-	-
Total		-	-	-	-	-
Total revenue measures						
Administered		-	116,100	191,000	200,100	217,700
Departmental		nfp	nfp	nfp	nfp	nfp
Total		nfp	116,100	191,000	200,100	217,700

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Part 1: Measures announced since the 2018-19 Mid-Year Economic and Fiscal Outlook (MYFFO) (continued)

Outlook (MYEFO) (continued)						
	Program	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000
Expense measures						
Australian Electoral Commission - polling place technology and upgrade of ICT infrastructure (d)	2.1					
Departmental expenses		-	135	-	-	-
Total		-	135	-	-	-
Climate Solutions Package (e)	2.2					
Departmental expenses		-	2,259	658	665	671
Total Continued Funding for GovPass - Trusted Digital Identity (f)	2.1		2,259	658	665	671
Departmental expenses		-	100	-	-	-
Total	Î	-	100	-	-	-
Establish the Emergency Response Fund (a)	2.8					
Administered expenses		_	17,500	18,400	19,200	20,200
Total		-	17,500	18,400	19,200	20,200
Expansion of the Commonw ealth Divestment Program (b)	2.3		11,000	10,400	10,200	20,200
Departmental expenses		nfp	nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp	nfp
Fourth Action Plan (2019-22) to prevent violence against women and their children (g)	2.1					
Departmental expenses	J	-	144	-	-	-
Total National Disability Insurance Scheme - transitioning to full Scheme (c)	2.8	-	144	-	-	-
Administered expenses		-	-	-	-	-
Total		-	-	-	-	-
Veteran Centric Reform - putting veterans and their families first (h)	2.1					
Departmental expenses	0	-	100	100	-	-
Total Whole-of-Government - Cyber Uplift for Federal Government Systems and the 2019 Federal Bection (i)	2.2		100	100	=	
Departmental expenses		nfp	nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp	nfp
Total expense measures						
Administered		-	17,500	18,400	19,200	20,200
Departmental	2	nfp	2,738	758	665	671
Total		nfp	20,238	19,158	19,865	20,871

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Part 1: Measures announced since the 2018-19 Mid-Year Economic and Fiscal Outlook (MYEFO)

Outlook (IN TEFO)						
		2018-19	2019-20	2020-21	2021-22	2022-23
	Program	\$'000	\$'000	\$'000	\$'000	\$'000
Capital measures						
Australian Naval Infrastructure Pty Ltd – additional equity (j)	2.2					
Administered capital		nfp	nfp	nfp	nfp	nfp
Total		nfp	nfp	nfp	nfp	nfp
Total capital measures						
Administered		nfp	nfp	nfp	nfp	nfp
Departmental		-	-	-	-	-
Total	m	nfp	nfp	nfp	nfp	nfp

Prepared on a Government Finance Statistics (fiscal) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- (a) Administered Revenue and Administered Expenses relate to the estimate of revenue and expenses on uncommitted funds from the Education Investment Fund which is to be transferred to the Fund on establishment and invested by the Future Fund Board of Guardians.
- (b) Expansion of the Commonwealth Divestment Program is an ongoing program. Figures are not for publication due to commercial-in-confidence considerations.
 (c) The lead entity for the measure National Disability Insurance Scheme transitioning to full Scheme is
- (c) The lead entity for the measure National Disability Insurance Scheme transitioning to full Scheme is the Department of Social Services. Provision for the NDIS in the ACT is already included in the forward estimates.
- (d) The lead entity for the measure Australian Electoral Commission polling place technology and upgrade of ICT infrastructure is the Australian Electoral Commission.
- (e) The lead entity for the measure Climate Solutions Package is the Department of Environment and Energy. The full measure description and package details appear in Budget Paper 2 under the Environment and Energy Portfolio.
- (f) The lead entity for the measure Continued Funding for GovPass Trusted Digital Identity is the Department of the Prime Minister and Cabinet. The full measure description and package details appear in Budget Paper 2 under the Prime Minister and Cabinet Portfolio.
- (g) The lead entity for the measure Fourth Action Plan (2019-22) to prevent violence against women and their children is the Department of Social Services. The full measure description and package details appear in Budget Paper 2 under the Social Services Portfolio.
- (h) The lead entity for the measure Veteran Centric Reform putting veterans and their families first is the Department of Veteran's Affairs. The full measure description and package details appear in Budget Paper 2 under the Social Services Portfolio.
- (i) The lead entity for the measure Whole-of-Government Cyber Uplift for Federal Government Systems and the 2019 Federal Election is the Department of Defence. The full measure description and package details appear in Budget Paper 2 under the Defence portfolio. Figures are not for publication due to National Security reasons.
- (j) The lead entity for the measure Australian Naval Infrastructure Pty Ltd additional equity is the Department of Finance, and financials are not for publication due to commercial sensitives.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the enhanced Commonwealth performance framework established by the PGPA 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports - to provide an entity's complete performance story.

The most recent corporate plan for Finance can be found at: https://www.finance.gov.au/publications/corporate-plan/2018-19/.

The most recent annual performance statement can be found at: https://www.finance.gov.au/publications/annual-reports/17-18/annual-performance-statements/.

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.

	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 1.1: Budget and Financial N	lanagemen	it			
Departmental expenses					
Departmental appropriation (a)					
Budget Advice	55,002	54,431	53,147	53,053	50,207
Financial Reporting	31,592	29,375	28,501	28,506	27,501
Expenses not requiring appropriation					
in the Budget year (b)	20,394	23,068	23,097	23,191	23,036
Departmental total	106,988	106,874	104,745	104.751	100,743
Total expenses for Program 1.1	106,988	106,874	104,745	104,751	100,743
Outcome 1 Totals by appropriation					***************************************
Departmental expenses	71-				
Departmental appropriation (a)	86,594	83,806	81,648	81,560	77,708
Expenses not requiring appropriation	,	,	,	,	,
in the Budget year (b)	20,394	23,068	23,097	23,191	23,036
, , , , , , , , , , , , , , , , , , ,					
Departmental total	106,988	106,874	104,745	104,751	100,743
Total expenses for Outcome 1	106,988	106,874	104,745	104,751	100,743
	2018-19	2019-20			
Average staffing level (number)	408	413			
Atorago stanning lever (mailiber)	700	710			

⁽a) Departmental appropriation combines ordinary annual services (Appropriation Bill No. 1) and estimated receipts retained under s.74 of the PGPA Act.

⁽b) Expenses not requiring appropriation in the Budget year is made up of depreciation expenses and amortisation expenses.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2019-20 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.

Program 1.1 – Budget and Financial Management

This program contributes to the outcome through advising the Finance Minister and Expenditure Review Committee (ERC) on fiscal and economic policies and related matters; supporting the Finance Minister in meeting his financial reporting responsibilities; and supporting the delivery of the Budget.

Delivery

Budget

- Providing effective, timely and accurate advice on Budget processes to government entities.
- Ensuring the Budget framework effectively supports decision making.
- Informing the Finance Minister and ERC on the use of government finances.
- Coordinating, preparing and delivering accurate and timely Budget estimates and documentation to the Finance Minister.

Financial Management

- Monitoring and reporting on the government's cash balances to the government.
- Delivering monthly and annual WoAG financial statements and Final Budget Outcome (FBO) to the government.
- Delivering financial reporting and accounting rules and advice to entities.
- Producing appropriation bills and appropriation instruments for the government.
- Maintaining the Australian Government Organisations Register.

Table 2.1.2: Performance criteria for Outcome 1 (continued)

Performance in	nformation: Program 1.1 – Budget and Financial M	anagement
Year	Performance criteria (a)	Targets/2018-19 Estimated achievement
2018-19	Budget papers, related updates (e.g. the Mid-Year Economic and Fiscal Outlook) and Appropriation Bills are accurate, delivered within required timeframes and meet the government's fiscal and policy objectives and legislative obligations.	On track All of the Budget papers and related updates due to 28 February 2019 have been produced in accordance with the timeframes and other requirements of the Charter of Budget Honesty Act 1998 including: • The 2017-18 Final Budget Outcome was released on 25 September 2018. • The 2018-19 Mid-Year Economic and Fiscal Outlook was released on 17 December 2018. Budget estimates continue to be based on external reporting standards with any departures disclosed as required by the Charter of Budget Honesty Act 1998. It is not possible at this point to
		determine if the variance metrics have been met as the Final Budget Outcome for 2018-19 is not yet due to be released.
	The government's financial statements, including monthly statements, are complete, accurate and released publicly on timeframes agreed with the government.	On track – the Monthly Financial Statements have been prepared on average within 21 days of the end of each month since the Final Budget Outcome.
		Achieved – Independent Auditor's Report was signed and issued by the Auditor-General on 16 November 2018.
	Commonwealth entities have access to cash on a daily basis.	On track The cash needs of each and every Commonwealth entity have been met every day up to 28 February 2019.

Table 2.1.2: Performance criteria for Outcome 1 (continued)

Performance informa	ation: Program 1.1 – Budget and Financial Ma	nagement
Year	Performance criteria (a)	Targets/2018-19 Estimated achievement
2019-20	Budget papers, related updates (e.g. the Mid-Year Economic and Fiscal Outlook) and Appropriation Bills are accurate, delivered within required timeframes and meet the government's fiscal and policy objectives and legislative obligations.	Budget papers and related updates are produced in accordance with the timeframes and other requirements of the Charter of Budget Honesty Act 1998.
		Appropriation Bills are introduced into Parliament at times intended by government and in accordance with legislative requirements. Budget estimates are based on external reporting standards and any departures from external reporting standards are identified, consistent with requirements set out in the Charter of Budget Honesty Act 1998.
		Budget estimates are accurate (taking into account, to the fullest extent possible, all government decisions and other circumstances that may have a material effect) and explanations are provided where variances are equivalent to or greater than:
		2% difference between first forward year estimated expenses and Final Budget Outcome for first forward year.
		1.5% difference between budget estimated expenses and Final Budget Outcome for budget year.
		1.0% difference between the revised current year estimates at Mid-Year Economic and Fiscal Outlook and Final Budget Outcome for the current year.
		0.5% difference between the current year estimates at budget time and Final Budget Outcome for the current year.
	The government's financial statements, including monthly statements, are complete, accurate and released publicly on timeframes agreed with the government.	As per 2018-19
	Commonwealth entities have access to cash on a daily basis.	As per 2018-19
2020-21 and beyond	As per 2019-20	As per 2019-20
Purpose	To assist the Australian Government to achiev advising on expenditure, managing sustainable public sector transformation and delivering efficior, government.	e its fiscal and policy objectives by e public sector resourcing, driving cient, cost-effective services to, and

⁽a) The number of performance criteria listed in the Table for 2019-20 and 2020-21 has been reduced from previous years as allowed by the Finance Secretary's Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 – 'Requirements for Performance Information included in the Portfolio Budget Statements'. A more comprehensive suite of criteria are detailed in Finance's Corporate Plan, and are reported in the Annual Performance Statement.

2.2 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 2

Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice, and service delivery.

Linked programs

Commonwealth Superannuation Corporation

Programs

• Program 1.1 - Superannuation Scheme Governance

Future Fund Management Agency

Programs

- Program 1.1 Management of the Investment of the Future Fund
- Program 1.2 Management of the Investment of the Australian Government Investment Funds

Contribution to Outcome 2 made by linked programs

The Department of Finance works with the Commonwealth Superannuation Corporation to ensure that the management of public sector superannuation is consistent with legislative obligations.

The Department of Finance works with the Future Fund Management Agency to ensure that the management of the Future Fund and the Australian Government Investment Funds is consistent with legislation and maximises returns to taxpayers.

Budgeted expenses for Outcome 2

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.

	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 2.1: Public Sector Governance					
Administered expenses					
Ordinary annual services					
(Appropriation Bill No. 1)					
Grant in Aid - Australian Institute of					
Policy and Science	38	38	39	40	41
Grant in Aid - Chifley Research					
Centre	238	243	249	255	261
Grant in Aid - Green Institute	89	91	93	95	98
Grant in Aid - Menzies Research					
Centre	238	243	249	255	261
Grant in Aid - Page Research Centre	115	118	120	123	126
Grant in Aid - Royal Humane Society					
of Australasia	27	28	29	29	30
Grant in Aid - RSPCA Australia Inc	38	38	39	40	41
Administered total	783	800	818	837	858
Departmental expenses					
Departmental appropriation (a)					
Financial Framew ork	22,733	27,635	14,319	14,210	13,543
Government Shareholder Oversight	5,757	5,132	5,096	5,158	4,880
Special Financial Claims	3,793	3,166	2,701	2,696	2,557
Expenses not requiring appropriation in					
the Budget year (b)	1,147	856	869	890	884
Departmental total	33,430	36,790	22,984	22,954	21,863
Total expenses for Program 2.1	34,213	37,590	23,802	23,791	22,721

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

Table 2.2.1: Budgeted expenses	for Outcon	ne z (conti			
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 2.2: Transforming Governmen	ıt				
Departmental expenses					
Departmental appropriation (a)					
Transforming the Public Sector	26,631	26,138	21,572	20,379	19,443
Expenses not requiring appropriation in					
the Budget year (b)	2,166	782	748	764	759
Departmental total	28,797	26,921	22,319	21,144	20,202
Total expenses for Program 2.2	28,797	26,921	22,319	21,144	20,202
Program 2.3: Property and Construction	1				
Departmental expenses					
Special accounts					
Property Special Account	92,342	104,312	123,451	109,213	97,957
Departmental total	92,342	104,312	123,451	109,213	97,957
Total expenses for Program 2.3	92,342	104,312	123,451	109,213	97,957
Program 2.4: Insurance and Risk Manag	jement				
Departmental expenses					
Special accounts					
Comcover Special Account	152,812	148,425	146,923	151,626	155,461
Departmental total	152,812	148,425	146,923	151,626	155,461
Total expenses for Program 2.4	152,812	148,425	146,923	151,626	155,461
Program 2.5: Technology and Procurem	ent				
Departmental expenses					
Departmental appropriation (a)					
Technology Transformation	17,685	17,361	12,581	12,571	12,083
Procurement Framew ork	11,435	10,266	10,159	10,154	9,718
Special accounts					
Coordinated Procurement Contracting					
Special Account	23,103	25,681	25,232	24,758	24,772
Expenses not requiring appropriation in					
the Budget year (b)	2,511	2,934	2,965	2,984	2,964
Departmental total	54,735	56,241	50,937	50,468	49,538
Total expenses for Program 2.5	54,735	56,241	50,937	50,468	49,538
Program 2.6: Service Delivery Office					
Departmental expenses					
Departmental appropriation (a)					
Service Delivery Office	34,002	32,168	28,602	28,578	27,461
Expenses not requiring appropriation in					
the Budget year (b)	965	806	858	878	872
Departmental total	34,968	32,975	29,460	29,456	28,333
Total expenses for Program 2.6	34,968	32,975	29,460	29,456	28,333
Table continues on part page			*******************************		

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual	ŭ	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 2.7: Public Sector Superannua	ation			***************************************	***************************************
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)					
Act of Grace	2,376	1,860	1,347	1,321	1,293
Compensation and legal expenses	500	500	500	500	500
Superannuation administration costs Special appropriations	9,043	9,043	9,043	9,043	9,043
Federal Circuit Court of Australia					
Act 1999	962	789	793	827	836
Government Superannuation					
Schemes Act 2011	1,000	1,000	1,000	1,000	1,000
Governor-General Act 1974	13,303	1,296	1,274	1,257	1,240
Judges' Pensions Act 1968	89,761	97,069	100,006	105,051	111,288
Parliamentary Contributory					
Superannuation Act 1948	42,049	45,893	45,443	45,433	44,057
Parliamentary Superannuation Act					
2004	7,735	8,044	8,044	8,044	8,044
Same-Sex Relationships (Equal					
Treatment in Commonwealth Laws					
General Law Reform) Act 2008	46	122	125	128	131
Superannuation Act 1922	16,622	22,080	20,196	18,452	16,840
Superannuation Act 1976	2,446,420	3,170,944	3,113,357	3,053,375	2,989,542
Superannuation Act 1990	5,838,714	4,994,488	5,147,748	5,295,256	5,436,014
Administered total	8,468,531	8,353,128	8,448,876	8,539,687	8,619,828
Departmental expenses					
Departmental appropriation (a)					
Public Sector Superannuation	4,991	3,536	3,424	3,420	3,204
Expenses not requiring appropriation					
in the Budget year (b)	161	131	140	143	142
Departmental total	5,152	3,667	3,564	3,563	3,347
Total expenses for Program 2.7	8,473,683	8,356,795	8,452,439	8,543,250	8,623,174

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

Table 2.2.1: Budgeted expenses	for Outco	me 2 (con	tinued)		
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 2.8: Australian Government l	nvestment Fu	ınds			
Administered expenses					
Special accounts					
DisabilityCare Australia Fund Special					
Account (c)	2,986,923	1,724,812	1,305,819	1,347,242	1,114,756
Medical Research Future Fund					
Special Account (d)	239,953	459,937	658,710	733,401	738,460
Building Australia Fund Special					
Account (e)	3,836	-	-	-	-
Education Investment Fund Special					
Account (f)	6,274	1,103	_	_	-
Aboriginal and Torres Strait Islander	•				
Land and Sea Future Fund Special					
Account (g)	-	63,171	64,592	65,993	67,604
Administered total	3,236,986	2,249,023	2,029,122	2,146,637	1,920,820
Total expenses for Program 2.8	3,236,986	2,249,023	2,029,122	2,146,637	1,920,820
Outcome 2 Totals by appropriation typ	е				
Administered expenses	***************************************	***************************************			***************************************
Ordinary annual services					
(Appropriation Bill No. 1)	12,701	12,202	11,708	11,701	11,694
Special appropriations	8,456,612	8,341,725	8,437,986	8,528,823	8,608,992
Special accounts	3,236,986	2,249,023	2,029,122	2,146,637	1,920,820
Administered total	11,706,299	10,602,950	10,478,815	10,687,160	10,541,505
Departmental expenses					***************************************
Departmental appropriation (a)	127,028	125,403	98,452	97,168	92,889
Special accounts	268,257	278,418	295,606	285,597	278,190
Expenses not requiring appropriation	•	•	,	•	•
in the Budget year (b)	6,950	5,510	5,580	5,659	5,621
Departmental total	402,235	409,331	399,638	388,424	376,700
Total expenses for Outcome 2	12,108,535	11,012,281	10,878,453	11,075,584	10,918,205
	,,	. 1,0 12,201	. 0,010,700	. 1,010,004	. 0,0 10,200
	2018-19	2019-20	•		
			L		

Average staffing level (number) 673 669

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

⁽a) Departmental appropriation combines ordinary annual services (Appropriation Bill No. 1) and estimated receipts retained under s.74 of the PGPA Act.

⁽b) Expenses not requiring appropriation in the Budget year is made up of depreciation expenses and amortisation expenses.

⁽c) More information on the DisabilityCare Australia Fund can be found in Table 2.2.1.1 on page 30.
(d) More information on the Medical Research Future Fund can be found in Table 2.2.1.2 on page 31.

⁽e) The Building Australia Fund is to be closed by 30 June 2019, subject to the passage of legislation. More information can be found in Table 2.2.1.3 on page 32.

The Education Investment Fund is to be closed by 30 September 2019, subject to the passage of legislation. More information can be found in Table 2.2.1.4 on page 33.

⁽g) More information on the Aboriginal and Torres Strait Islander Land and Sea Future Fund can be found in Table 2.2.1.5 on page 34.

Table 2.2.1.1: DisabilityCare Australia Fund (DCAF) - Estimates of Fund Balances

Table 2.2.1.1. DisabilityCare Al	ustralia ru	IIIU (DCAF) – ⊑Siiiiiai	es oi ruilu	Dalalices
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
DisabilityCare Australia Fund (a)					
Opening balance	14,680,473	16,310,059	15,423,122	15,168,278	15,121,732
Revenue and gains					
Additional Medicare Levy - equity	4,280,443	4,487,500	4,712,500	4,965,000	5,210,000
Investment earnings and gains	336,065	350,375	338,475	335,696	341,322
Expenses					
Management fees	(10,797)	(11,467)	(11,101)	(11,019)	(11,205)
Transfers to reimburse accounts for					
DisabilityCare Australia expenditure (b)					
Commonw ealth - equity	-	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
States and Territories - expense	(2,976,126)	(1,713,345)	(1,294,718)	(1,336,223)	(1,103,551)
Closing balance	16.310.059	15.423.122	15.168.278	15.121.732	15.558.299

Closing balance
16,310,059
15,423,122
15,168,278
15,121,732
15,558,299

(a) The DCAF consists of the DCAF Special Account and investments of the DCAF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the DCAF, including interest and Medicare Levy proceeds received and payments.

(b) The transfers relate to reimbursing the Commonwealth and the States and Territories for the costs of the operations of the National Disability Insurance Scheme (NDIS).

Table 2.2.1.2: Medical Research Future Fund (MRFF) - Estimates of Fund Balances

Closing balance	9,470,610	17,530,649	20,269,844	20,499,704	20,735,521
MRFF Health portfolio special account - expense	(214,913)	(386,373)	(572,585)	(645,951)	(650,000)
Transfers to portfolio special accounts for project payments					
Expenses Management fees	(25,040)	(73,564)	(86,125)	(87,450)	(88,460)
Revenue and gains Investment earnings and gains	256,901	689,486	875,727	963,262	974,276
Investment credits (b)	2,288,550	7,830,490	2,522,178	-	-
Fund (a) Opening balance	7,165,112	9,470,610	17,530,649	20,269,844	20,499,704
Medical Research Future	\$'000	\$'000	\$'000	\$'000	\$'000
	actual	41000	estimate	estimate	estimate
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	2018-19	2019-20	2020-21	2021-22	2022-23

⁽a) The MRFF consists of the MRFF Special Account and investments of the MRFF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the MRFF, including interest received and payments.

⁽b) Credits consist of uncommitted funds from the Health and Hospitals Fund (HHF), plus further contributions consisting of amounts equivalent to the estimated value of health function savings published in the 2014-15 Budget adjusted for any subsequent associated government decisions, until the capital value of the MRFF reaches \$20 billion.

Table 2.2.1.3: Building Australia Fund (BAF) - Estimates of Fund Balances

		\/			
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Building Australia Fund (a)	***************************************	***************************************	•••••	•••••	***************************************
Opening balance	3,865,782	-	-	-	_
Revenue and gains					
Investment earnings and gains	88,836	_	-	-	_
Expenses	•				
Management fees	(3,836)	_	-	-	_
Transfers to newfelia anasial	, ,				
Transfers to portfolio special					
accounts for project payments					
BAF Infrastructure portfolio					
special account - expense	-	-	-	-	-
BAF Infrastructure Portfolio					
special account - equity	-	-	-	-	-
Closure: Transfer to Consolidated					
Revenue Fund - equity	(3,950,781)	-	-	-	-
Closing balance	-	=	=	-	=

⁽a) The BAF consists of the BAF Special Account and investments of the BAF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the BAF, including interest received and payments. After the fund is abolished, expected to be by 30 June 2019, through a repeal of relevant sections of the Nation-building Funds Act 2008, the balance of the fund will be transferred to the CRF. It will then be transferred to the Future Drought Fund Special Account on its establishment. Estimates for the Future Drought Fund are currently reflected in the Contingency Reserve subject to the finalisation of the investment mandate. All commitments have been paid and there are no current commitments for the BAF.

Table 2.2.1.4: Education Investment Fund (EIF) - Estimates of Fund Balances

Table 2.2.1.4. Luucation iiive	zaumenii i u		_Stilliates U	i i unu bai	311669
	2018-19 Estimated actual \$'000	2019-20 Budget \$'000	2020-21 Forw ard estimate \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000
Education Investment Fund (a)	φ 000	φ 000	φ 000	φ 000	φ 000
, ,	0.004.077	0.000.040			
Opening balance	3,864,077	3,933,242	-	-	-
Revenue and gains					
Investment earnings and gains	75,439	13,861	-	-	-
Expenses					
Management fees	(4,274)	(1,103)	-	-	-
Transfers to portfolio special accounts for project payments EIF Infrastructure portfolio special account - expense	(2,000)	-	-	_	_
Closure: Transfer to Consolidated					
Revenue Fund - equity	-	(3,946,000)	-	-	-
Closing balance	3,933,242	-	-	-	-

⁽a) The EIF consists of the EIF Special Account and investments of the EIF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the EIF, including interest received and payments. After the fund is abolished, expected to be by 30 September 2019, through a repeal of relevant sections of the *Nation-building Funds Act 2008*, the balance of the fund will be transferred to the CRF. It will then be transferred to the Emergency Response Fund Special Account on its establishment. Estimates for the Emergency Response Fund are currently reflected in the Contingency Reserve subject to the finalisation of the investment mandate. All commitments have been paid and there are no current commitments for the EIF.

Table 2.2.1.5: Aboriginal and Torres Strait Islander Land and Sea Future Fund (ATSILSFF) – Estimates of fund balances

Closing balance	2,032,672	2,081,176	2,122,449	2,164,415	2,211,127
expense	-	(54,356)	(55,606)	(56,829)	(58,250)
Corporation special account -					
Indigenous Land and Sea					
accounts for project payments					
Transfers to portfolio special		(-,,	(-,,	(-, - ,	(-,,
Management fees	-	(8,815)	(8,986)	(9,164)	(9,354)
Expenses					
Investment earnings and gains	22,104	111,675	105,864	107,959	114,317
Revenue and gains					
Opening balance	2,010,568	2,032,672	2,081,176	2,122,449	2,164,415
Aboriginal and Torres Strait Islander Land and Sea Future Fund (a)					
	\$'000	\$'000	\$'000	\$'000	\$'000
	actual		estimate	estimate	estimate
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	2018-19	2019-20	2020-21	2021-22	2022-23

⁽a) ATSILSFF was established in the Finance portfolio on 1 February 2019. The ATSILSFF consists of the ATSILSFF Special Account and investments of the ATSILSFF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the ATSILSFF, including interest received and payments.

Table 2.2.2: Performance criteria for Outcome 2

Table 2.2.2 below details the performance criteria for each program associated with Outcome 2. It also summarises how each program is delivered and where 2019-20 Budget measures have created new programs or materially changed existing programs.

Outcome 2 – Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.

Program 2.1 – Public Sector Governance

This program contributes to the outcome through developing and maintaining the public sector resource management framework and improving the standard of governance, performance and accountability of Commonwealth entities.

Delivery

- Providing advice on policy and implementation issues to the government in relation to the financial framework, in particular:
 - Relevant legislation and rules;
 - Grant policy and related matters;
 - Act of Grace requests and waiver of debt applications;
 - Guidance material; and
 - Training and communication.
- Undertaking Assurance Reviews of major projects and programs over their lifecycle, to provide assurance to the government regarding delivery and implementation.
- Implementing recommendations from the Independent Review of the *Public Governance, Performance and Accountability Act 2013* and Rule.
- Paying Grants in Aid funding to approved organisations.
- Providing advice on strategy, governance, operations, financial forecasts and performance on GBEs and other commercial entities.
- Strengthening public sector capability through regular capacity-building activities.

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Performance information: Program 2.1 – Public Sector Governance			
Performance criteria (a)	Targets/2018-19 Estimated achievement		
Finance ensures the Resource Management Framework is maintained as a fit-for-purpose	On track		
framework for the proper use of public resources, under which Commonwealth entities and companies understand their	The annual Chief Financial Officer survey was undertaken i December 2018. The survey		
governance and accountability obligations, and are equipped and supported to meet them.	results indicate satisfaction with Finance's guidance supporting the PGPA Act and framework.		
The government and key Parliamentary committees have confidence that public	On track		
resources are used efficiently, effectively, economically and ethically.	As at 28 February 2019 there were no ANAO reports that made adverse findings on the		
	PGPA Act and associated rules		
The PGPA Act and Rule provisions, and Finance's support services, enable	On track		
achievement of the objectives of the PGPA Act.	The independent review undertaken by Mr David Thodey and Ms Elizabeth Alexander was tabled in Parliament on Wednesday 19 September 2018. The Review report was referred to the JCPAA for their consideration and the Committee's media release of 21 December 2018 noted their intent to monitor the implementation of the recommendations through regular reports from the Department of Finance. Scoping of implementation on the recommendations has commenced. Two recommendations have already		
	Performance criteria (a) Finance ensures the Resource Management Framework is maintained as a fit-for-purpose framework for the proper use of public resources, under which Commonwealth entities and companies understand their governance and accountability obligations, and are equipped and supported to meet them. The government and key Parliamentary committees have confidence that public resources are used efficiently, effectively, economically and ethically. The PGPA Act and Rule provisions, and Finance's support services, enable achievement of the objectives of the		

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Performance information: Program 2.1 – Public Sector Governance					
Year	Performance criteria (a)	Targets/2018-19 Estimated achievement			
	Better performance information is available to the Australian Parliament and the public.	On track			
		The independent review of the PGPA Act noted that the			
		performance framework provides a good platform for improved			
		planning and performance measurement and that practice			
		is maturing. Work on implementing the review's			
		recommendations has commenced (expected to take			
	Governance and assurance are effective in	12 – 18 months to implement).			
	supporting accountable authorities meet their	The Secretary maintains communication with new and			
	obligations under the PGPA Act.	existing accountable authorities to advise on duties and			
		responsibilities under the PGPA Act. Where requested by			
		new accountable authorities, face to face meetings with			
		Finance SES officers occurred between November 2018 and			
		March 2019. Guidance on these duties (RMG 200) is also			
		available on the Finance website.			
	Facilitate and monitor GBE delivery of the government's key infrastructure priorities,	On track			
	including Western Sydney Airport, Inland Rail and Naval Shipbuilding.	Finance, in conjunction with the relevant Shareholder			
	and Navai Shipballaling.	Departments, have implemented governance arrangements to			
		facilitate the Government's key infrastructure projects. The			
		governance arrangements			
		include regular meetings between Shareholder			
		Departments, the GBE and other key stakeholders.			
		Emerging issues and key risks for each of the projects are			
		monitored and reported on at the regular governance meetings and escalated as required.			

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Year	Performance criteria (a)	Targets/2018-19 Estimated achievement	
	Continue to encourage ongoing efficiency and financial sustainability in GBEs.	On track Finance continues to provide advice to Commonwealth Government Business Enterprises with respect to corporate planning, financial and operational performance and other significant programs of work. Advice is provided on a regular basis to Shareholder Ministers on the compliance and performance of the GBEs, based on information provided in Corporate Plans, Quarterly Reports, Annual Reports as well as regular interactions with the GBEs. Further work is being undertaken to ensure best practice regarding both the oversight of GBEs and the consistency and quality of the	
2019-20	The government and key Parliamentary committees have confidence that public resources are used efficiently, effectively, economically and ethically.	analysis and briefing. ANAO reports and JCPAA consideration of these reports do not include adverse findings on the PGPA Act and associated rules.	
2020-21 and beyond	As per 2019-20	As per 2019-20	
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.		

⁽a) The number of performance criteria listed in the Table for 2019-20 and 2020-21 has been reduced from previous years as allowed by the Finance Secretary's Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 – 'Requirements for Performance Information included in the Portfolio Budget Statements'. A more comprehensive suite of criteria are detailed in Finance's Corporate Plan, and are reported in the Annual Performance Statement.

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Program 2.2 - Transforming Government

This program contributes to the outcome by providing leadership in the development and delivery of reforms and initiatives that support the modernisation of government and increase public sector productivity.

Delivery

Transforming the Public Sector

- Supporting the government's transformation agenda through key projects, including implementation of the *Improving Public Sector Productivity: Roadmap*; the Shared and Common Services Program and the delivery of projects supported by the Modernisation Fund; and advising the government on delivering its Smaller Government objectives.
- Providing advice to the government on the efficient and effective delivery of government activities.
- Delivering scoping studies to the government and implementing agreed scoping study outcomes.
- Implementing recommendations from the Independent Review of the WoAG Internal Regulations for the government.
- Providing appropriate WoAG ICT services, including communications networks and online services to entities.

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Performance in	nformation: Program 2.2 - Transforming Governmen	t
Year	Performance criteria (a)	Targets/2018-19 Estimated achievement
2018-19	Finance oversight of Modernisation Fund investment ensures government has visibility of progress and outcomes, and informs government decisions around prioritisation and ongoing management of investments to drive improved outcomes.	On track Responsibility for delivery of Modernisation Fund projects lies with entities, with oversight by the Secretaries' APS Reform Committee. Overall Modernisation Fund projects are on track against final timeframes.
		Status reports indicate: 40 projects are on track; two projects have either ceased or concluded.
	Corporate service functions (e.g. financial, human resources and associated IT systems) for non-corporate Commonwealth agencies are provided through a shared services provider hub arrangement, on common	On track Corporate service functions are progressively being consolidated onto shared service provider hubs.
	platforms and software.	Better coordination of investment in underlying platforms and software has led to two of the shared service provider hubs merging in 2018.
	Entities currently participating in the WoAG grant administration arrangements must implement existing and proposed in-scope grant activity via the Government's Community and Business Grants Hubs using the Hubs' standardised grant process and ICT grants management services, replacing the multiple ICT systems and business processes currently in operation.	On track 86% of existing in-scope grants are being delivered through a hub or are scheduled to transition to a hub by 30 June 2019.
	Finance participation in the Data Integration Partnership for Australia (DIPA) contributes to an increase in Commonwealth public sector analytics capability and use of data to inform public policy.	On track Finance's Government Business Analytical Unit is on schedule to complete two 2018-19 DIPA- funded projects within agreed timeframes and budgets. The projects will inform policies to support a more productive public sector and increase the visibility of workforce planning measures. Findings will be reported to the Secretaries' APS Reform Committee.
	Finance oversight of activities under the Modernising the Public Sector Roadmap supports better services for citizens and businesses, delivered more efficiently – to build trust in government.	On track Responsibility for delivery of individual activities under the Modernising the Public Sector Roadmap lies with entities, with oversight by the Secretaries' APS Reform Committee. There are currently 25 initiatives underway, with status reports indicating that all are on track.

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Performance	e information: Program 2.2 - Transforming Government	t
Year	Performance criteria (a)	Targets/2018-19 Estimated achievement
	Commonwealth entities and companies have access to GovTEAMS, a new generation platform to provide a single environment for both internal and external collaboration across government to improve public sector productivity.	The GovTEAMS platform is successfully operating with all the modern collaboration tools such as Chat, Online Audio and Video Meetings, Online Profiles, Social Feeds and File Sharing available to government employees and their invited external guests for 99% of the time in office operating hours. The following user adoption rates are achieved: 30,000 users in 2018-19, 45,000 users in 2019-20, 60,000 users in 2020-21. The existing 18,000 active Govdex users adopt GovTEAMS in 2018-19.
	Commonwealth entities and companies have access to the GovCMS management and website hosting support platform to assist in the creation of modern, affordable and responsive websites that better connect Government with people.	On track Reduction in operating costs currently assessed through information provided by website owners – a more detailed survey of agencies is to be conducted in the first half of 2019.
2019-20	Finance participation in the Data Integration Partnership for Australia contributes to an increase in Commonwealth public sector analytics capability and use of data to inform public policy.	As per 2018-19
	Commonwealth entities and companies have access to GovTEAMS, a new generation platform to provide a single environment for both internal and external collaboration across government to improve public sector productivity.	The GovTEAMS platform is successfully operating with all the modern collaboration tools such as Chat, Online Audio and Video Meetings, Online Profiles, Social Feeds and File Sharing available to government employees and their invited external guests for 99.9% of the time in office operating hours. The following user adoption rates are achieved: 45,000 users in 2019-20, 60,000 users in 2020-21. GovTEAMS will be adapted to include PROTECTED information in 2019-20
	Commonwealth entities and companies have access to the GovCMS management and website hosting support platform to assist in the creation of modern, affordable and responsive websites that better connect Government with people.	in 2019-20. Number of websites hosted on the GovCMS platform increases by 10% in 2019-20. Website hosting platform maintains a service level availability to entities of 99.95% in 2019-20.

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Performance information: Program 2.2 - Transforming Government			
Year	Performance criteria (a)	Targets/2018-19 Estimated achievement	
2020-21 and beyond	As per 2019-20	As per 2019-20	
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.		

⁽a) The number of performance criteria listed in the Table for 2019-20 and 2020-21 has been reduced from previous years as allowed by the Finance Secretary's Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 – 'Requirements for Performance Information included in the Portfolio Budget Statements'. A more comprehensive suite of criteria are detailed in Finance's Corporate Plan, and are reported in the Annual Performance Statement.

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divestment.

Table 2.2.2: Performance criteria for Outcome 2 (continued) **Program 2.3 - Property and Construction** This program contributes to the outcome by providing policy advice, guidance and support on managing Commonwealth property, land and public works across the government; and managing specified major capital works projects and the government's non-Defence property portfolio within Australia. Delivery • Providing advice to the government on property management issues such as ownership, construction, divestment and management of residual issues from previous divestments, leasing and acquisition. • Assisting entities to use the Commonwealth Property Management Framework. • Collecting property data for the government on Commonwealth leasing trends and assisting in the disposal of Commonwealth property. Managing properties within the Finance-managed portfolio for the government through adoption of effective property management systems and processes. • Providing advice and support to the government and entities in relation to the Lands Acquisition Act 1989, the Public Works Committee Act 1969, relevant sections of the Native Title Act 1993, the National Land Ordinance and the Commonwealth Property Disposal Policy. Performance information: Program 2.3 - Property and Construction Targets/2018-19 Estimated Year Performance criteria (a) achievement 2018-19 In accordance with government targets: On track Better utilisation of office space leased by non-corporate Commonwealth entities. The Commonwealth is Absorb Commonwealth entities' lease continuing to better utilise leased office space, including through requirements into existing vacant office implementation of the WoAG accommodation where it is feasible to do leasing strategy and the coordinated procurement Ensure that leases and other property arrangements for leasing and services are delivered through coordinated property services. By procurements. 30 June 2019, approximately Continued rationalisation, through 96% of entities will have divestment, of the property portfolio in transitioned to the coordinated 2018-19 to ensure it continues to meet arrangements. contemporary requirements. The most recent data from the Australian Government Property Register showed the Government reduced its leased office footprint by 1.5% since 2016, and the number of tenancies that meet the occupational density target increased from 22.1% in 2016 to 31.6% in 2018. The divestment program is ongoing. Since 1 January 2015, 133 properties have been sold, with gross proceeds of over \$194 million. A further 22

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Performance information : Program 2.3 - Property and Construction		
Year	Performance criteria (a)	Targets/2018-19 Estimated achievement
2019-20	In accordance with government targets: Better utilisation of office space leased by non-corporate Commonwealth entities. Absorb Commonwealth entities' lease requirements into existing vacant office accommodation where it is feasible to do so. Ensure that leases and other property services are delivered through coordinated procurements. Continued rationalisation, through divestment, of the property portfolio in 2019–20 to ensure it continues to meet contemporary requirements.	Property efficiencies delivered through the WoAG property services coordinated procurement arrangements and the WoAG leasing strategy. Ensure the Australian Government Property Register remains an accurate source of all Commonwealth landholdings and assists in identifying those landholdings that could be considered surplus to requirements.
2020-21 and beyond	As per 2019-20	As per 2019-20
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

Table 2.2.2: Performance criteria for Outcome 2 (continued)

	rmance criteria for Outcome 2 (contir ce and Risk Management	lucaj			
This program contributes to the outcome by providing general insurance services and promoting risk management across the government through the Comcover Special Account.					
Delivery	 Providing a self-managed insurance fund (Comcover) to protect Commonwealth entities against the impact and volatility of insurable losses. Providing a consistent WoAG approach to managing legal liability claims against Commonwealth entities. Providing risk management and education services to entities to support best practice risk management across the government. 				
Performance informa	tion: Program 2.4 – Insurance and Risk Managen	nent			
Year	Performance criteria (a)	Targets/2018-19 Estimated achievement			
2018-19	Comcover is financially sustainable. Comcover assists Commonwealth entities to ensure the appropriate treatment of insurable	On track The operations of Comcover are funded from the Comcover Special Account (CSA), which collects premiums from Members and uses this revenue to fund all claims that fall under the Statement of Cover. There are reasonable grounds to believe that Comcover will be able to pay its debts as and when they fall due. On track			
	risks and provides a consistent, WoAG approach to the management of claims against the Commonwealth.	Between 1 July 2018 and 1 January 2019, the Foundation Pathway (delivered through eLearning only) has had 1,021 confirmed completions with 51 entities participating. The Generalist workshops have been attended by 33 individuals from 19 separate entities. There have been 23 participants in the Specialist course from 17 entities and a strong attendance by the SES in the Executive workshop with 24 participants from 17 entities. A further 67 SES have attended in-house Executive training across three entities.			

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Performance information: Program 2.4 – Insurance and Risk Management					
Year	Performance criteria (a)	Targets/2018-19 Estimated achievement			
2019-20	Comcover assists Commonwealth entities to ensure the appropriate treatment of insurable risks and provides a consistent, WoAG approach to the management of claims against the Commonwealth.	Stakeholder satisfaction with the professionalism, skills and service provided. Litigation is undertaken honestly and fairly as a model litigant.			
2020-21 and beyond	As per 2019-20	As per 2019-20			
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.				

⁽a) The number of performance criteria listed in the Table for 2019-20 and 2020-21 has been reduced from previous years as allowed by the Finance Secretary's Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 – 'Requirements for Performance Information included in the Portfolio Budget Statements'. A more comprehensive suite of criteria are detailed in Finance's Corporate Plan, and are reported in the Annual Performance Statement.

Table 2.2.2: Performance criteria for Outcome 2 (continued)

	rmance criteria for Outcome 2 (cor logy and Procurement	itiiideaj			
This program contribution providing advice to the government (WoAG)	ites to the outcome through providing timely an e government on advertising; establishing and procurement arrangements for common goods aining whole of government and cross-entity IC	maintaining whole-of-Australian and services; and establishing,			
Delivery	 Developing and managing WoAG procurement arrangements for entities. Providing assistance and advice to Commonwealth entities on the process of developing government advertising campaigns. Procurement policy advice. Developing and managing AusTender and GrantConnect. 				
Performance inform	ation: Program 2.5 – Technology and Procurer	ment			
Year	Performance criteria (a)	Targets/2018-19 Estimated achievement			
2018-19	Finance works with external stakeholders to develop, implement and maintain systems and policies to support a fair, efficient, and transparent procurement framework for the Australian Government and its suppliers. WoAG procurement arrangements for non-ICT corporate services (e.g. travel bookings and major office equipment) generate savings for Commonwealth entities that access these arrangements.	On track Finance will continue to work proactively with Commonwealth Entities through a variety of fora to improve procurement practices. On track Business cases that have been prepared to evaluate WoAG procurement arrangements include an analysis of savings and efficiencies for Commonwealth entities that access these			
		arrangements. Benchmarking processes confirm the savings and efficiencies achieved through price reductions and behavioural change.			
2019-20	Finance works with external stakeholders to develop, implement and maintain systems and policies to support a fair, efficient, and transparent procurement framework for the Australian Government and its suppliers.	Finance advisory services, forums, training, and other support mechanisms are well attended or utilised. Regular engagement with domestic and international stakeholders supports information exchange on advances in procurement policy. AusTender data is made available to enable analysis of market sector participation.			
2019-20	WoAG procurement arrangements for non- ICT corporate services (e.g. travel bookings and major office equipment) generate savings for Commonwealth entities that access these arrangements.	As per 2018-19			
2020-21 and beyond Purpose	As per 2019-20 To assist the Australian Government to achi advising on expenditure, managing sustaina public sector transformation and delivering efor, government.	ble public sector resourcing, driving			

⁽a) The number of performance criteria listed in the Table for 2019-20 and 2020-21 has been reduced from previous years as allowed by the Finance Secretary's Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 – 'Requirements for Performance Information included in the Portfolio Budget Statements'. A more comprehensive suite of criteria are detailed in Finance's Corporate Plan, and are reported in the Annual Performance Statement.

Table continues on next page

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Program 2.6 – Service	Delivery Office	,				
This program contributes entities.	s to the outcome through providing a range of corpora	ate services to Australian Government				
Delivery	Providing the following services to Australian Government entities: Accounts Payable. Accounts Receivable. Credit Card Management. International Travel. Payroll and payroll systems administration. ICT functions supporting the SAP Enterprise Resource Planning (ERP) Solution.					
Performance informa	ation: Program 2.6 – Service Delivery Office					
Year	Performance criteria Targets/2018-19 Estimated achievement					
2018-19 2019-20 and beyond	As a Shared Service hub, the Service Delivery Office provides quality services to client entities. As a Shared Service hub, the Service	On track The Service Delivery Office (SDO) continues to deliver on the agreed Service Level Outcomes. Monthly reports are provided to each client against agreed targets. SDO continues to work with clients to mature the full suite of services and adoption of common processes. As per 2018-19				
2019-20 and beyond	As a Shared Service hub, the Service As per 2018-19 Delivery Office provides quality services to client entities.					
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.					

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Program 2.7 - Public Sector Superannuation

This program contributes to the outcome through advising the government on managing the Future Fund, the stability of the government's unfunded superannuation liabilities and its associated administered expense items and superannuation arrangements for government employees.

This includes the administration and management of superannuation arrangements for parliamentarians, as well as current and former Governors-General, Federal Judges and Federal Circuit Court Judges.

Delivery

- Providing policy advice to the government on the Future Fund, including the investment mandate and other governance matters.
- Providing policy advice to the government on its unfunded superannuation liability and associated administered expenses.
- Providing policy advice and analysis on government superannuation arrangements and administering the superannuation arrangements for pre October 2004 parliamentarians, current and former Governors-General, Federal Judges and certain former Federal Circuit Court Judges.

Performance information: Program 2.7 – Public Sector Superannuation

Year	Performance criteria	Targets/2018-19 Estimated achievement
2018-19	The Commonwealth government's civilian superannuation schemes are effectively administered.	On track Advice is provided to the government on policy, legislative, governance and other matters relevant to the Future Fund.
		The operational and administrative objectives for the civilian superannuation schemes are met—including benefit payments, pensions and contributions processing and the despatch of members' statements.
		A new IT system to administer the schemes is being procured to improve efficiency of operations. The new IT system will be operational from 1 July 2019.
2019-20	The Commonwealth government's civilian superannuation schemes are effectively administered.	The operational and administrative objectives for the civilian superannuation schemes are met—including benefit payments, pension and contributions processing, and the despatch of members' statements.
2020-21 and beyond	As per 2019-20	As per 2019-20
Purpose	To assist the Australian Government to achieve advising on expenditure, managing sustainable public sector transformation and delivering efficient, government.	public sector resourcing, driving

Table 2.2.2: Performance criteria for Outcome 2 (continued)

Program 2.8 - Australian Government Investment Funds

This program contributes to the outcome through providing advice on investment mandates and governance arrangements for the government's Investment Funds, to maximise the value of the funds to the government. This includes advice on credit of amounts to the Funds and debits for payments from the Funds. The Funds are:

- DisabilityCare Australia Fund
- Medical Research Future Fund
- Building Australia Fund
- Education Investment Fund
- Aboriginal and Torres Strait Islander Land and Sea Future Fund.

for, government.

Delivery	Providing advice to the government on the Australian Government Investment Funds, including investment mandates, governance matters, credits to, and payments from the Funds.				
Performance informa	ation: Program 2.8 – Australian Government Inve	estment Funds			
Year	Performance criteria	Targets			
2018-19	Investment mandates are set for each Australian Government Investment Fund which assists in achieving the financial and risk objectives and are consistent with the policy, regulatory and legislative framework.	On track The Future Fund Management Agency has advised that, at 31 December 2018, the benchmark rates of return for the Future Fund, the Medical Research Future Fund and the DisabilityCare Australia Fund have been met when measured over the medium/long term.			
2019-20	Investment mandates are set for each Australian Government Investment Fund which assists in achieving the financial and risk objectives and are consistent with the policy, regulatory and legislative framework.	Investment mandates for the managed funds issued by the Australian Government are met.			
2020-21 and beyond	As per 2019-20	As per 2019-20			
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and				

2.3 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 3

Outcome 3: Support for parliamentarians and others as required by the Australian Government through the delivery of and advice on, work expenses and allowances, entitlements and targeted programs.

Budgeted expenses for Outcome 3

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

Outcome 3: Support for Parliamentarians and others as required by the Australian Government through the delivery of, and advice on, work expenses and allowances, entitlements and targeted programs.

	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 3.1: Ministerial and Parliame	ntary Servi	ces			***************************************
Administered expenses					***************************************
Ordinary annual services					
(Appropriation Bill No. 1)					
⊟ectorate and ministerial support					
costs	283,936	262,278	262,200	289,997	267,811
Australian Political Exchange					
Program	927	940	954	941	941
Australian Political Parties for					
Democracy Program	2,200	2,200	2,200	2,200	2,200
Special appropriations	-	_	-	-	-
Commonwealth of Australia					
Constitution Act (s66) (a)	5,230	5,266	5,266	5,266	5,266
Parliamentary Entitlements Act					
1990	-	_	-	-	-
Parliamentary Retirement Travel					
Act 2002	-	_	-	_	_
Parliamentary Business Resources					
Act 2017	221,253	222,170	225,710	228,959	228,959
Expenses not requiring appropriation	·			•	
in the Budget year (b)	6,956	7,057	7,932	10,616	10,616
Administered total	520,502	499,911	504,262	537,979	515,793
Departmental expenses					
Departmental appropriation (c)					
Services to Senators, Members and					
their staff	32,677	33,339	32,552	32,537	31,464
Car-w ith-driver and associated	·			•	•
transport services	533	503	495	495	470
Expenses not requiring appropriation					
in the Budget year (b)	1,657	1,554	1,538	1,564	1,553
Departmental total "	34,868	35,396	34,585	34,595	33,487
Total expenses for Program 3.1	555,369	535,307	538,847	572,574	549,279
T 11	,		,		

Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

Tubic 2:0:11 Buagotou expenses	ioi Gatooi	5 (55	aoa,		
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Outcome 3 Totals by appropriation ty	pe				
Administered expenses Ordinary annual services					
(Appropriation Bill No. 1)	287,063	265,418	265,354	293,138	270,952
Special appropriations	226,483	227,436	230,976	234,225	234,225
Expenses not requiring appropriation					
in the Budget year (b)	6,956	7,057	7,932	10,616	10,616
Administered total	520,502	499,911	504,262	537,979	515,793
Departmental expenses					
Departmental appropriation (c)	33,210	33,842	33,047	33,031	31,933
Expenses not requiring appropriation		, -	,-	,	, ,
in the Budget year (b)	1,657	1,554	1,538	1,564	1,553
Departmental total [~]	34,868	35,396	34,585	34,595	33,487
Total expenses for Outcome 3	555,369	535,307	538,847	572,574	549,279
	2018-19	2019-20			
Average staffing level (number)	169	159			

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

⁽a) Estimates for this item are subject to the *Ministers of State Regulation 2012*.
(b) 'Expenses not requiring appropriation in the budget year' is made up of depreciation expenses, amortisation expenses and resources received free of charge.
(c) Departmental appropriation combines ordinary annual services (Appropriation Bill No. 1) and estimated receipts retained under s.74 of the PGPA Act.

Table 2.3.2: Performance criteria for Outcome 3

Table 2.3.2 below details the performance criteria for each program associated with Outcome 3. It also summarises how each program is delivered and where 2019-20 Budget measures have created new programs or materially changed existing programs.

Outcome 3 – Support for parliamentarians and others as required by the Australian Government through the delivery of, and advice on, work expenses and allowances, entitlements and targeted programs.

Program 3.1 – Ministerial and Parliamentary Services

This program contributes to the outcome through the provision of advice on, access to, and payment of Parliamentary and post-Parliamentary, work expenses, allowances and entitlements and targeted programs.

Delivery

- Providing advice and support to clients and stakeholders.
- Paying accounts relating to work expenses, allowances and entitlements.
- Managing and maintaining the Members of Parliament (Staff) Act 1984 employment framework.
- Providing client and event transport (car-with-driver) and associated ground transport services to eligible recipients.
- Managing Commonwealth Parliament Offices and the ministerial wing of Parliament House.
- Managing the Australian Political Exchange Program and the Australian Political Parties for Democracy Program.
- Providing property and office facilities management.

Performance information Program 3.1 – Ministerial and Parliamentary Services

Year	Performance criteria (a)	Targets/2018-19 Estimated achievement
2018-19	Services meet the needs of parliamentarians, their employees and others as required by the Australian Government.	achievement On track Service standards met, or exceeded, for the period ending 1 January 2019 include: • 98% client contacts acknowledged within 24 hours and responded to within agreed timeframes. • 99.88% of payments (including payroll) were made within agreed timeframes.
		99.75% of reservations were completed without service failure.

Table 2.3.2: Performance criteria for Outcome 3 (continued)

Year	Performance criteria (a)	Targets/2018-19 Estimated achievement		
	The timeliness, efficiency, clarity and transparency of the administration of Parliamentary work expenses is improved.	In progress The Parliamentary Expenses Management System portal was released in August 2018. This allows parliamentarians and their staff to submit and certify office expense and travel claims electronically. Backend functionality will be deployed over the next 12 months, spanning HR payroll, budget management, digital end to end processing of office expenses and travel claims, reporting and audit functions.		
2019-20	Services meet the needs of parliamentarians, their employees and others as required by the Australian Government.	The following service standards are met or exceeded: 95% of client contacts acknowledged within 24 hours and responded to within agreed timeframes. 95% of payments (including payroll) will be made within agreed timeframes. 99% of COMCAR reservations will be completed without service failure.		
2019-20	The timeliness, efficiency, clarity and transparency of the administration of Parliamentary work expenses is improved.	As per 2018-19		
2020-21 and beyond	As per 2019-20	As per 2019-20		
Purpose To assist the Australian Government to achieve its fiscal and policy object advising on expenditure, managing sustainable public sector resourcing public sector transformation and delivering efficient, cost-effective services for, government.				

⁽a) The number of performance criteria listed in the Table for 2019-20 and 2020-21 has been reduced from previous years as allowed by the Finance Secretary's Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 – 'Requirements for Performance Information included in the Portfolio Budget Statements'. A more comprehensive suite of criteria are detailed in Finance's Corporate Plan, and are reported in the Annual Performance Statement.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2019-20 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Differences between entity resourcing and financial statements

No material differences exist between entity resourcing and the financial statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements Budgeted Statement of Comprehensive Income – Departmental

2018-19

Finance is forecasting expenses of \$539.8 million in 2018-19, a decrease from the \$577.0 million forecast in the 2018-19 Portfolio Additional Estimates Statements (PAES). This change is primarily due to revisions of special account estimates.

Finance is forecasting total own source income of \$280.5 million, a decrease from the \$297.9 million forecast in the 2018-19 PAES. This is primarily due to revisions of special account estimates.

2019-20

Finance is budgeting for a surplus of \$17.7 million, an increase from the \$11.3 million forecast in the 2018-19 PAES. This is primarily due to a revision of special account estimates.

Budgeted Balance Sheet - Departmental

The budgeted net asset position as at 30 June 2020 of \$2,120.3 million represents a decrease from the \$2,121.0 million forecast in the 2018-19 PAES. This is primarily due to a revision of special account estimates.

Budgeted Schedule of Comprehensive Income – Administered

2018-19

Estimated administered income for 2018-19 has increased to \$2,114.1 million from the \$2,062.0 million reported in the 2018-19 PAES. This is primarily due to revisions in estimates for superannuation and the Australian Government Investments Funds.

Estimated administered expenses for 2018-19 have decreased to \$12,353.8 million from the \$12,493.7 million reported in the 2018-19 PAES. This is primarily due to revisions in estimates for the Australian Government Investment Funds.

2019-20

Finance is budgeting for administered income of \$2,310.4 million in 2019-20, an increase from the \$2,294.1 million budgeted for in the 2018-19 PAES. This is primarily due to revisions in estimates for superannuation.

Finance is budgeting for administered expenses of \$11,102.9 million in 2019-20, an increase from the \$11,026.4 million budgeted for in the 2018-19 PAES. This is primarily due to revisions in estimates for superannuation.

Budgeted Schedule of Assets and Liabilities – Administered

Administered assets are budgeted to total \$36,899.7 million by 30 June 2020, an increase from the \$36,579.4 million estimated in the 2018-19 PAES, primarily due to revisions in estimates for the Australian Government Investment Funds.

Administered liabilities are estimated to total \$137,769.0 million by 30 June 2020, an increase from the \$137,565.4 million estimated in the 2018-19 PAES, primarily due to revisions in estimates for superannuation.

3.2. BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

2018-19	2019-20	2020-21	2021-22	2022-23
Estimated	Budget	Forw ard	Forw ard	Forw ard
actual		estimate	estimate	estimate
\$'000	\$'000	\$'000	\$'000	\$'000
162,791	161,291	159,692	159,692	159,692
180,285	185,121	173,295	159,797	149,589
43,793	44,904	45,641	46,342	46,613
3,841	12,010	13,700	10,638	-
140,916	136,556	134,921	139,582	143,317
8,216	7,784	7,784	7,784	7,784
539,842	547,666	535,033	523,835	506,995
			***************************************	***************************************
74,761	68,632	68,530	71,102	67,989
130,388	139,138	138,732	143,434	147,270
75,308	73,936	74,196	73,515	73,415
280,457	281,706	281,458	288,051	288,674
17,536	17,563	25,978	-	-
1,385	1,385	1,385	1,385	1,386
18,921	18,948	27,363	1,385	1,386
299,378	300,654	308,821	289,436	290,060
(240,464)	(247,012)	(226,212)	(234,399)	(216,935)
258,962	268,648	249,759	239,030	240,605
18,497	21,636	23,547	4,631	23,670
4,249	3,935	3,935	3,935	3,935
14,248	17,701	19,612	696	19,735
14,248	17,701	19,612	696	19,735
	Estimated actual \$'0000 162,791 180,285 43,793 3,841 140,916 8,216 539,842 74,761 130,388 75,308 280,457 17,536 1,385 18,921 299,378 (240,464) 258,962 18,497 4,249 14,248	Estimated actual \$'000 \$'0000 162,791 161,291 180,285 185,121 43,793 44,904 3,841 12,010 140,916 136,556 8,216 7,784 539,842 547,666 74,761 68,632 130,388 139,138 75,308 73,936 280,457 281,706 17,536 17,563 1,385 1,385 18,921 18,948 299,378 300,654 (240,464) (247,012) 258,962 268,648 18,497 21,636 4,249 3,935 14,248 17,701	Estimated actual \$'000 \$	Estimated actual \$'000 \$

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Total comprehensive income/(loss)					
excluding depreciation/					
amortisation expenses previously					
funded through revenue					
appropriations	58,041	62,605	65,253	47,038	66,348
less depreciation/amortisation					
expenses previously funded through					
revenue appropriations (a)	43,793	44,904	45,641	46,342	46,613
Total comprehensive income/(loss)					
- as per the statement of					
comprehensive income	14,248	17,701	19,612	696	19,735

⁽a) From 2010-11, the Government introduced net cash appropriation arrangements where Appropriation Bill (No. 1) revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Appropriation Bill (No. 1) equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

⁽b) Represents the net gain/loss from the government's non-Defence Property Divestment Program within Australia.

⁽c) Other gains represent resources received free of charge for financial statement audit services from the Australian National Audit Office.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

Designation	Table 3.2. Budgeted departifie					
ASSETS actual estimate estimate estimate Financial assets Cash and cash equivalents (a) 639,616 668,723 695,071 724,376 724,746 Trade and other receivables 148,729 119,429 112,023 96,222 109,184 Other financial assets 800,867 800,674 819,616 833,120 846,452 Non-financial assets 7,882,308 953,851 886,955 860,564 844,182 Property, plant and equipment 80,254 95,917 110,778 125,479 142,519 Investment property (b) 788,294 95,917 110,778 82,415 67,428 Other non-financial assets 7,989 7,989 7,989 7,989 7,989 7,989 <t< td=""><td></td><td>2018-19</td><td>2019-20</td><td>2020-21</td><td>2021-22</td><td>2022-23</td></t<>		2018-19	2019-20	2020-21	2021-22	2022-23
ASSETS \$'000 <t< td=""><td></td><td>Estimated</td><td>Budget</td><td>Forw ard</td><td>Forw ard</td><td>Forw ard</td></t<>		Estimated	Budget	Forw ard	Forw ard	Forw ard
Page		actual		estimate	estimate	estimate
Financial assets Cash and cash equivalents (a) 639,616 668,723 695,071 724,376 724,746 Trade and other receivables 148,729 119,429 112,023 96,222 109,184 Other financial assets 800,867 800,674 819,616 833,720 846,452 Non-financial assets 800,867 800,674 819,616 833,120 846,452 Non-financial assets 800,867 806,674 819,616 833,120 846,452 Non-financial assets 802,308 953,851 886,955 860,564 844,182 Property, plant and equipment Investment property (b) 788,294 789,421 815,539 815		\$'000	\$'000	\$'000	\$'000	\$'000
Cash and cash equivalents (a) 639,616 668,723 695,071 724,376 724,748 Trade and other receivables 148,729 119,429 112,023 96,222 109,184 Other financial assets 12,522	ASSETS					
Trade and other receivables 148,729 Other financial assets 119,429 I12,522 112,023 I2,522 96,222 I2,522 12,522 I2,522 I2,522 12,522 I2,522 I2,522 12,522 I2,522 I2,522 846,652 860,564 I2,525 860,564 I2,519 844,651 67,428 I2,519 142,519 I2,519 142,519 I2,539 142,519 I2,519 142,519 I2,539 1,539 I2,539 1,539 I2,539 1,539 I2,539 1,539 I2,539 1,539 I2,539 7,989 I2,428 7,989 I2,428 7,989 I2,428 7,989 I2,428 7,989 I2,415 7,989 I2,410 1	Financial assets					
Other financial assets 12,522 860,564 846,452 Non-financial assets 800,867 800,674 819,616 833,120 846,452 Non-financial assets 80,254 860,554 860,564 844,182 Poperty, plant and equipment law equipment lowestment property (b) 788,294 789,421 815,539 817,880 7,989 7,989 7,989 7,989 7,989 7,989 7,989 7,989 7,989 7,989 7,989	Cash and cash equivalents (a)	639,616	668,723	695,071	724,376	724,746
Total financial assets 800,867 800,674 819,616 833,120 846,452 Non-financial assets Land and buildings (b) 982,308 953,851 886,955 860,564 844,182 Property, plant and equipment Investment property (b) 788,294 789,421 815,539 7,989	Trade and other receivables	148,729	119,429	112,023	96,222	109,184
Non-financial assets	Other financial assets	12,522	12,522	12,522	12,522	12,522
Land and buildings (b) 982,308 953,851 886,955 860,564 844,182 Property, plant and equipment Investment property (b) 788,294 789,421 815,539 815,539 815,539 Intangibles 116,708 108,525 95,467 82,415 67,428 Other non-financial assets 7,989 8,725,1	Total financial assets	800,867	800,674	819,616	833,120	846,452
Property, plant and equipment Investment property (b) 788,294 95,917 110,778 125,479 142,519 Investment property (b) 788,294 789,421 815,539 815,539 815,539 Intangibles 116,708 108,525 95,467 82,415 67,428 Other non-financial assets 7,989 7,989 7,989 7,989 7,989 Total non-financial assets 1,975,553 1,955,703 1,916,728 1,891,986 1,877,657 Total assets 2,776,420 2,756,377 2,736,344 2,725,106 2,724,109 LIABILITIES 84,869 91,715 91,723 91,723 Unearned revenue 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886	Non-financial assets					
Investment property (b) 788,294 789,421 815,539 815,539 815,539 Intangibles 116,708 108,525 95,467 82,415 67,428 Other non-financial assets 7,989 7,9819 7,0410 2,024,109 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 1,009 <td>Land and buildings (b)</td> <td>982,308</td> <td>953,851</td> <td>886,955</td> <td>860,564</td> <td>844,182</td>	Land and buildings (b)	982,308	953,851	886,955	860,564	844,182
Intangibles 116,708 108,525 95,467 82,415 67,428 Other non-financial assets 7,989 7,910 8,724,109 8 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	Property, plant and equipment	80,254	95,917	110,778	125,479	142,519
Other non-financial assets 7,989 7,981 7,819 7,221 8,986 7,989 91,715 91,723	Investment property (b)	788,294	789,421	815,539	815,539	815,539
Total non-financial assets 1,975,553 1,955,703 1,916,728 1,891,986 1,877,657 Total assets 2,776,420 2,756,377 2,736,344 2,725,106 2,724,109 LIABILITIES Payables Suppliers 77,721 84,869 91,715 91,723 91,723 Unearned revenue 16,968 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 70,415 57,145 57,145 <	Intangibles	116,708	108,525	95,467	82,415	67,428
Total assets 2,776,420 2,756,377 2,736,344 2,725,106 2,724,109 LIABILITIES Payables Suppliers 77,721 84,869 91,715 91,723 91,723 Unearned revenue 16,968 16,968 16,968 16,968 16,968 Return of equity 57,145 57,145 57,145 57,145 57,145 Other payables 5,352 6,119 6,886 6,886 6,886 Total payables 157,186 165,101 172,714 172,722 172,722 Provisions 65,955 68,387 70,819 70,819 70,819 Outstanding insurance claims 381,913 <td>Other non-financial assets</td> <td>7,989</td> <td>7,989</td> <td>7,989</td> <td>7,989</td> <td>7,989</td>	Other non-financial assets	7,989	7,989	7,989	7,989	7,989
LIABILITIES Payables Suppliers 77,721 84,869 91,715 91,723 91,723 Unearned revenue 16,968 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 70,819 70,819 70,819 70,819 70,819 70,819 70,819 70,819 70,819 70,819 70,819 381,913 381,913 381,913 381,913 381,913 381,913 381,913 381,913	Total non-financial assets	1,975,553	1,955,703	1,916,728	1,891,986	1,877,657
Payables Suppliers 77,721 84,869 91,715 91,723 91,723 Unearned revenue 16,968 16,968 16,968 16,968 16,968 16,968 Return of equity 57,145 51,27,22 17,2722 172,722 172,722 172,	Total assets	2,776,420	2,756,377	2,736,344	2,725,106	2,724,109
Suppliers 77,721 84,869 91,715 91,723 91,723 Unearned revenue 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 57,145 57,126 58,387 70,819 <td< td=""><td>LIABILITIES</td><td></td><td></td><td></td><td></td><td></td></td<>	LIABILITIES					
Unearned revenue 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 16,968 57,145 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 6,886 70,819 70,819	Payables					
Return of equity 57,145 6,886	Suppliers	77,721	84,869	91,715	91,723	91,723
Other payables 5,352 6,119 6,886 6,886 6,886 Total payables 157,186 165,101 172,714 172,722 172,722 Provisions 8 65,955 68,387 70,819 80,648 20,648 20,648 20	Unearned revenue	16,968	16,968	16,968	16,968	16,968
Total payables 157,186 165,101 172,714 172,722 172,722 Provisions 565,955 68,387 70,819 70,819 70,819 Outstanding insurance claims 381,913 381,913 381,913 381,913 381,913 Other provisions 20,648 20,648 20,648 20,648 20,648 20,648 Total provisions 468,516 470,948 473,380 473,380 473,380 Total liabilities 625,702 636,049 646,094 646,102 646,102 Net assets 2,150,718 2,120,328 2,090,250 2,079,004 2,078,007 EQUITY* 1,363,716 1,315,625 1,265,935 1,253,993 1,233,261 Reserves 237,899 237,899 237,899 237,899 237,899 237,899 Retained surplus (accumulated deficit) 549,103 566,804 586,416 587,112 606,847	Return of equity	57,145	57,145	57,145	57,145	57,145
Provisions Employee provisions 65,955 68,387 70,819 70,819 70,819 Outstanding insurance claims 381,913	Other payables	5,352	6,119	6,886	6,886	6,886
Employee provisions 65,955 68,387 70,819 70,819 70,819 Outstanding insurance claims 381,913 3	Total payables	157,186	165,101	172,714	172,722	172,722
Outstanding insurance claims 381,913 473,380 473,380 473,380 473,380 473,380 473,380 473,380 473,380 2,	Provisions					
Other provisions 20,648 473,380 473,380 473,380 473,380 473,380 473,380 473,380 473,380 473,380 466,102 646,102 646,102 646,102 646,102 646,102 646,102 70,78,007 20,78,007	Employee provisions	65,955	68,387	70,819	70,819	70,819
Total provisions 468,516 470,948 473,380 473,380 473,380 Total liabilities 625,702 636,049 646,094 646,102 646,102 Net assets 2,150,718 2,120,328 2,090,250 2,079,004 2,078,007 EQUITY* Contributed equity 1,363,716 1,315,625 1,265,935 1,253,993 1,233,261 Reserves 237,899 237,899 237,899 237,899 237,899 237,899 Retained surplus (accumulated deficit) 549,103 566,804 586,416 587,112 606,847	Outstanding insurance claims	381,913	381,913	381,913	381,913	381,913
Total liabilities 625,702 636,049 646,094 646,102 646,102 Net assets 2,150,718 2,120,328 2,090,250 2,079,004 2,078,007 EQUITY* Contributed equity 1,363,716 1,315,625 1,265,935 1,253,993 1,233,261 Reserves 237,899 237,899 237,899 237,899 237,899 Retained surplus (accumulated deficit) 549,103 566,804 586,416 587,112 606,847	Other provisions	20,648	20,648	20,648	20,648	20,648
Net assets 2,150,718 2,120,328 2,090,250 2,079,004 2,078,007 EQUITY* Contributed equity 1,363,716 1,315,625 1,265,935 1,253,993 1,233,261 Reserves 237,899 237,899 237,899 237,899 237,899 237,899 Retained surplus (accumulated deficit) 549,103 566,804 586,416 587,112 606,847	Total provisions	468,516	470,948	473,380	473,380	473,380
EQUITY* Contributed equity 1,363,716 1,315,625 1,265,935 1,253,993 1,233,261 Reserves 237,899 237,899 237,899 237,899 237,899 Retained surplus (accumulated deficit) 549,103 566,804 586,416 587,112 606,847	Total liabilities	625,702	636,049	646,094	646,102	646,102
Contributed equity 1,363,716 1,315,625 1,265,935 1,253,993 1,233,261 Reserves 237,899 237,899 237,899 237,899 237,899 237,899 Retained surplus (accumulated deficit) 549,103 566,804 586,416 587,112 606,847	Net assets	2,150,718	2,120,328	2,090,250	2,079,004	2,078,007
Reserves 237,899	EQUITY*					
Retained surplus (accumulated deficit) 549,103 566,804 586,416 587,112 606,847	Contributed equity	1,363,716	1,315,625	1,265,935	1,253,993	1,233,261
deficit) 549,103 566,804 586,416 587,112 606,847	Reserves	237,899	237,899	237,899	237,899	237,899
,	Retained surplus (accumulated					
Total equity 2,150,718 2,120,328 2,090,250 2,079,004 2,078,007	deficit)	549,103	566,804	586,416	587,112	606,847
	Total equity	2,150,718	2,120,328	2,090,250	2,079,004	2,078,007

Prepared on Australian Accounting Standards basis.

*Equity is the residual interest in assets after the deduction of liabilities.

(a) Primarily represents appropriation receivable (including capital appropriation) and the special accounts.

(b) Primarily represents properties in the Australian Government's non-Defence property portfolio.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2019-20)

movement (Budget year 2013-2	20)			
	Retained	Asset	Contributed	Total
	earnings	revaluation	equity/	equity
		reserve	capital	
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2019 Balance carried forward from				
previous period	549,103	237,899	1,363,716	2,150,718
Adjusted opening balance	549,103	237,899	1,363,716	2,150,718
Surplus/(deficit) for the period	17,701	-	-	17,701
Total comprehensive income	17,701	-	-	17,701
Transactions with owners				
Distributions to owners				
Returns on capital:				
Returns of contributed equity	-	-	(60,272)	(60,272)
Contributions by owners				
Equity injection - Appropriation (a)	-	-	5,672	5,672
Departmental capital budget (DCB)	-	-	6,509	6,509
Sub-total transactions with owners	-	_	(48,091)	(48,091)
Estimated closing balance as at			•••••	
30 June 2020	566,804	237,899	1,315,625	2,120,328
Closing balance attributable to				
the Australian Government	566,804	237,899	1,315,625	2,120,328

Prepared on Australian Accounting Standards basis.

(a) Equity injections for construction and ICT projects.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

ou Julie)					
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Rendering of services	150,039	142,545	142,401	144,020	141,402
Appropriations	336,433	298,268	257,190	254,830	227,039
Insurance premiums	130,388	139,138	138,732	143,434	147,270
Total cash received	616,860	579,951	538,323	542,284	515,711
Cash used					
Employees	160,359	158,859	157,260	159,692	159,692
Suppliers	174,778	178,762	164,904	157,806	151,332
Insurance claims	140,916	136,556	134,921	139,582	143,317
Other	11,698	10,952	10,952	11,719	7,984
Total cash used	487,751	485,129	468,037	468,799	462,325
Net cash from/(used by)					
operating activities	129,109	94,822	70,286	73,485	53,386
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property,					
plant and equipment	50,756	38,000	40,900	-	-
Total cash received	50,756	38,000	40,900	-	-
Cash used					
Construction/Purchase of land and					
buildings	42,158	12,131	2,954	36	-
Construction/Purchase of property,					
plant and equipment	47,868	30,605	24,181	24,183	26,604
Construction/Purchase of					
intangibles	48,729	12,888	8,013	8,019	5,680
Construction/Purchase of					
investment properties	1,529	-	-		-
Total cash used	140,284	55,624	35,148	32,238	32,284
Net cash from/(used by)					
investing activities	(89,528)	(17,624)	5,752	(32,238)	(32,284)

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June) (continued)

oo dane, (continued)					
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
FINANCING ACTIVITIES					***************************************
Cash received					
Contributed equity	50,699	12,181	8,740	8,780	8,826
Total cash received	50,699	12,181	8,740	8,780	8,826
Cash Used					
Return of contributed equity	222,958	60,272	58,430	20,722	29,558
Total cash used	222,958	60,272	58,430	20,722	29,558
Net cash from/(used by)					
financing activities	(172,259)	(48,091)	(49,690)	(11,942)	(20,732)
Net increase/(decrease) in cash					
held	(132,678)	29,107	26,348	29,305	370
Cash and cash equivalents at the					
beginning of the reporting period	772,294	639,616	668,723	695,071	724,376
Cash and cash equivalents at					
the end of the reporting period	639,616	668,723	695,071	724,376	724,746

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

rabic 5.5. Departmental capital	buuget 3	atement	(ioi tiic p	siloa cila	cu ou ou
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill No. 1 (DCB)	8,488	6,509	6,557	6,597	6,643
Equity injections - Bill No. 2	42,211	5,672	2,183	2,183	2,183
Total new capital appropriations	50,699	12,181	8,740	8,780	8,826
Provided for:					
Purchase of non-financial assets	50,699	12,181	8,740	8,780	8,826
Total items	50,699	12,181	8,740	8,780	8,826
PURCHASE OF NON-FINANCIAL					
ASSETS					
Funded by capital appropriation -					
DCB (a)	8,488	6,509	6,557	6,597	6,643
Funded by equity injections	97,513	24,760	5,133	2,183	2,183
Funded internally from departmental					
resources (b)	34,283	24,355	23,458	23,458	23,458
TOTAL	140,284	55,624	35,148	32,238	32,284
RECONCILIATION OF CASH USED TO					
ACQUIRE ASSETS TO ASSET					
MOVEMENT TABLE					
Total asset additions	140,284	55,624	35,148	32,238	32,284
Total cash used to acquire assets	140,284	55,624	35,148	32,238	32,284

⁽a) Does not include annual finance lease costs.(b) Includes the following sources of funding:

Current and prior year annual appropriation.Funds held in special accounts.

Table 3.6: Statement of asset movements (Budget year 2019-20)

Table 3.6: Statement of a							
	Land	Buildings		Investment	Computer	L&B,	Total
			property,	property	softw are	IP&E held	
			plant and		and	for sale	
			equipment		intangibles		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2019							
Gross book value	344,274	654,690	69,272	788,294	212,233	28,154	2,096,917
Accumulated depreciation/							
amortisation and impairment	-	(16,656)	(17,172)	-	(95,525)	-	(129,353)
Opening net book balance	344,274	638,034	52,100	788,294	116,708	28,154	1,967,564
CAPITAL ASSET ADDITIONS							
Estimated expenditure on new							
or replacement assets							
By purchase - appropriation							
equity (a)	8,170	3,961	5,026	-	7,603	-	24,760
By purchase - appropriation							
ordinary annual services (b)	-	-	1,224	-	5,285	-	6,509
By purchase - other	-	-	24,355	-	-	-	24,355
Total additions	8,170	3,961	30,605	-	12,888	-	55,624
Other movements							
Depreciation/amortisation							
expense	-	(14,754)	(9,079)	-	(21,071)	-	(44,904)
Disposals (c)	(1,261)	(18,099)	-	800	-	-	(18,560)
Other (reclassification)	(8,168)	1,694	(5,863)	327	_	-	(12,010)
Total other movements	(9,429)	(31,159)	(14,942)	1,127	(21,071)	-	(75,474)
As at 30 June 2020		······		***************************************		***************************************	
Gross book value	343,015	642,246	94,014	789,421	225,121	28,154	2,121,971
Accumulated depreciation/							
amortisation and impairment	-	(31,410)	(26,251)	-	(116,596)	-	(174,257)
Closing net book balance	343,015	610,836	67,763	789,421	108,525	28,154	1,947,714

Closing net book balance 343,015 610,836 67,763 789,421 108,525 28,154 1,947,

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2019-20, including Collection Development Acquisition Budgets (CDABs).

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2019-20 for depreciation/amortisation expenses, DCBs or other operational expenses.

(c) Net proceeds may be returned to the Official Public Account (OPA).

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

2018-19 2019-20 2020-21 2021-22 2022-23 Estimated actual \$10000 \$1000 \$1000 \$1000 \$1000 \$100000 \$100000 \$100000 \$100000 \$100000 \$100000 \$100000 \$1000000 \$1000000 \$100000 \$100000 \$100000 \$100000 \$100000 \$1000000 \$1
EXPENSES Signature (strong to the composition of
EXPENSES \$'000
EXPENSES Employee benefits 344,335 327,270 328,781 353,148 336,447 Suppliers 206,421 253,743 267,843 278,616 274,516 Superannuation 8,455,565 8,340,603 8,436,861 8,527,695 8,607,861 Distributions from the Investment 7,910 1,922,910 2,039,003 1,811,801 Grants 2,957 3,000 3,019 3,037 3,058 Depreciation and amortisation (b) 20,691 20,691 20,691 20,691 20,691 20,691 20,691 20,691 20,691 20,691 20,691 20,691 20,949 2,924 Total expenses administered on behalf of Government 12,353,822 11,102,861 10,983,077 11,225,139 11,057,298 LESS: OWN-SOURCE INCOME 10,983,077 11,225,139 11,057,298
Employee benefits 344,335 327,270 328,781 353,148 336,447 Suppliers 206,421 253,743 267,843 278,616 274,516 Superannuation 8,455,565 8,340,603 8,436,861 8,527,695 8,607,861 Distributions from the Investment 1,922,910 2,039,003 1,811,801 1,811,801 1,922,910 2,039,003 1,811,801 1,811,801 1,922,910 2,039,003 1,811,801 1,811,801 1,922,910 2,039,003 1,811,801 1,811,801 1,922,910 2,039,003 1,811,801 1,811,801 1,922,910 2,039,003 1,811,801 1,811
Suppliers 206,421 253,743 267,843 278,616 274,516 Superannuation 8,455,565 8,340,603 8,436,861 8,527,695 8,607,861 Distributions from the Investment 7,000 1,922,910 2,039,003 1,811,801 Funds (a) 2,957 3,000 3,019 3,037 3,058 Depreciation and amortisation (b) 20,691 20,792 2,949 2,924 Total expenses administered on behalf of Government 12,353,822 11,102,861 10,983,077 11,225,139 11,057,298 LESS:
Superannuation 8,455,565 8,340,603 8,436,861 8,527,695 8,607,861 Distributions from the Investment 3,193,038 2,154,073 1,922,910 2,039,003 1,811,801 Funds (a) 3,193,038 2,154,073 1,922,910 2,039,003 1,811,801 Grants 2,957 3,000 3,019 3,037 3,058 Depreciation and amortisation (b) 20,691
Distributions from the Investment Funds (a) 3,193,038 2,154,073 1,922,910 2,039,003 1,811,801 Grants 2,957 3,000 3,019 3,037 3,058 Depreciation and amortisation (b) 20,691 20,691 20,691 20,691 20,691 20,691 Losses on sale of investments 127,021 - - - - - Other expenses 3,794 3,481 2,972 2,949 2,924 Total expenses administered on behalf of Government 12,353,822 11,102,861 10,983,077 11,225,139 11,057,298 LESS: OWN-SOURCE INCOME
Funds (a) 3,193,038 2,154,073 1,922,910 2,039,003 1,811,801 Grants 2,957 3,000 3,019 3,037 3,058 Depreciation and amortisation (b) 20,691 2
Grants 2,957 3,000 3,019 3,037 3,058 Depreciation and amortisation (b) 20,691
Depreciation and amortisation (b) 20,691 20,924 20,924 20,924 20,924 20,924 20,924 20,924 20,924 20,924 20,924 20,924 20,924 20,9
Losses on sale of investments 127,021 -
Other expenses 3,794 3,481 2,972 2,949 2,924 Total expenses administered on behalf of Government 12,353,822 11,102,861 10,983,077 11,225,139 11,057,298 LESS: OWN-SOURCE INCOME
Total expenses administered on behalf of Government 12,353,822 11,102,861 10,983,077 11,225,139 11,057,298 LESS: OWN-SOURCE INCOME
behalf of Government 12,353,822 11,102,861 10,983,077 11,225,139 11,057,298 LESS: OWN-SOURCE INCOME
LESS: OWN-SOURCE INCOME
OWN-SOURCE INCOME
Own-source revenue
Non-taxation revenue
Rendering of services 3,904 3,904 3,904 3,904 3,904
Interest and dividends (c) 931,858 1,066,330 1,214,870 1,289,143 1,309,002
Superannuation contributions (d) 1,164,543 1,101,230 1,039,478 979,093 929,912
Other revenue 9,310 9,310 9,310 9,310 9,310
Total non-taxation revenue 2,109,615 2,180,774 2,267,562 2,281,450 2,252,128
Total own-source revenue
administered on behalf of
Government 2,109,615 2,180,774 2,267,562 2,281,450 2,252,128
Gains
Gain on sale of investments - 125,136 131,807 140,488 142,792
Other gains 4,455 4,455 4,455 4,455 4,455
Total gains administered on
behalf of Government 4,455 129,591 136,262 144,943 147,247
Total own-sourced income
administered on behalf of
Government 2,114,070 2,310,365 2,403,824 2,426,393 2,399,375
Net (cost of)/contribution by
services (10,239,752) (8,792,496) (8,579,253) (8,798,746) (8,657,923)
Total comprehensive income/(loss) (10,239,752) (8,792,496) (8,579,253) (8,798,746) (8,657,923)

⁽a) Represents estimates of expenses to be transferred from the Australian Government Investment Funds. This item does not include equity payments. For more detail on each fund, refer to Tables 2.2.1.1-5.

⁽b) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities were replaced with a separate capital budget (the Administered Capital Budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10 Administered Capital Budget Statement.

⁽c) Estimates of interest include interest earnings for the Australian Government Investment Funds. Dividend revenue represents revenue from corporate Commonwealth entities which are treated as administered receipts of the department.

⁽d) Principally Commonwealth Superannuation Scheme (CSS) and Public Sector Superannuation Scheme (PSS) notional employer superannuation contributions.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

Sovernment (as at so suns)			,		
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS	•••••			••••••	•••••
Financial assets					
Trade and other receivables	169,546	137,915	130,391	122,325	113,845
Investments (a)	33,013,641	36,659,013	39,350,002	39,596,281	40,315,377
Other financial assets	9,583	9,583	9,583	9,583	9,583
Total financial assets	33,192,770	36,806,511	39,489,976	39,728,189	40,438,805
Non-financial assets					
Buildings	23,046	20,025	17,067	14,168	5,892
Property, plant and equipment	72,868	68,603	63,733	58,067	50,852
Intangibles	1,188	1,188	1,188	1,188	1,188
Other non-financial assets	3,324	3,324	3,324	3,324	3,324
Total non-financial assets	100,426	93,140	85,312	76,747	61,256
Total assets administered on					
behalf of Government	33,293,196	36,899,651	39,575,288	39,804,936	40,500,061
LIABILITIES					
Payables					
Suppliers	12,140	12,140	12,140	12,140	12,140
Other payables	12,277	12,277	12,277	12,277	12,277
Total payables	24,417	24,417	24,417	24,417	24,417
Provisions					
Employee provisions (b)	235,867	235,867	235,867	235,867	235,867
		127 101 000	140,280,014	142,952,384	145,489,593
Superannuation	134,602,691	137,491,900	140,200,014	142,002,004	, ,
Other provisions	17,202	16,777	16,320	15,817	15,265
Other provisions Total provisions					
Other provisions Total provisions Total liabilities administered on	17,202 134,855,760	16,777 137,744,544	16,320 140,532,201	15,817 143,204,068	15,265 145,740,725
Other provisions Total provisions	17,202	16,777 137,744,544 137,768,961	16,320	15,817 143,204,068 143,228,485	15,265

⁽a) Represents investments in the Australian Government Investment Funds. Also represented are investments in other Commonwealth entities that are 100% owned by the Commonwealth and assets of former superannuation schemes administered by the Australian Government.

⁽b) Represents Life Gold Pass Holders liabilities and employee provisions for staff employed under the *Members of Parliament (Staff) Act 1984*.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

30 Julie)					
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES	***************************************				***************************************
Cash received					
Rendering of services	3,902	3,902	3,902	3,902	3,902
Interest and dividends (a)	926,649	1,061,255	1,209,950	1,284,408	1,304,483
Superannuation contributions -					
employers (b)	1,164,543	1,101,230	1,039,478	979,093	929,912
Superannuation funds contributions -					
members (c)	2,321,677	1,983,848	2,077,341	2,183,115	2,145,377
Other	2,810	2,810	2,810	2,810	2,810
Total cash received	4,419,581	4,153,045	4,333,481	4,453,328	4,386,484
Cash used					
Employees (d)	302,028	305,909	307,425	295,360	300,456
Suppliers	201,965	249,286	263,386	274,159	270,059
Distributions from the investment					
funds (e)	3,193,038	2,154,073	1,922,910	2,039,003	1,811,801
Grants	2,957	3,000	3,019	3,037	3,058
Superannuation payments (f)	6,881,076	7,166,429	7,422,286	7,911,940	8,112,133
Other	3,942	3,906	3,429	3,452	3,476
Total cash used	10,585,006	9,882,603	9,922,455	10,526,951	10,500,983
Net cash from/(used by) operating					
activities	(6,165,425)	(5,729,558)	(5,588,974)	(6,073,623)	(6,114,499)
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of investments	11,133,808	6,248,610	6,028,458	6,146,033	5,920,196
Repayments of advances and loans	12,180	12,400	12,444	12,801	12,999
Total cash received	11,145,988	6,261,010	6,040,902	6,158,834	5,933,195
Cash used					
Purchase of property, plant and					
equipment	14,930	13,605	13,063	12,326	12,410
Investments	11,421,197	9,411,638	8,422,073	6,230,623	6,496,300
Other	386,500	332,700	165,365	21,000	
Total cash used	11,822,627	9,757,943	8,600,501	6,263,949	6,508,710
Net cash from/(used by investing					
activities	(676,639)	(3,496,933)	(2,559,599)	(105,115)	(575,515)

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

30 June) (continuea)					
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
FINANCING ACTIVITIES					
Cash received					
Contributions to the Investment					
Funds	6,568,993	12,317,990	7,234,679	4,965,000	5,210,000
Total cash received	6,568,993	12,317,990	7,234,679	4,965,000	5,210,000
Cash used					
Distributions from the Investment					
Funds (e)	3,950,781	7,946,000	4,000,000	4,000,000	4,000,000
Total cash used	3,950,781	7,946,000	4,000,000	4,000,000	4,000,000
Net cash from/(used by)					
financing activities	2,618,212	4,371,990	3,234,679	965,000	1,210,000
Net increase/(decrease) in cash					
held	(4,223,852)	(4,854,501)	(4,913,894)	(5,213,738)	(5,480,014)
Cash and cash equivalents at					
beginning of reporting period (g)	858	-	-	-	-
Cash from Official Public Account for:					
- Appropriations	7,395,251	7,656,784	7,904,813	8,434,023	8,610,024
Total cash from Official Public Account	7,395,251	7,656,784	7,904,813	8,434,023	8,610,024
Cash to Official Public Account for:					
- Appropriations	(3,172,257)	(2,802,283)	(2,990,919)	(3,220,285)	(3,130,010)
Total cash to Official Public Account	(3,172,257)	(2,802,283)	(2,990,919)	(3,220,285)	(3,130,010)
Cash and cash equivalents at end of					
reporting period	_	-	_	_	-

⁽a) Estimates include interest earnings for the Australian Government Investment Funds. For more detail on the interest estimates for each fund, refer to Tables 2.2.1.1-5.

⁽b) Primarily represents the CSS and PSS notional employer contributions.

 ⁽c) Primarily represents offsets from the CSS and PSS funds and return of overpaid benefits.
 (d) Represents expenditure on staff employed under the Members of Parliament (Staff) Act 1984.

⁽e) Distributions from the Investment Funds represents estimates of cash payments from the Funds to other entities and the Consolidated Revenue Fund.

⁽f) Expenditure associated with unfunded liabilities for the government's civilian superannuation schemes.

⁽g) The 2018-19 figures for cash at the beginning and end of the reporting period excludes cash held in the OPA as this is not included as part of our estimates.

Finance Budget Statements

Table 3.10: Administered capital budget statement (for the period ended 30 June)

Table 5.16. Administered capital	buaget sta		i tile pelle	a ciiaca	oo ounc,
	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forw ard	Forw ard	Forw ard
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill No. 1 (ACB)	5,054	5,145	5,233	5,316	5,400
Administered Assets and Liabilities					
- Bill No. 2	231,500	278,701	165,702	10,480	1,524
Total new capital appropriations	236,554	283,846	170,935	15,796	6,924
Provided for:					
Purchase of non-financial assets	5,070	6,611	6,069	5,332	5,400
Other Items	231,484	277,235	164,866	10,464	1,524
Total items	236,554	283,846	170,935	15,796	6,924
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - ACB (a) Funded by Administered Assets and	5,054	5,145	5,233	5,316	5,400
Liabilities (b)	2,746	1,466	836	16	16
Funded by special appropriations	7,130	6,994	6,994	6,994	6,994
TOTAL	14,930	13,605	13,063	12,326	12,410
RECONCILIATION OF CASH USED TO					
ACQUIRE ASSETS TO ASSET MOVEMENT					
TABLE					
Total asset additions	14,930	13,605	13,063	12,326	12,410
Total cash used to acquire assets	14,930	13,605	13,063	12,326	12,410

Prepared on Australian Accounting Standards basis.

(a) ACB is used to fund the replacement of assets purchased through administered annual appropriations.

⁽b) Administered Assets and Liabilities includes a capital injection for acts of grace and liabilities and an injection for capital works on the Intra Government Communications Network, which is offset through entity contributions that are returned to the budget.

Table 3.11: Statement of administered asset movements (Budget year 2019-20)

	D ""	011		-
	Buildings	Other	Computer	Total
		property, plant	softw are and	
		and equipment	intangibles	
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2019				
Gross book value	50,358	84,365	1,968	136,691
Accumulated depreciation/amortisation				
and impairment	(27,312)	(11,497)	(780)	(39,589)
Opening net book balance	23,046	72,868	1,188	97,102
CAPITAL ASSET ADDITIONS				
Estimated expenditure on new or				
replacement assets				
By purchase - appropriation equity	9,265	4,340	-	13,605
Total additions	9,265	4,340	-	13,605
Other movements				
Depreciation/amortisation expense	(12,086)	(8,605)	-	(20,691)
Disposals	(200)	-	-	(200)
Total other movements	(12,286)	(8,605)	-	(20,891)
As at 30 June 2020				
Gross book value	59,423	88,705	1,968	150,096
Accumulated depreciation/amortisation				
and impairment	(39,398)	(20,102)	(780)	(60,280)
Closing net book balance	20,025	68,603	1,188	89,816